

# MANUAL OF REGULATORY AUDITS

Second Edition - 2004

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# **Foreword**

The Regulatory Audit Program (RAP) has been developed to promote conformance with the aviation regulations and standards, which collectively prescribe an acceptable level of aviation safety. It also ensures audit policies and procedures are applied uniformly across the State.

A regulatory audit is a cost-effective means of providing civil aviation authorities with an in-depth view of an aviation document holder's operation. It is a unique process in that our approach to the candidate organisation is one of complete openness throughout the activity.

Successful regulatory audits require auditors to adopt a positive manner and a professional approach while using proven methods for analysis. Equally important are the overall experience and auditing skills developed by each participant in the process. Only when all audit participants strive for the highest possible standards, can the final product be an accurate assessment of the audit organisation.

Many air operators have developed a process for conducting internal regulatory audits of their organisation to supplement the audits conducted by Civil Aviation. Air operators are encouraged to use the policy and procedures in this manual to guide this process.

H.M.C.Nimalsiri Director General of Civil Aviation and Chief Executive Officer



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# Part 1

# **Audit Policy and Procedures**

# Chapter 1 Definitions, Abbreviations and Acronyms

# 1.1 Definitions

The following terminology is specific to the Regulatory Audit Program's (RAP) Manual of Regulatory Audits (MRA):

audit means an in-depth review of the activities of an organisation to verify conformance to regulations and standards.

**audit activities** means those activities and procedures through which information is obtained to verify the auditee's conformance to applicable regulations and standards. Such activities may include, but are not limited to: interviews, observations, inspections and the review of files and documents.

auditee means the organisation to be audited. This term may be interchanged with "organisation", "company", "operator", "air operator", "private operator" or "flight training unit operator".

**audit finding** means the determination of non-conformance of a product, process, practice or procedure or a characteristic thereof to a specified regulation or standard. This will be documented on the Audit Finding Form.

audit manager means the individual, designated by the Convening Authority, responsible for the planning and conduct of an audit, including the production of the audit report.

audit report means a report that outlines the audit process and provides a summary of the audit findings.

**certification** means the process of determining competence, qualification, or quality on which the issuance of an aviation document is based. This includes the original issuance, denial, renewal or revision of that document.

**characteristic** means any distinct property or attribute of a product, process, service or practice of which the conformance to a regulation or standard can be measured.

**combined audit** means an audit that targets both Airworthiness and Operations functional areas.

**confirmation** means the assurance that audit findings are in accordance with data obtained from different sources.

**Confirmation Request Form** (CRF) means a form issued during the inspection portion of an audit to the auditee by a Civil Aviation inspector requesting information that is not readily available. The auditee will be requested to respond within a specified time period.

conformance means the state of meeting the requirements of a regulation or standard.

**Convening Authority** (CA) means the individual responsible for authorising and overseeing the regulatory audit. The CA is also responsible for ensuring that the follow-up is completed.

**Corrective Action Plan** (CAP) means a plan submitted to the CA or to his or her delegate by the auditee, following receipt of the audit report. This plan outlines the manner in which the company proposes to correct the deficiencies identified by the audit findings. Carrying out the plan should bring the auditee into full conformance with regulatory requirements.

**depth** means the period of time over which a company will be audited, normally from the last audit up to the present day.

**documented** means that which has been recorded in writing, photocopied or photographed and then signed, dated and retained so as to ensure the continuity of the evidence secured.

**follow-up** means the activity following an audit that is dedicated to program modification based on an approved Corrective Action Plan. Follow-up ensures that the document holder meets regulatory requirements.

**inspection** means the basic activity of an audit, involving examination of a specific characteristic of a company.

**Regulatory Audit Program** (RAP) means the program that promotes conformance with the aviation regulations and standards that collectively prescribe an acceptable level of aviation safety. The RAP ensures that Civil Aviation audit policies and procedures are applied uniformly.

**Regulatory Audit Plan** means the annual plan of scheduled audits intended to measure the level of an organisation's conformance. These organisations include designated airworthiness organisations and air operators.

**non-conformance** means the failure of characteristics, documentation or a procedure to meet the requirements of a regulation or standard, which renders the quality of a product or service unacceptable or uncertain.

practice means the method by which a procedure is carried out.

**product** means the end result of a procedure or process.

**procedure** or **process** means a series of steps followed methodically to complete an activity. This includes: the activity to be done and individual(s) involved; the time, place and manner of completion; the materials, equipment, and documentation to be used; and the manner in which the activity is to be controlled.

**sampling** means the inspection of a representative portion of a particular characteristic to produce a statistically meaningful assessment of the whole.

**scope** means the number of functional areas within a company that will be audited.

specialist audit means an audit that targets either Airworthiness or Operations functional areas.

**special-purpose audit** means an audit intended to respond to special circumstances beyond initial certification, requests for additional authority or routine conformance monitoring.

**standard** means an established criterion used as a basis for measuring an auditee's level of conformance.

**team leader** means the individual appointed by the audit manager to conduct either the Airworthiness or the Operations portion of the audit.

**team member** means the individual appointed by the team leader to participate in either the Airworthiness or the Operations portion of the audit.

**verification** means an independent review, inspection, examination, measurement, testing, checking, observation and monitoring to establish and document that products, processes, practices, services and documents conform to regulatory requirements. This includes confirmation that an activity, condition or control conforms to the requirements specified in contracts, codes, regulations, standards, drawings, specifications, program element descriptions, and technical procedures.

working papers means all documents required by the auditor or audit team to plan and implement the audit. These may include audit schedules, auditor assignments, checklists and various report forms.

# 1.2 Abbreviations and Acronyms

The following abbreviations and acronyms will be found throughout this manual:

Λ Λ	Λ
AA	
A/C	
	Aircraft Certification Authority
	Airworthiness Directive
	Airworthiness Engineering Organisation
AFM	
	Aeronautical Information Publication
	Airworthiness Inspection Representative
	Approved Maintenance Engineer
	Approved Maintenance Organisation
AN	
ATC	
	Approved Training Organisation
CA	Convening Authority
CAI	Civil Aviation Inspector
CAP	
CCP	Company Check Pilot or Instructor Pilot
CDL	Configuration Deviation List
C of A	Certificate of Airworthiness
C of G	Centre of Gravity
	Certificate of Registration
	Confirmation Request Form
	Design Approval Engineering Organisation
	Designated Airworthiness Maintenance Inspector
	Design Approval Organisation
	Design Approval Procedures Manual
	Design Approval Representative
	Director, Flight Operations
DG	
ELT	Emergency Locator Transmitter
FAM	Flight Attendant Manual
FAR	Federal Aviation Regulation
	Flight Operations Officer
	in agair operations officer
HF	High Frequency
	International Civil Aviation Organisation
	Instrument Flight Rules
IFT	
	Joint Aviation Authority
	Joint Aviation Requirements
	Maintenance Control Manual
	Mandatory Defect Reporting System
	Minimum Equipment List
MMEL.	Master Minimum Equipment List
MMM	Manufacturer's Maintenance Manual
	Manual of Regulatory Audits
	Maintenance Review Board
N/A	
NOTAM	Regulatory Audit Program
	Nouce to Allilleli

NVFR	.Night Visual Flight Rules
	.Principal Airworthiness Inspector
	.Product Control System Manual
PI	
PIC	
POI	Principal Operations Inspector
PPC	
PF	Parallel Finding
QA	Quality Assurance
	Quality Assurance Review
QC	
	Quality Program Manual
SB	Service Bulletins
	Service Difficulty Report
SFC	Safety Features Card
SIC	
SID	.Supplemental Inspection Document
STA	Supplemental Type Approval
STC	Supplemental Type Certificate
TA/TC	Type Approval/Type Certificate
TBO	.Time Between Overhauls
	.Training Control Manual
TDG	.Transportation of Dangerous Goods
TI	
TL	Team Leader
TP	.Technical Publication
TSO	.Technical Standard Order
VFR	Visual Flight Rules
VHF	
WB	

# Chapter 2 Audit Policy

# 2.1 Purpose

The Regulatory Audit Program (RAP) has been developed to promote conformance with the aviation regulations and standards that collectively prescribe an acceptable level of aviation safety. It also ensures that Civil Aviation audit policies and procedures are applied uniformly.

# 2.2 Authority

# 2.2.1 State

- (1) Audits are conducted pursuant to the civil aviation act/regulations. Specifically, the State has the responsibility to investigate, examine and report on the safe operation of commercial air services in, to or from the State.
- (2) Other organisations, such as Approved Maintenance Organisations (AMOs) are subject to the audit process under the terms of an aviation document issued to them. The audit confirms that the organisation is conforming to regulations and standards required to maintain the certificate.

# 2.2.2 Director General, Civil Aviation

The Director General, Civil Aviation (DGCA) is responsible for all regulatory audits and inspections and is normally the Convening Authority.

# 2.3 Audit Types

The type of audit is determined by the circumstances under which the audit is convened.

#### 2.3.1 Initial Certification Audit

Prior to the issuance of an aviation document, all areas of a company will be inspected to ensure that it has conformed to the required regulations and standards. Once the company has been issued an aviation document, an initial certification audit will normally be conducted approximately six months after the certification date.

# 2.3.2 Additional Authority Audit

An additional authority audit may be conducted prior to the granting of additional authority. When such an audit is to be conducted, specific notification to the company is not required.

#### 2.3.3 Routine Conformance Audit

Companies are audited on a regular basis for the purpose of determining conformance to aviation regulations and standards. A company will be contacted approximately 30 to 60 days prior to the

planned audit date to confirm the audit schedule. The complexity of the routine conformance audit will determine the lead time for contact with the company.

# 2.3.4 Special-Purpose Audit

A special-purpose audit is one conducted to respond to special circumstances other than those requiring an initial certification audit, an additional authority audit or a routine conformance audit. For example, a special-purpose audit may be convened with little or no notice and focus on specific areas of concern arising from safety issues. A "no-notice" audit may preclude certain team-member activities and responsibilities that would be normally associated with other types of audits.

# 2.3.5 Scope and Convening Authority (CA) Level Matrix

The following is a matrix of the scope and CA level for each type of audit.

Audit Category	Scope	Convening Authority
		DGCA
Combined	All areas of the auditee's operation.	
	One or more specific area:	DGCA.
Specialist	Operations, Airworthiness, Distributors, ATO, AEO, AMO.	

# 2.4 Audit Activities

The audit process consists of the following four distinct phases of activities:

- (a) the pre-audit;
- (b) the physical audit;
- (c) the post-audit; and
- (d) the audit follow-up.

#### 2.4.1 Pre-Audit

Planning and preparation during the pre-audit phase will ensure that the objectives of the audit are achieved effectively, efficiently and economically. The scope and depth of the proposed audit, to be addressed and justified within the audit plan, will determine the time schedule, personnel and financial resources required.

# 2.4.2 Physical Audit

The physical audit phase will be implemented in accordance with the audit plan. It includes the entry meeting with the audit, the determination of audit findings through interviews, inspections and the evaluation and verification of files and records, functional area debriefings and the exit meeting.

#### 2.4.3 Post-Audit

Post-audit activities include completion of the audit report and parallel report.

# 2.4.4 Follow-up

Audit follow-up includes the development and approval of the auditee's Corrective Action Plan and ensures full implementation of the CAP. The CA will appoint an inspector who will be responsible for tracking and verifying the progress of the auditee's approved CAP.

# 2.5 Co-ordination

Audits will be co-ordinated through the CA. The audit manager will ensure that the CA is informed of all relevant audit matters, and will be accountable to the CA for the management of audit resources and the integrity of the audit process.

# 2.6 Scope and Depth

#### 2.6.1 Criteria

The scope and depth of the audit is determined by the following:

- (a) the size and complexity of the company;
- (b) the time since the last audit;
- (c) the enforcement record of the company; and
- (d) audit resources available.

# 2.7 Frequency

# 2.7.1 Resource Allocation

One objective of the audit program is to target companies with poor conformance or safety records for more frequent audits. Accordingly, maximum resources will be directed at those companies where the risk of compromising aviation safety is the greatest.

#### 2.7.2 Criteria

Audit targeting and frequency will consider the following factors:

- (a) risk indicators;
- (b) scope;
- (c) depth;
- (d) personnel resources available;
- (e) flexibility;
- (f) time;
- (g) financing or budgets;
- (h) accountability; and
- (i) a poor conformance record.

#### 2.7.3 Risk Indicators

Although inspection and audit frequency will be determined by those factors outlined in paragraph 2.7.2, risk indicators are very important when determining whether a company should be subject to additional special-purpose or more frequent inspections. A list of these indicators, with an explanation of each, follows. The ranking of each indicator may vary according to circumstances within the company when it is evaluated.

## 2.7.3.1 Financial Change

The effects of financial difficulties and the subsequent impact on operations and maintenance actions are potential indicators of operational safety. Examples could be "cash on delivery" demands made by suppliers; delays by the company in meeting financial obligations such as rent, payroll or fuel bills; spare-part shortages; and repossession of aircraft or other equipment.

#### 2.7.3.2 Labour Difficulties

Labour unrest may occur during periods of seniority-list mergers, union contract negotiations, strikes, or employer lockouts, and may warrant increased regulatory monitoring.

# 2.7.3.3 Management Practices

Management controls employment, salaries, equipment, training and operational/ maintenance processes. It can ensure that operations and maintenance functions are performed in a controlled and disciplined manner, or it can adopt a less active approach. Management can also determine how quickly problems are solved and weak processes rectified. These factors all determine the extent of regulatory monitoring required.

#### 2.7.3.4 Poor Internal Audit or Quality Assurance Program

Some larger companies and maintenance organisations have adopted formal quality controls. These may be in the form of a Quality Assurance Program or formal internal audits. The absence of these programs may influence the frequency of monitoring, inspections or audits.

#### 2.7.3.5 Change in Operational Scope or Additional Authorities

Changes such as a new level of aircraft operations and associated service will require increased regulatory monitoring.

## 2.7.3.6 Changes in Contracting for Services

Any changes to aircraft handling or maintenance contracts may require increased monitoring to ensure that the company has conformed to regulatory requirements.

## 2.7.3.7 High Turnover in Personnel

A loss of experienced personnel or lack of employee stability may be the result of poor working conditions or management attitudes that result in operational inconsistencies or the inability to meet or maintain regulatory requirements. This situation will require increased monitoring.

# 2.7.3.8 Loss of Key Personnel

The replacement of operations managers, maintenance managers, chief pilots or other key personnel within a company will require increased regulatory monitoring to ensure a smooth transition.

# 2.7.3.9 Additions or Changes to Product Line

Any changes to a product line may require increased monitoring to ensure that appropriate regulatory requirements have been met.

## 2.7.3.10 Poor Accident or Safety Record

Incidents or accidents that occur during company operations may be an indicator of the company's level of conformance and require additional monitoring, inspection or audits.

# 2.7.3.11 Merger or Takeover

Any merger or change in controlling management may require additional regulatory monitoring or inspection after initial recertification.

## 2.7.3.12 Regulatory Record

A company's record of previous inspections and audits, the promptness with which the company has completed its CAP, and its overall conformance history are indicators that will influence the frequency of monitoring, inspections and audits.

# 2.7.4 Periodic Cycle

Every company holding an aviation document will be audited on a periodic cycle ranging from six to 36 months. This periodic cycle can be extended to a 60-month maximum for those companies with a strong internal audit program, a sound conformance record, and none of the risk indicators described in paragraph 2.7.3. The promptness with which previous non-conformances were corrected should also be a factor in the timing of the next audit.

# 2.8 Unity of Control

Inspectors assigned to an audit shall report to the designated audit manager for the duration of the audit. To ensure continuity, inspectors assigned to an audit shall not be released from their audit duties prior to the completion of the audit unless written authorisation has been received by the audit manager.

# 2.9 Qualifications

The audit team members' qualifications will vary according to their respective duties and responsibilities. However, each member of the team (except those in training or serving as observers) will have taken the Audit Procedures Course.

# 2.10 Principal Inspector Restrictions

To remain impartial throughout the audit process, Principal Operations Inspectors (POIs) and Principal Airworthiness Inspectors (PAIs) should not participate in audits of their assigned companies except in an advisory capacity to assist the appropriate team leader. The CA, however, may approve the participation of the POI or PAI as an active member of the audit team, should circumstances and resources dictate.

# 2.11 Inconsistencies — Civil Aviation Approvals

During an audit, the auditee may produce letters or approval documents which appear inconsistent with current legislation or policy. The audit manager shall report such documentation to the CA immediately and include these inconsistencies in the parallel report. Unless safety is compromised, the auditee will not be required to make immediate program changes. The CA is responsible for resolving these inconsistencies and advising the auditee of any required action.

# 2.12 Confidentiality

# 2.12.1 Discussion of Audit Content

Owing to the sensitive nature of audits, confidentiality is of the utmost importance. Team members shall exercise discretion when discussing audit matters during an audit (whether on or off the site). Discussion of audit content shall be limited to the audit team and appropriate Civil Aviation management.

# 2.13 Parallel Report

When audit findings are identified against civil aviation, the audit manager will prepare a parallel report for the CA. Chapter 3, Section 3.4.4 of this Part outlines the general procedures for preparing a parallel report. A sample parallel report can be found in Appendix 11.

# Chapter 3 General Audit Procedures

# 3.1 Classes of Audits

# 3.1.1 General

- (1) The two classes of audits are:
  - (a) Combined Audit;
  - (b) Specialist Audit.
- (2) For an audit to be a complete and effective review of a company's operation it should normally be conducted as a combined audit (i.e., as a joint airworthiness and operations audit). The combined audit should be the norm for air operators of any complexity in operations and maintenance.

#### 3.1.2 Combined Audit

This includes both airworthiness and operations functional areas.

# 3.1.3 Specialist Audit

This audit focuses on specific functional areas within a company.

#### 3.1.3.1 Airworthiness

An airworthiness specialist audit will review the activities of the following organisations:

- (a) Approved Maintenance Organisations (AMOs);
- (b) Manufacturing Organisations;
- (c) Distributors;
- (d) Airworthiness Engineering Organisations (AEOs);
- (e) Design Approval Organisations (DAOs);and
- (f) Design Approval Representatives (DARs).

# 3.1.3.2 Operations

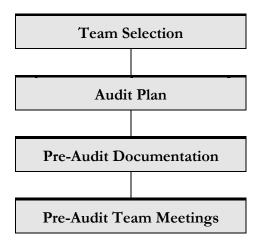
An operations specialist audit will review one or more of the following specific activities of a company:

- (a) flight operations;
- (b) cabin safety;
- (c) dangerous goods;
- (d) training organisations;
- (e) flight simulators; and

(f) Operational Control System organisations.

# 3.2 Pre-Audit

The pre-audit process for audits begins with the selection of a team, followed by the preparation of an audit plan, the gathering of pre-audit documentation and the holding of a pre-audit team meeting. This process is illustrated by the following figure.



# 3.2.1 Team Selection

The audit team, approved by the CA, will normally consist of the audit manager, two team leaders, team members and observers as appropriate. For audits of smaller air operators the team may be reduced in size.

# 3.2.2 Convening Authority (CA)

#### 3.2.2.1 Responsibilities

The convening authority shall:

- (a) appoint the audit manager at least one to two months prior to the audit;
- (b) oversee the selection of the audit team;
- (c) approve the objective, scope and depth of the audit;
- (d) approve the audit plan;
- (e) attend the entry meeting if possible;
- (f) attend the exit meeting, when practicable;

- (g) approve the covering letter and audit report and ensure that the auditee receives the report within twenty working days;
- (h) ensure that action is taken in an appropriate, timely manner for critical safety issues identified by the audit manager during the physical audit;
- (i) ensure that appropriate follow-up action is completed after the physical audit; and
- (j) send a letter to the auditee confirming that all audit findings and corrective actions are complete and that the audit has been closed.

# 3.2.3 Audit Manager

#### 3.2.3.1 Terms of Reference

The CA will appoint an audit manager for each audit. This individual will be an airworthiness engineer or an operations or airworthiness inspector. For a large air operator, the audit manager should be appointed at least two months prior to the planned audit. This will allow sufficient time for research, familiarisation with the terms of reference, the selection of the audit team and the development of an audit plan. The audit manager:

- (a) will report directly to the CA for all audit matters. Team leaders and team members will report to the audit manager until released from their audit duties; and
- (b) will immediately contact the CA with a recommendation for action in the event of an imminent threat to aviation safety;

#### 3.2.3.2 Qualifications

The audit manager shall:

- (a) have completed the applicable Speciality Course and Audit Procedures Course;
- (b) have experience related to the type of organisation to be audited;
- (c) possess a sound knowledge of aeronautical legislation and regulations;
- (d) have demonstrated communication and management skills; and
- (e) have acted as team leader for at least two audits.

#### 3.2.3.3 Responsibilities

The audit manager shall:

- (a) plan, organise, direct and control the audit process;
- (b) negotiate dates sufficiently in advance to allow adequate planning prior to the audit;

- (c) select team leaders in consultation with the CA;
- (d) maintain an audit file, which will include all working notes, copies of audit-related documents and a copy of the audit report;
- (e) develop an audit plan for approval by the CA. The plan shall include the audit schedule and an indication of sampling sizes for audit files or records to be used to obtain information during the audit;
- (f) notify the auditee by letter of the planned audit at least one month prior to the audit dates. A sample letter can be found in Appendix 2;
- (g) ensure that the pre-audit documentation review is complete;
- (h) ensure that team members are knowledgeable in their assigned functional areas;
- (i) convene a pre-audit team meeting;
- (j) establish contact with the CA to relay fieldwork progress, potential problems, changes in the objectives, scope or depth of the audit, and other significant matters arising during the pre-audit phase;
- (k) co-ordinate and chair the entry meeting with the auditee and maintain a liaison with the auditee's senior management;
- (l) advise the CA immediately of any critical safety issues identified during the physical audit;
- (m) ensure that any decisions to be made by, or approvals required from, the CA during the physical audit are received in a timely manner;
- (n) exercise line authority over audit team members and observers;
- (o) ensure that all audit findings are tied to applicable regulations or standards and supported by specific examples;
- (p) co-ordinate and chair the exit meeting with the auditee's senior management;
- (q) prepare the covering letter and audit report for approval by the CA;
- (r) provide the CA with recommendations for possible enforcement action arising from the audit; and
- (s) ensure that a parallel report, if required, has been completed.

# 3.2.4 Team Leader

#### 3.2.4.1 Terms of Reference

The audit manager will appoint team leaders in consultation with the CA. There will normally be one team leader for Operations and one for Airworthiness, although special circumstances may require the appointment of team leaders for other audit areas. Depending on the scope, depth and complexity of the audit, a team leader may delegate selected duties to one or more deputies.

#### 3.2.4.2 Qualifications

The team leader shall:

- (a) have completed the applicable Speciality Course and Audit Procedures Course;
- (b) have experience related to the type of organisation to be audited;
- (c) possess a sound knowledge of aeronautical legislation and regulations;
- (d) have demonstrated skills in communication and management; and
- (e) have acted as team member in at least two audits.

## 3.2.4.3 Responsibilities

The team leader shall:

- (a) support and assist the audit manager;
- (b) select the appropriate team members;
- (c) direct and control his or her speciality team's activities;
- (d) become familiar with the audit terms of reference;
- (e) revise the audit checklists applicable to the assigned functional areas;
- (f) keep the audit manager informed of the audit progress in his or her speciality area;
- (g) review and verify draft audit findings and specific sections of the audit report as required by the audit manager; and
- (h) brief audit management on his or her speciality area during daily briefings and at the exit meeting.

#### 3.2.5 Team Member

#### 3.2.5.1 Terms of Reference

Team leaders will appoint team members in consultation with the audit manager.

#### 3.2.5.2 Qualifications

A team member shall:

- (a) have completed the applicable Speciality Course and Audit Procedures Course;
- (b) have experience related to the type of organisation to be audited; and
- (c) possess a sound knowledge of aeronautical legislation and regulations.

# 3.2.5.3 Responsibilities

A team member shall:

- (a) become familiar with auditing procedures and associated company documentation;
- (b) become familiar with the auditee's policies and procedures;
- (c) revise the audit checklists applicable to the assigned audit functions;
- (d) conduct audit fieldwork and document audit findings;
- (e) liase with the team leader to ensure that audit progress is reported and potential problems are addressed; and
- (f) review the validity and applicability of audit findings by ensuring that all are tied to applicable regulations or standards and supported by specific examples.

#### 3.2.6 Observer

An observer may join the audit team with the approval of the CA.

#### 3.2.7 Audit Plan

The audit manager will develop an audit plan for the CA's approval. This plan ensures that the audit will be conducted in an organised manner and in accordance with predetermined criteria. A sample audit plan can be found in Appendix 1. Appropriate sections of the plan will be distributed to each member of the audit team to provide guidance and direction throughout the audit. The audit plan should address the following items:

# **3.2.7.1 Objective**

The audit plan should state the class and type of audit (i.e., combined-routine conformance audit, specialist-additional authority audit, etc.).

## 3.2.7.2 Scope and Depth

The following factors should be considered when determining the scope and depth of an audit:

- (a) the areas of the company to be audited (the entire operation or a specific area);
- (b) the depth (i.e. how far back in time) to which the audit will reach;
- (c) the geographical dispersion; and
- (d) the sample sizes to be used versus the population being sampled.

# 3.2.7.3 Company Data

The audit plan should provide specific information on the company's

- (a) aircraft types, models, serial numbers and type certificates;
- (b) approved points of operation, main bases and sub-bases;
- (c) training facilities and simulators used;
- (d) maintenance bases, main bases, sub-bases and contract bases; and
- (e) employees and their location (base of operation).

#### **3.2.7.4** Approach

The audit plan should describe the RAP approach to auditing by describing:

- (a) the manner in which the audit is to be conducted (i.e. whether it is a combined or specialist audit); and
- (b) the specific procedures to be followed (MRA checklists and forms).

#### 3.2.7.5 Specialist Assistance

The audit plan should address the issue of specialist assistance by determining whether:

- (a) computers will be used to monitor company systems;
- (b) there are team members who understand these systems; and
- (c) specialists will be required (those with aircraft-type, non-destructive testing, engineering, or private-sector expertise).

## 3.2.7.6 Scheduling

The following points should be considered when scheduling an audit:

- (a) the feasibility of the audit dates and timeframes;
- (b) the sufficiency of time allotted for the completion of the audit;
- (c) the time allotted for the physical audit, with a daily schedule of inspection for each specialist functional area (airworthiness and operations);
- (d) travel time; and
- (e) the preparation of the audit findings and distribution of the audit report.

#### 3.2.8 Pre-Audit Documentation

This includes a thorough review of all company files and documentation and the opening of a company audit file. Information gathered during the pre-audit phase will assist the audit team in determining the specific areas, systems and activities that warrant examination; supplementing audit checklists; or amending the scope of the audit. This audit phase should:

- ensure that all reference manuals and documents to be used during the audit in accordance with the Reference Material Matrix are readily available and include the latest approved amendments;
- review the auditee's approved manuals for conformance to the appropriate Civil Aviation guidelines;
- (c) review the auditee's files and records;
- (d) itemise areas which require further review;
- (e) select the appropriate checklist items from Part II, Chapter 3, and Part III, Chapter 2, as applicable, in accordance with the scope, depth and complexity of the audit;
- (f) complete all pre-audit sections of the checklists;
- (g) ensure that all audit documentation is chronologically recorded on the company audit sub-file; and
- (h) ensure that each team member has received appropriate portions of the audit plan.
- (i) previous inspection or Audit Reports;
- (j) accident or incident data;
- (k) any enforcement action;

- (l) appropriate extracts from regulations, standards and policies; and
- (m) flight permits, waivers, approvals, aircraft type approvals, manufacturing limitations and operations specifications authorisations.

# 3.2.9 Pre-Audit Team Meeting

This meeting should:

- (a) confirm individual team members' duties and responsibilities;
- (b) ensure that all team members have received appropriate portions of the audit plan;
- (c) ensure that all team members are aware of restrictions regarding audit report distribution;
- (d) outline the overall audit plan;
- (e) clarify any outstanding issues or problems;
- (f) include a briefing by the POI and PAI on current company activities, trends, performance or other information related to previous audits; and
- (g) address the issues of conflict of interest, confidentiality and access to information.

# 3.3 Physical Audit

#### 3.3.1 General

The physical audit consists of the entry meeting, evaluation and verification, daily briefings and the exit meeting.

# 3.3.2 Entry Meeting

The entry meeting should set the tone for the physical audit and should be attended by the auditee's senior management and identified members of the audit team. It will outline the audit process to the company and confirm any administrative requirements so that the physical audit may be conducted both effectively and efficiently, while minimising disruptions to the company's operation. Sample entry meeting notes can be found in Appendix 3.

- (1) The entry meeting should:
  - (a) take place on the auditee's premises;
  - (b) be attended by the auditee's senior management;
  - (c) specify audit details and procedures; and
  - (d) be brief, specific and courteous.
- (2) The audit manager shall:
  - (a) explain the purpose of the entry meeting;

- (b) introduce audit team members, including specialists and observers;
- (c) state the objective, scope and depth of the audit;
- (d) address the means of communication between the audit team and the auditee;
- (e) explain that company officials will be briefed daily on progress of the audit;
- (f) describe the manner in which any audit finding detected will be handled;
- (g) establish a location and time for the exit meeting;
- (h) emphasise that the purpose of an audit is to identify non-conformances and that enforcement action may result from any of these findings; and
- (i) respond to all questions from the auditee.
- (3) The auditee may agree to provide:
  - (a) adequate, preferably private, working space;
  - (b) access to a photocopier and facsimile machines;
  - (c) measuring or test equipment;
  - (d) access and admission to all facilities;
  - (e) access to company files and records;
  - (f) credentials and facility passes;
  - (g) selected personnel for interviews; and
  - (h) knowledgeable company advisors or liaison officers.

#### 3.3.3 Evaluation

In the evaluation phase, the company's level of conformance with regulations and standards contained in existing legislation and company control manuals will be assessed. The following are possible means of evaluation:

#### 3.3.3.1 Pre-Audit Checklists

Pre-audit checklists will determine whether all essential controls appear to be in place and are properly designed. Based on the results of the checklist, a summary of the strengths and weaknesses of the auditee's control system will be developed. This system will be most effective if all questions are answered.

#### 3.3.3.2 Interviews

Interviews with company personnel are important during the evaluation phase to determine whether the control system documented in company manuals is that in use, and to assess the knowledge of supervisory personnel of their duties and responsibilities. Interviews may also confirm the validity of audit findings reached through observation or sampling. The following guidelines will be useful when preparing for an interview:

(a) prepare carefully prior to the interview by defining the areas to be explored and setting specific objectives;

- (b) explain why the interview is taking place;
- (c) use open questions and avoid complex questions or phrases;
- (d) listen carefully to answers and allow interviewee to do most of the talking;
- (e) avoid being side-tracked from your original objectives;
- (f) ensure that questions are understood;
- (g) terminate the interview if the atmosphere becomes highly negative;
- (h) document all responses; and
- (i) thank the interviewee at the conclusion of the interview.

# 3.3.3.3 Sampling

The sample size of a population and selection criteria have a direct impact on the validity and confidence level of the results. The following guidelines should be used:

- (a) each sample group must stand alone. If there are 1 400 pilots, 2 800 flight attendants, 180 maintenance personnel, and 15 dispatchers, each of the four groups must be considered separately;
- (b) the RAP goal is to achieve a 95 per cent confidence level with the results of the sample tested. Often, this goal may not be appropriate; therefore, the audit team must carefully consider both the sample size and the time devoted to the task. Random sampling may be considered an acceptable alternative;
- (c) the chart found in Appendix 4 will help determine the sample size needed to achieve a 95 per cent confidence level for populations of 400 or more. For smaller populations, a larger sample must be examined and the following guide should be used:

Population	Sample
100:	50 per cent
199:	40 per cent
399:	35 per cent

#### 3.3.4 Verification

- (1) During this phase, the audit team will gather information to determine the company's level of conformance. Specifically, verification will:
  - (a) determine whether company controls are operating effectively and as intended;
  - (b) determine whether the auditee's operation conforms to the aviation regulations and standards contained in the audit checklists; and

- (c) analyse particular deficiencies to assess their effects and identify the causes.
- (2) Company files or records should not be accessed without appropriate company authorisation and, when possible, company representatives should be present during the review of these files and records.
- (3) If the review and verification phases do not provide sufficient confirmation of the company's level of conformance, further substantiation will be required to ensure that any evidence obtained up to that point supports the audit findings and conclusions. In short, other supporting documentation must be acquired and secured.
- (4) Verification includes various types of inspections. These may be Aircraft Inspections (of each type of aircraft), Pre-Flight/Ramp Inspections, In-Flight Inspections (sampling of company routes, i.e. domestic, transborder, international and new routes) and Base Inspections. These inspections may be carried out as co-ordinated inspections. For example, a Pre-Flight. Ramp Inspection may be conducted by a Flight Operations Inspector and an Airworthiness Inspector.

# 3.3.5 Confirmation Request Form (CRF)

- (1) The CRF is an effective audit tool in the following cases:
  - (a) where evidence indicates an audit finding, the company will be given the opportunity to show otherwise;
  - (b) the auditor will determine the course of action to be adopted based on the auditee's response;
  - (c) the auditor will observe the state of the company records management system from the auditee's perspective;
  - (d) arbitrary audit findings based on subjective examples will be eliminated;
  - (e) the audit will not be surprised at the end of the audit, as all contentious issues will have been discussed openly during the physical audit;
  - (f) the auditor can concentrate on auditing rather than on researching company files and records; and
  - (g) the auditor will receive a signed document from the audit for inclusion in the supporting documentation package.
- (2) The CRF will be sent to the team leader or a delegate at the outset to avoid untimely surprises. It should then be recorded in a control log, the format of which will be determined by the team leader. It may range from a simple title, time and date log to a file of photocopied duplicates. All CRFs will be issued sequentially to ensure that, upon completion of the physical audit, the CRFs have responses and appropriate action has been taken.
- (3) At the end of each day, the CRF control log should be compared with the returned CRF to ensure that it is current. For a large audit, this can be done at the daily briefing with the company. In this manner, both the company and the audit team will be updated as to the status of these documents. Regardless of the way in which the control log is maintained, all CRFs should be cleared prior to the completion of the physical audit at that site or base.

(4) When the CRF has been returned and appropriate action taken, this material should be filed according to the appropriate audit area, allowing documentation relating to high-profile items to be maintained for later reference. This file will also provide background and evidence for any enforcement action to be taken at a later date. A sample CRF can be found in Appendix 5.

# 3.3.6 Audit Finding Form

- (1) Audit finding forms must be completed accurately as they form the basis of the audit report and a successful audit. A sample audit finding form can be found in Appendix 6.
- (2) Since a number of team members will be completing audit finding forms, it is important that a standardised approach to inputting data on the form be taken to reduce the number of data entry errors.
- (3) All supporting documentation will be included with the completed audit finding form for review by the audit manager. Although this documentation will not be included in the audit report, it will be retained in the audit file.
- (2) All hand-written copies of audit finding forms will be filed according to functional area and will form Part of the supporting documentation in the audit report for ease of reference.

# 3.3.6.1 Completion of Audit Finding Form

Non-conformances are recorded on audit finding forms. When completing these forms, auditors shall use the following checklist:

#### (a) at the top of the audit finding form:

- (i) correctly identify the company name as found on the aviation document;
- (ii) enter the location of the base or sub-bases;
- (iii) identify the company by Civil Aviation file number;
- (iv) identify the area of audit in accordance with the checklist; and
- (v) identify the audit finding number in accordance with the checklist or as directed by the audit manager.

## (b) in the "Non-Conformance With" section of the audit form:

- (i) correctly identify the title of the regulatory requirement to be referenced, without using acronyms or abbreviations;
- (ii) isolate the relevant portion of the regulatory requirement by reference to the chapter, section, sub-section, and paragraph as appropriate;
- (iii) tie the non-conformance to the most applicable regulatory requirement;
- (iv) use the phrase "which states" when an entire quotation is to be used, then quote the regulatory requirement word for word, ensuring that the quotation is relevant; or

- (v) use the phrase "which states in part" when a partial quotation must be used (segmenting), then quote the regulatory requirement word for word, separating segments as necessary with the notation "..." and ensuring that the quotation is relevant; and
- (vi) when segmenting, quote a sufficient portion of the text to clearly identify the regulatory requirement while avoiding the use of unnecessary words.

# (c) in the "Examples" section:

- (i) identify the auditors and date of the finding;
- (ii) specify the three most applicable examples of the non-conformance, where practicable;
- (iii) ensure that the examples illustrate non-conformance with the particular standard;
- (iv) use an appropriate lead-in statement to introduce the examples; and
- (v) support the audit finding with secured evidence (i.e. photocopies, photographs or seized perishable evidence to be retained in an appropriate location).

# 3.3.7 Daily Briefings

- (1) Team briefings will normally be held at the end of each day during the audit to:
  - (a) ensure adherence to the audit plan;
  - (b) validate confirmation requests and audit findings;
  - (c) resolve issues or problems arising from the day's activities; and
  - (d) update the CA if necessary.
- (2) Company briefings should be held at the end of each day, following team briefings, to update the auditee's management on audit progress. The audit manager or team leaders may elect to have specialist team members brief company officials on specific items.

# 3.3.8 Exit Meeting

The exit meeting with the company's senior management should provide an overview of the audit. The meeting should summarise the audit findings, stating areas of strength and weakness. A controversial discussion with company representatives regarding audit report content must be avoided. (Appendix 7 contains sample exit meeting notes.) The process for the exit meeting is as follows:

- (1) Normally, the CA, audit manager and team leaders will attend the exit briefing, however, other members may be required for specific briefings. The CA may wish to chair the meeting or simply attend with the team.
- (2) If team members other than the audit manager and team leaders are required to speak at the exit meeting, the audit manager will advise them in advance.
- (3) All audit findings should have been discussed with company officials as each functional area was completed. New audit findings should not normally be identified at the exit meeting. The meeting should provide an overview of the audit and not become a debate between the team and the organisation. The auditee should be advised that the company will have an opportunity to respond formally to the audit report.

- (4) The auditee will be advised of those audit findings that may be subject to enforcement action. The auditee will also be advised of the company's responsibility to take appropriate action to correct all non-conformances and prevent their recurrence.
- (5) The audit manager shall advise the auditee that the audit report will be forwarded to the company within twenty working days and that a CAP must be submitted to Civil Aviation within 30 working days after the company has received the report.

# 3.4 Post-Audit

#### 3.4.1 General

This phase includes preparation of the audit report and the parallel report.

# 3.4.2 Audit Report

- (1) The audit report is normally presented to the company within twenty working days. Any delay must be documented since the validity of the audit will be compromised if the report is not presented in a timely manner. Although draft audit finding forms may be left with the company as a courtesy, this is not mandatory.
- (2) The audit manager is responsible for the preparation of the audit report and its approval by the CA.
- (3) A sample covering letter and audit report for combined audits can be found in Appendices 8 and 9. The audit report will include:
  - (a) **Part I Introduction**, which summarises the audit process and the content of the audit report;
  - (b) **Part II Executive Summary of Findings**, which summarises the most significant findings for the information of the senior management of the audit and Civil Aviation;
  - (c) **Part III Airworthiness**, which contains the functional summaries for airworthiness;
  - (d) Part IV Operations, which contains the functional summaries for operations; and
  - (e) **an Appendix**, which contains the audit findings for both airworthiness and operations.
- (5) The audit report will be a factual account of the audit and will not include subjective statements, suggestions or recommendations.
- (6) The CA will sign the covering letter and forward it, with a copy of the audit report, to the company. The letter will outline the procedure for responding to audit findings and specify the required response time of 30 working days from the time the company receives the report.

#### 3.4.3 Parallel Report

- (1) An audit may identify observations and/or deficiencies in, or the misapplication of, Civil Aviation legislation, policies and procedures. Where an observation or deficiency indicates a need for revised policies, standards, procedures or guidelines, a finding shall be made against Civil Aviation and not the auditee. Where a non-conformance to a regulatory requirement is found, and that requirement required Civil Aviation approval (i.e., document or manual approval), a finding shall be made against the auditee (so that the non-conformance is resolved through the CAP) as well as Civil Aviation.
- (2) Findings against Civil Aviation will be described in a document called the parallel report. The audit manager will forward the parallel report to the CA within 30 days of the completion of the audit and shall identify the problem, cause, responsibility and recommended solution for each finding. All supporting documentation shall be included in the parallel report.
- (3) Civil Aviation deficiencies shall neither be included nor referenced in the audit report.

#### 3.4.4 Parallel Report Follow-Up

- (1) Parallel report items shall be forwarded to DGCA who will assign an appropriate office for co-ordination and follow-up of those deficiencies.
- (2) A sample parallel report can be found in Appendix 11.

### 3.5 Audit Follow-Up

#### 3.5.1 General

Upon completion of the audit, the CA will delegate follow-up responsibilities to the appropriate office who will then ensure that all audit findings have been resolved in accordance with an approved CAP.

#### 3.5.2 Corrective Action Plan

- (1) The covering letter of the audit report will advise the auditee that it must submit a CAP addressing the audit findings within 30 working days. Normally, this deadline will not be extended without the CA's approval.
- (2) It is important to review the company's CAP to determine whether the company has developed a reasonable timetable for corrective action. It is also essential to ensure that the timetable has prioritised the corrective actions to address the most critical findings first.
- (3) Depending on the nature of the audit findings, the company's CAP should involve:
  - (a) **Immediate Corrective Action**. This is action taken immediately upon identification of the audit finding to remove the immediate threat to aviation safety;
  - (b) **Short-Term Corrective Action**. This is short-term action to correct a non-conformance that does not pose an immediate threat to aviation safety, which

- ensures that conformance is established quickly until long-term action is completed to prevent recurrence of the problem. Short-term corrective action will normally take place within 30 days; and
- (c) **Long-Term Corrective Action**. This is longer-term action and has two components. The first will involve identifying the cause of the problem and indicating the measures the company will take to prevent a recurrence. These measures should focus on a system change. The second component will include a timetable for company implementation of the long-term corrective action. Long-term corrective action will normally take place within twelve months.
- (4) Long-term corrective action should be accompanied by the forwarding of supporting documents for review. Short-term corrective action should also be accompanied by the forwarding of supporting documents, which may take the form of logbook entries, purchase orders, memoranda or revised inspection procedure cards. It is important to verify as much supporting documentation as possible during subsequent surveillance.
- (5) If the company's CAP is not acceptable, the responsible office will indicate the reasons, propose changes and negotiate a new target date. Otherwise, an alternative course of action may be pursued.
- (6) Where the audit findings are of a minor nature, no threat to aviation safety exists and the company has a reputable quality assurance or internal audit program, a "paper follow-up" may be acceptable. In this case, the documents are submitted with the CAP and no interim surveillance is required. As the company completes its audit responses as Part of the CAP, its progress will be monitored.
- (7) An audit will be formally closed when every audit finding has been corrected through the CAP, the corrections have been found to be acceptable by the follow-up office and post-audit surveillance has been completed.
- (8) Normally, the CA will ensure that a letter has been sent to the auditee, confirming that all audit findings have been completed and that the audit has been closed. A sample letter can be found in Appendix 10.

#### 3.5.3 Post-Audit Surveillance

During audit follow-up, surveillance is the only means to ensure that companies with non-conformances comply with regulatory requirements and respond satisfactorily to audit findings. Post-audit surveillance can be conducted as informal visits or as a more structured follow-up audit.

Part 2

# Airworthiness Audit Policy and Procedures

### Chapter 1 Introduction

### 1.1 Audit Philosophy

The airworthiness audit function completes a loop in the regulatory process, confirming for Civil Aviation that an aviation document holder is upholding the commitments to which they agreed to prior to document issue. A candidate organisation is certified on the basis that the program submitted for Civil Aviation approval meets the minimum regulatory requirements. At this time, great emphasis is placed on the candidate's control manual to ensure that the content adequately addresses program control. For the program to receive Civil Aviation approval, the manual must clearly explain how the organisation intends to meet the requirements of the standards and regulations relating to the scope of authority sought. Essentially, the greater degree of delegation, privilege, or authorisation accorded to the document holder, the more explicit the draft control manual must be. The manual is reviewed to ensure that the means of achieving conformance to standards and compliance with regulations is referenced and documented by process.

### 1.2 Applied Standard

The control manual, once approved, becomes the primary standard for evaluating an approved airworthiness organisation. In theory, conformance to the control manual should ensure compliance with the applicable regulations. If, for one reason or another, the approved control manual used by the document holder fails to meet the minimum requirements of Civil Aviation regulations, this failure must be documented in the audit report.

### 1.3 Program Amendments

For a program to be successful, a great deal depends on the skill of the participants; however, the quality of the program itself is equally important. The audit process will be amended from time to time to ensure that it will provide adequate and timely oversight of air operators.

### 1.4 Compliance

The concept of "fair but firm" treatment is the primary means of motivating voluntary compliance with regulatory requirements.

#### 1.5 Conclusion

With all of these forces affecting the program, changes have been made to streamline the process. The overall intent remains consistent with our objective:

"to ensure that the audit process is applied in a manner that is both fair and equitable."

### Chapter 2 Policy and Organisation

### 2.1 Purpose

Airworthiness audits are conducted primarily to ensure conformance to regulations and standards to provide a safe environment for the flying public. This section is intended to guide and direct Airworthiness personnel engaged in regulatory audits so that the standardisation of audit procedures is achieved and maintained. In addition, the establishment and maintenance of an audit monitoring system for the regulatory oversight of air operators is a requirement of the State.

### 2.2 Applicability

The audit policy and procedures contained in this chapter apply to all approved organisations that are subject to the audit process as a condition of document issue.

### 2.3 Approved Organizations

### 2.3.1 Approved Maintenance Organizations (AMOs)

- (1) Approved Maintenance Organisations (AMOs) are approved by Civil Aviation to maintain aeronautical products to their design standards through the repair, overhaul, inspection and alteration of these products and the replacement of parts. AMOs include many different companies engaged in diverse areas of aviation. Maintenance specifications are attached to the AMO certificate, defining and limiting the scope of authority.
- (2) AMOs may stand alone or form part of a larger organisation. Regardless of their structure, each of these organisations must first submit a maintenance control manual (MCM), defining the company's method of operation and control, for Civil Aviation approval. This manual is referenced by Civil Aviation and used as the primary document for assessing compliance during Civil Aviation audits.

#### 2.3.2 Foreign Approved Maintenance Organizations (FAMOs)

- (1) Foreign Approved Maintenance Organisations (FAMOs) are approved by the State to maintain aeronautical products to their design standards through the repair, overhaul, inspection and alteration of these products and the replacement of parts. Maintenance specifications are attached to the FAMO certificate, defining and limiting the scope of authority. FAMO certificates may be issued if and when a need is identified for approval outside a bilateral or technical agreement already established by Civil Aviation.
- (2) FAMOs may stand alone or form part of a larger organisation. Regardless of their structure, each of these organisations must first submit an MCM, defining the company's method of operation and control, for Civil Aviation approval. This manual is referenced by Civil Aviation and used as the primary document for assessing compliance during Civil Aviation audits.

#### 2.3.3 Airworthiness Engineering Organizations (AEOs)

- (1) Approved airworthiness engineering organisations (AEOs) are engineering organisations, approved by Civil Aviation, within a company that has a current commercial air service operating certificate. An AEO is involved in the modification and repair of the aeronautical products listed on the corporation's air service certificate, and employs individuals qualified to make findings of compliance with airworthiness standards within the lines of authority granted.
- (2) An AEO must submit for Civil Aviation approval a design approval procedures manual (DAPM), which provides a complete framework within which the AEO exercises their authority. This DAPM is the primary document for assessing compliance during Civil Aviation audits.

### 2.3.4 Design Approval Organizations (DAOs)

- (1) Design approval organisations (DAOs) are engineering corporations, approved by Civil Aviation, engaged in the design, modification or repair of aeronautical products. This category of delegation is typically associated with design organisations of aeronautical-product manufacturers, repair and overhaul facilities, or consulting engineering firms. A DAO employs individuals qualified to make findings of compliance with airworthiness standards within the limits of authority granted.
- (2) A DAO must submit for Civil Aviation approval a DAPM, which provides a complete framework within which the DAO exercises their authority. This DAPM is the primary document for assessing compliance during Civil Aviation audits.

#### 2.3.5 Manufacturers

(1) These organisations are approved by Civil Aviation to make or assemble aeronautical products. The manufacturers of these products submit a quality control manual for Civil Aviation approval.

(2) The manual describes their organisation, method of operation and system for controlling product quality. This manual, once approved, is the primary document referenced by Civil Aviation when these types of organisations are audited.

#### 2.3.6 Distributors

Distributors are organisations with ministerial approval to recertify and distribute aeronautical products that have previously been certified by the manufacturer. Companies engaged in these types of operations must describe their method of control in a product control system manual (PCSM). This manual, once approved by Civil Aviation, serves as the primary standard for the regulatory audit. The checklists included in this part reflect that standard.

### Chapter 3 Checklists

### 3.1 Purpose

Audit checklists have been developed that reflect the standards to be applied in the area being reviewed. To detect a non-conformance, the auditor must follow a guideline reflecting that standard. The checklists tell the audit team what "should" be happening and their observations tell them what is happening. A gap between the two generally indicates a non-conformance.

#### 3.1.1 Requirements

The audit checklists must:

- (a) be used when a process, procedure or program is monitored;
- (b) be updated to reflect the latest revision;
- (c) be completed;
- (d) be initialled by the auditor (team member) responsible for that checklist area;
- (e) get the auditor started, keep him or her on track, and confirm completion; and
- (f) be as flexible as necessary so that questions may be added and specific situations supported.

#### 3.1.2 Caution

If used correctly, audit checklists can be an extremely valuable auditing tool. However, if handled incorrectly, they can ruin a good audit. When referring to a checklist item, the auditor must record his or her findings opposite the area under review.

#### 3.1.3 Checklist as a Framework

The checklists are not exhaustive but do provide a consensus approach to auditing a function. For this reason, inspectors are encouraged to review the lists and add to their content when necessary.

#### 3.1.4 Conduct of the Audit Team

It is the goal of the regulatory audit program that all audits conducted by Civil Aviation be carried out in a professional manner. In addition, it is important that the auditee view our audits as fair and equitable.

#### 3.1.5 Use of Checklists

- (1) The auditor shall:
  - (a) on entering a department or an area, ask the host to explain how the system works;
  - (b) ascertain how personnel work with the system;
  - (c) evaluate the above information against the manual or standard and determine whether it meets the requirements;
  - (d) record examples of numbers, procedures, documents, drawings, and measuring and testing equipment in each area; and
  - (e) use the checklist to ensure that all aspects of the standards have been met.
- (2) The auditor shall not gain access to files or other company documents without the appropriate authorisation. Company representatives should be present during document review whenever possible.

### 3.4 Pre-Audit Activities

	Item	References	Result
P-1	Does the company have a control manual approved to the applicable department standards?	N/A	OK FDG NA
P-2	Does the company's Certificate of Approval accurately reflect its limitations?	N/A	OK FDG NA
P-3	Review previous audit reports, including follow-up action. Discuss discrepancies with the PAI.	N/A	OK FDG NA
P-4	Review department files for outstanding action items, history and correspondence.	N/A	OK FDG NA
P-5	Review the approved control manual for discrepancies. Develop questions and confirmation requests to address specific concerns. Use the MRA checklists as a guide.	N/A	OK FDG NA
P-6	Review the company's scope of activities.	N/A	OK FDG NA
P-7	Review the status of the authorisation documents issued by Civil Aviation.	N/A	OK FDG NA
P-8	Review the history of enforcement action.	N/A	OK FDG NA
P-9	Discuss the applicable enforcement action procedures and policies.	N/A	OK FDG NA
P-10	Obtain the necessary company/airport security passes.	N/A	OK FDG NA
Items	Certified - Completed by:		

### 3.5 Approved Maintenance Organizations

## 3.5.1 Maintenance Policy Manual or Maintenance Control Manual (MPM/MCM)

	CAR 573.10/706.8	References	Result
A-1	Does the MPM/MCM describe the organisation, its size, its nature and the scope of its work?	MPM/MCM	OK FDG NA
A-2	Does the MPM/MCM contain a statement of the manual's purpose, including the system of amendments and distribution controls?	MPM/MCM	□ OK □ FDG □ NA
A-3	Does the organisational chart describe the duties and responsibilities attached to each position?	MPM/MCM	OK FDG NA
A-4	Does the MPM/MCM identify the Director of Maintenance, the quality manager and the production manager?	MPM/MCM	OK FDG NA
A-5	Do these individuals meet Civil Aviation requirements?	MPM/MCM	OK FDG NA
A-6	Does the MPM/MCM contain a description of the quality assurance system?	MPM/MCM	OK FDG NA
A-7	Does the MPM/MCM describe the system used to record the performance of work?	MPM/MCM	OK FDG NA
A-8	Does the MPM/MCM identify the standards observed in the performance of work?	MPM/MCM	OK FDG NA
A-9	Does the MPM/MCM describe the procedures used to perform the work?	MPM/MCM	OK FDG NA
A-10	Does the MPM/MCM describe the method used to ensure that authorised personnel sign a maintenance release?	MPM/MCM	□ OK □ FDG □ NA

	CAR 573.10/706.8	References	Result
A-11	Does the MPM/MCM describe the training program?	MPM/MCM	OK FDG NA
A-12	Does the MPM/MCM describe the maintenance facilities, equipment and level of work performed at each base?	MPM/MCM	OK FDG NA
A-13	Does the distribution list include all required personnel, such as directors, chiefs, foremen, and those at sub-bases Civil Aviation?	MPM/MCM	OK FDG NA
A-14	Do all MPM/MCM holders keep their copies up to date with approved amendments?	MPM/MCM	OK FDG NA
A-15	Does the MPM/MCM contain a copy of the Civil Aviation Certificate of Approval and List of Limitations? Do they require revision?	MPM/MCM	OK FDG NA
A-16	Has the company exceeded the limitations on its approval?	MPM/MCM	OK FDG NA
A-17	Does the MPM/MCM contain administrative procedures to ensure the proper use of authorisations such as:	MPM/MCM	OK FDG NA
	- engine-out and flight permits;		
	- flight permit authorisation;		
	- inspection time extensions;		
	- time between overhauls (TBO) escalations;		
	- changes to reliability programs; and		
	- MELs.		
A-18	Does the manual contain any information inconsistent with Civil Aviation regulations?	MPM/MCM	OK FDG NA
Items (	Certified - Completed by:		

### 3.5.2 Technical Publications/Library

	CARs 573.08(7)	References	Result
A-1	Does the organisation follow the policies and procedures for technical publications as described in the MPM/MCM?	MPM/MCM	□ok □fdg □ NA
A-2	Is the individual responsible for keeping publications current aware of his or her responsibilities?	MPM/MCM	OK FDG NA
A-3	Does the company have technical and regulatory manuals available for the scope of work performed, such as:	MPM/MCM	OK FDG NA
	- the Aviation Regulations and associated standards;		
	- type approvals;		
	- type certificates;		
	- supplemental type approvals;		
	- supplemental type certificates (STCs);		
	- foreign Ads;		
	<ul> <li>manufacturer's maintenance, parts and overhaul manuals, service bulletins, and service letters; and</li> </ul>		
	- the maintenance policy manual/maintenance control manual?		
A-4	Are the manuals current, i.e. are the amendments up to date?	MPM/MCM	□ OK □ FDG □ NA
A-5	Are the applicable portions of manuals available to personnel as outlined in the MCM, i.e. shops,(i.e. those in shops and sub-bases, management, and contractors) as outlined in the MPM/MCM,?	MPM/MCM	OK FDG NA
Items (	Certified - Completed by:		

### 3.5.3 Personnel

	CAR 573.07/706.13	References	Result
A-1	Does the organisation follow the policies and procedures for personnel as detailed in the MPM/MCM?	MPM/MCM	□OK □FDG □ NA
A-2	Does the MPM/MCM list all personnel with signing authority and their qualifications?	MPM/MCM	OK FDG NA
A-3	Is the list up to date and accurate?	MPM/MCM	OK FDG NA
A-4	Does the quality assurance department maintain up-to-date files on each individual, including qualifications and training?	MPM/MCM	OK FDG NA
A-5	Is there evidence of unqualified personnel certifying aircraft or aeronautical products?	MPM/MCM	OK FDG NA
Items	Certified - Completed by:		

### 3.5.4 Maintenance Training

	CAR 573.06/706.12	References	Result
A-1	Does the organisation conduct approved aircraft type courses? If so, use the Approved Training Organisations checklist, s. 3.7.	TCM	OK FDG NA
A-2	Does the organisation follow the recurrent training program as described in the MPM/MCM?	MPM/MCM	OK FDG NA
A-3	Is the person responsible for the program knowledgeable about his or her duties and responsibilities?	MPM/MCM	OK FDG NA
A-4	Do new employees receive training in company policy and procedures?	MPM/MCM	OK FDG NA

	CAR 573.06/706.12	References	Result
A-5	Do the files trace training records to with the individuals' present duties and responsibilities?	MPM/MCM	OK FDG NA
A-6	Are maintenance personnel assigned to training courses as described in the MPM/MCM?	MPM/MCM	OK FDG NA
A-7	Are non-approved training courses controlled to ensure the quality?	MCM	OK FDG NA
A-8	Are line station personnel trained?	MPM/MCM	OK FDG NA
A-9	Is the training program for specialists (i.e. shop personnel, those in non-destructive testing (NDT) shops, the foreman) followed as described in the MPM/MCM?	MPM/MCM	OK FDG NA
A-10	Is maintenance training that has been contracted out monitored and recorded?	MPM/MCM	OK FDG NA
A-11	Is there an accurate and current record-keeping system tracking all training as described in the MPM/MCM?	MPM/MCM	OK FDG NA
A-12	Do the records reflect:  - the type of training;  - the location;  - the duration of training;  - the recurrent training program;  - examination control;  - the certificates issued; and  - the failure rate?	MPM/MCM	OK FDG NA
A-13	Are syllabi available for all training courses offered or contracted for by the company?	MPM/MCM	OK FDG NA
A-14	Are all training materials and manuals clearly marked "for training purposes only"?	MPM/MCM	OK FDG NA
Items (	Certified - Completed by:		

### 3.5.5 Technical Records

	CAR 571.03/605.93	References	Result
A-1	Does the organisation control maintenance records as described in the MPM/MCM?	MPM/MCM	□ OK □ FDG □ NA
A-2	Are established procedures being followed to record and control the following maintenance items:	MPM/MCM	□ OK □ FDG □ NA
	<ul> <li>scheduled maintenance and inspection;</li> </ul>		
	<ul> <li>ADS and special instruction;</li> </ul>		
	- components;		
	<ul> <li>TBOs and life-limited times;</li> </ul>		
	<ul><li>calendar-time items;</li></ul>		
	<ul> <li>pitot-static and altimeter calibration checks;</li> </ul>		
	<ul> <li>compass calibration; and</li> </ul>		
	– weight and balance?		
A-3	Are the procedures or methods effective?	MPM/MCM	□OK □FDG □NA
A-4	Does the operator use a approved alternative technical log system?	MPM/MCM	□ OK □ FDG □ NA
A-5	Are the procedures used to transmit maintenance information to aircraft operating away from the base as described in the MPM/MCM?	MPM/MCM	OK FDG NA
A-6	When company aircraft become unserviceable away from base, is the procedure for returning them to service as described in the MCM?	MPM/MCM	OK FDG NA
A-7	Are maintenance records acceptable for completeness and final certification?	MPM/MCM	□ OK □ FDG □ NA
A-8	Are inspections completed on time?	MPM/MCM	OK FDG NA

	CAR 571.03/605.93	References	Result
A-9	Review the aircraft technical records (including Journey Log). Do they meet Civil Aviation requirements, i.e., certifications, time between checks, and the weight and balance report?	MPM/MCM	OK FDG NA
A-10	Are aircraft periodic check sheets complete? Compare with the aircraft log books.	MPM/MCM	OK FDG NA
A-11	Are the check sheets used as described in the MPM/MCM?	MPM/MCM	OK FDG NA
Items C	Certified - Completed by:		
3.5.6	Fuelling/Defuelling		
	CAR 573.08/706.11 and 12	References	Result
A-1	Does the company have its own refuelling facility?	MPM/MCM	OK FDG NA
A-2	Does the company contract out the refuelling to a facility? If so, is the contractor performing fuelling operations as detailed in the MPM/MCM?	MPM/MCM	OK FDG NA
A-3	Does the company routinely inspect the fuelling facility for contamination?	MPM/MCM	OK FDG NA
A-4	Are current records kept of the fuel contamination inspections?	MPM/MCM	OK FDG NA
A-5	When fuelling is carried out from drums, is the method used to filter the fuel as described in the MPM/MCM?	MPM/MCM	OK FDG NA
A-6	Is the time limit on the storage of fuel in drums being respected as described in the MPM/MCM?	MPM/MCM	OK FDG NA

	CAR 573.08/706.11 and 12	References	Result
A-7	Is the condition of the fuelling facility, i.e., hoses (bonded), nozzle caps, filters, grounding cables and fire extinguishers being monitored?	MCM	OK FDG NA
A-8	Is the fuelling/defuelling equipment properly identified and maintained?	MPM/MCM	OK FDG NA
A-9	Is the training program for personnel operating fuelling/defuelling equipment followed as described in the MPM/MCM?	MPM/MCM	OK FDG NA
A-10	Are the aircraft refuelling points properly identified (placarded?)?	TA/TC	OK FDG NA
Items (	Certified - Completed by:		
3.5.7	De-Icing Procedures/Equipme	nt	
	CAR 73.08/605.30/ 706.11&12	References	Result
A-1	Does the company have its own de-icing facilities?	MPM/MCM	□ OK □ FDG □ NA
A-2	Does the company contract the de-icing to an outside facility? If so, is the contractor performing de-icing operations as detailed in the MPM/MCM?	MPM/MCM	OK FDG NA
A-3	Does the company routinely inspect the de-icing facility?	MPM/MCM	OK FDG NA
A-4	Are personnel conducting de-icing operations trained and knowledgeable with the procedures specified in the MPM/MCM?	MPM/MCM	□ OK □ FDG □ NA
A-5	Is the de-icing equipment properly identified and maintained?	MPM/MCM	OK FDG NA
A-6	Is the training program for personnel operating de-icing equipment followed as described in the MPM/MCM?	MPM/MCM	□ OK □ FDG □ NA

	CAR 73.08/605.30/ 706.11&12	References	Result
Items (	Certified - Completed by:		
3.5.8	Service Difficulty Reporting		
	CAR 573.12/591	References	Result
A-1	Does the MPM/MCM reflect the system presently used by the operator?	MPM/MCM	OK FDG NA
A-2	Does the operator submit service difficulty reports (SDRs) as described in the MPM/MCM?	MPM/MCM	OK FDG NA
A-3	Does the operator's data collection system for defects, malfunctions and failures reflect the procedures described in the MPM/MCM?	MPM/MCM	OK FDG NA
A-4	Are personnel knowledgeable about the procedures to be followed?	MPM/MCM	OK FDG NA
A-5	Is the individual responsible for reporting SDRs to Civil Aviation familiar with the reporting procedures?	MPM/MCM	OK FDG NA
A-6	Are the reports forwarded within the timeframes established in the MPM/MCM?	MPM/MCM	OK FDG NA
A-7	Is there evidence that some SDRs are not being forwarded?	MPM/MCM	□OK □FDG □ NA
A-8	Are SDR records maintained as described in the MPM/MCM?	MPM/MCM	□ OK □ FDG □ NA
A-9	Are the proper forms used for reportable occurrences?	MPM/MCM	OK FDG NA
A-10	Is there evidence that reports of difficulties or occurrences are being duplicated?	MPM/MCM	OK FDG NA

	CAR 573.12/591	References	Result
A-11	Are all data sources feeding the SDR functioning as described in the MPM/MCM?	MPM/MCM	OK FDG NA
Items (	Certified - Completed by:		
3.5.9	Defect Control (Deferral)		
CA	R 703.10(j), 605.09, 605.10 and 706.05	References	Result
A-1	Does the operator follow the procedures described in the MPM/MCM for the recording and rectification of aircraft defects?	MPM/MCM	OK FDG NA
A-2	Are defects deferred by approved company personnel only?	MPM/MCM	OK FDG NA
A-3	Are defects inspected by maintenance personnel prior to deferral?	MPM/MCM	OK FDG NA
A-4	Do deferred defects refer to MELs or configuration deviation lists (CDLs) by numbered items?	MPM/MCM	OK FDG NA
A-5	Are deferred defects time-limited as described in the MPM/MCM or approved MEL?	MPM/MCM	OK FDG NA
A-6	Does the operator rectify defects at the closest maintenance facility or as indicated in the MPM/MCM?	MPM/MCM	OK FDG NA
A-7	Does the operator defer critical airworthiness-required items or components?	MPM/MCM	OK FDG NA
A-8	Are all defects entered in the journey log when deferred?	MPM/MCM	OK FDG NA
A-9	Are systems placarded and/or isolated as described in the MPM/MCM when the operator opts for deferral?	MPM/MCM	OK FDG NA

CAR 703.10(j), 605.09, 605.10 and 706.05				, 605.10 and 706.05	References	F	Result	
A-10		dual r	esponsib	onitored by the ble for the deferred	MPM/MCM	ОК	☐ FDG	NA
A-11	defect	rectif dures	ication l as descr	ponsible for control of knowledgeable with the libed in the	MPM/MCM	ОК	☐ FDG	NA
A-12	defect	rectif		rsonnel follow the procedures as described	MPM/MCM			
Items	s Certified	- Cor	npleted	by:				
3.5.	l0 Rai	np I	Proced	lures				
(1)	The audi	tor sh	all use tl	ne checklists that reflect t	he scope or functio	ns conduc	eted from:	
	(a) 3.5	App	roved N	Iaintenance Organisation	s;			
		(i) (ii) (iii) (iv) (v)	3.5.6 3.5.7 3.5.8 3.5.9 3.5.12	Fuelling / Defuelling, De-icing Procedures, Service Difficulty Repo Defect Control, and Sample Aircraft for Con	rting;			
	(b) 3.6	Air	operator	•				
		(i) (ii) (iii)	3.6.2 3.6.3 3.6.4	Minimum Equipment I Category II/III Mainter Extended-Range Opera	nance Program; and	l		
(2)	The audi	tor sh	all indic	ate on the audit finding fo	orm that the non-co	onformano	e was fou	ınd

(2) The auditor shall indicate on the audit finding form that the non-conformance was found during a ramp inspection.

### 3.5.11 Facilities/General

	CAR 573.08	References	Result
A-1	Does the organisation have suitable lighted hangars, docks, workshops, clean rooms and other housing facilities to enable maintenance to be performed in clean conditions and protected from the elements?	MPM/MCM	OK FDG NA

	CAR 573.08	References	Result
A-2	Are these facilities capable of accommodating the largest aircraft listed in the maintenance specifications?	MPM/MCM	□ OK □ FDG □ NA
A-3	Is maintenance, other than unforeseen or routine line maintenance as defined in the MPM/MCM, performed in appropriate facilities?	MPM/MCM	□ OK □ FDG □ NA
A-4	Does the organisation have suitable tools, jigs, fixtures, inspection aids, measuring devices and other equipment for the type of work undertaken?	MPM/MCM	OK FDG NA
Items	Certified - Completed by:		

### 3.5.12 Sample Aircraft for Conformance

	CAR 507.02/571/605	References	Result
A-1	Review Certificates of Airworthiness.	MCM	OK FDG NA
A-2	Does the aircraft conform to the applicable type certificate or type approval?	MCM	OK FDG NA
A-3	Does the aircraft have an up to date weight and balance on board?	MCM	OK FDG NA
A-4	Are required manuals on board, e.g.:  - Flight Manual plus supplements,  - Journey Log,  - Refuelling Manual, and  - approved MEL?	MCM	OK FDG NA

	CAR 507.02/571/605	References	Result
A-5	Are all applicable aircraft markings and placards in place for:	MCM	□ OK □ FDG □ NA
	- instrument markings		
	- emergency equipment markings		
	<ul> <li>emergency exits (instructions internal/external);</li> </ul>		
	- toilets, no smoking;		
	- fuel quantity and type;		
	<ul> <li>weight limitation placards for overhead bins/cargo compartments;</li> </ul>		
	<ul> <li>door passenger/cargo operating instructions;</li> </ul>		
	- ELT locations; and		
	- life rafts, life jackets and oxygen?		
A-6	Does the aircraft contain the necessary emergency equipment in a serviceable condition:	MCM	OK FDG NA
	- fire bottles (extinguishers),		
	- oxygen equipment,		
	- first aid kits,		
	- fire axe,		
	- life rafts/life jackets,		
	- fire detector (toilets),		
	- flashlights,		
	- emergency lights, and		
	<ul> <li>floor proximity emergency escape path markings?</li> </ul>		

	CAR 507.02/571/605	References	Result
A-7	Does the aircraft have the following serviceable equipment:	MCM	□ok □fdg □
	- flight data recorder,		
	- cockpit voice recorder,		
	- altitude alerting system,		
	- emergency locator transmitter,		
	- ground proximity warning system,		
	- additional horizon indicator,		
	- radar transponder, and		
	- pitot static/altimeter checks.		
A-8	Does the organisation maintain aircraft to the approved maintenance program described in the MPM/MCM?	MPM/MCM	OK FDG NA
Verify	y the condition of the following:		
A-9	The Fuselage – External: compartments, batteries, doors, exits, panels, fairings, antennas, beacons, placards and pitot-static;	MPM/MCM	□ OK □ FDG □ NA
A-10	The Fuselage – Internal: passenger compartment, seats, tracks, safety belts, safety equipment, windows, doors, seals, exits, placards, floors and upholstery;	MPM/MCM	□ OK □ FDG □ NA
A-11	The Cockpit: instrument range markings, placards, windshield, seats, rails, belts, safety equipment, oxygen system, lights, cabin heater, floors, circuit breakers, fuses, radios, structures and documentation;	MPM/MCM	□ OK □ FDG □ NA
A-12	Engines (Piston): cowlings, fairings, baffles, doors, access panels, firewall, intake exhaust, accessories, wiring, controls, mounts, structure, boots, placards, drains, leaks and propellers;	MPM/MCM	□ OK □ FDG □ NA

	CAR 507.02/571/605	References	Result
A-13	Engines (Turbine): cowlings, pylons, fairings, bleed air ducts, firewall, mounts, structure, thrust reversers, bypass ducts, nacelles, gag seals, insulation, heat shields, nozzles, intake guide vanes, compressor blades, exhaust turbine blades and placards; and	MPM/MCM	OK FDG NA
A-14	Cargo Compartments: inspect for fire/smoke integrity; compartment liners, ceiling, side walls, unapproved repairs; and damaged tie downs, lights, seals, locks, security of bulkheads, panels, placards and fasteners.	MCM	OK FDG NA
Verify	the condition of the following:		
Fixed	Wing		
A-15	The Undercarriage: wheels, structure hoses, brakes, links, steering mechanism, doors and floats;	MPM/MCM	□ OK □ FDG □ NA
A-16	Control Mechanisms: ailerons, elevators, rudder stabilisers, trim tabs, actuators, cables, stops, control rods, balance weights, flaps, static wicks and indicators;	MPM/MCM	OK FDG NA
A-17	Wings: access planes, doors, de-icer boots, structure, skins, attachments, struts, fabric, lights, fasteners, leaks, fuel caps, placards, flap carriage, static wicks and fairings; and	MPM/MCM	□ OK □ FDG □ NA
A-18	Galley Equipment: hot plates, hot carts, coffee makers, ovens, electrical plugs, insulation of wiring, the presence of wearing/chafing/ arcing, contact points, security attachments and placards for condition.	MPM/MCM	OK FDG NA
Helic	opter		
A-20	The Main Rotor: latches, yoke, grips, restraints and blades;	MPM/MCM	□OK □FDG □ NA

	CAR 507.02/571/605	References	Result
A-21	The Transmission: swashplate assembly, collective, lateral controls, vibration isolator, mast assembly supports, colour codes, yokes, grips and oil level; and	MPM/MCM	OK FDG NA
Verify Helic	y the condition of the following:		
A-22	The Tail Rotor: gear box, driveshaft, tailboom, stabilizer and oil levels.	MPM/MCM	OK FDG NA
Items (	Certified - Completed by:		

#### 3.5.13 Sub-base

The auditor shall use the checklists that reflect the scope or functions conducted at the individual base and shall ensure that the findings forms identify the sub-base adjacent to the area of audit.

### 3.5.14 Company Quality Audits

	Item	References	Result
A-1	Does the quality assurance system ensure conformance with regulations and standards?	MPM/MCM	OK FDG NA
A-2	Does the quality manager have sole control over the quality assurance system?	MPM/MCM	□OK □FDG □ NA
A-3	Does the organisation ensure that quality assurance takes precedence for personnel with responsibilities relating to both the quality system and other functional areas?	MPM/MCM	OK FDG NA
A-4	Are personnel responsible solely to the quality manager when performing their functions?	MPM/MCM	□ OK □ FDG □ NA
A-5	Does the quality assurance program of surveillance or internal audit provide a check of the system's own effectiveness?	MPM/MCM	□ OK □ FDG □ NA

	Item	References	Result
A-6	Does the quality assurance system ensure the correct performance of critical maintenance tasks?	MPM/MCM	□OK □FDG □ NA
A-7 D	oes the internal audit program include sub-bases and sub-contractors?	MPM/MCM	OK FDG NA
A-8	Does the quality assurance department maintain audit records? Are the recommendations acted upon?	MPM/MCM	□ OK □ FDG □ NA
A-9	Does the organisation ensure that a corrective action plan is implemented? Are follow-up procedures in place and carried out in a timely fashion?	MPM/MCM	OK FDG NA
Items (	Certified - Completed by:		

### 3.5.15 Airworthiness Control Committee

This section is under review and development.

### 3.5.16 Engineering

The auditor shall use the checklists in s. 3.10.

### 3.5.17 Receiving Inspections

		References	Result
A-1	Does the organisation follow the policies and procedures for receiving inspections as described in the MPM/MCM?	MPM/MCM	□ OK □ FDG □ NA
A-2	Is the individual responsible for receiving inspections knowledgeable with the procedures described in the MPM/MCM?	MPM/MCM	OK FDG NA
A-3	Does the receiving inspector report directly to the Manager of Quality Assurance as described in the MPM/MCM?	MPM/MCM	OK FDG NA

		References	Result
A-4	Does the receiving inspector ensure that parts, material and components are properly identified with traceability back to the originator?	MCM	OK FDG NA
A-5	Does the receiving inspection identify bogus parts and ensure that they are not accepted?	MPM/MCM	OK FDG NA
A-6	Does the receiving inspector ensure compliance with airworthiness directives regarding parts, materials and components?	MPM/MCM	OK FDG NA
Items (	Certified - Completed by:		
3.5.18	Maintenance Schedule		
CAR	and C/706.07	References	Result
A-1	Does the operator follow the maintenance schedule as described in the MPM/MCM?	MPM/MCM	OK FDG NA
A-2	Do inspection sheets cover all applicable areas of the aircraft as described in the program?	MPM/MCM	OK FDG NA
A-3	Does the organisation follow the supplemental inspection documents (SIDs), EROPS and Category II/III inspection requirements, if applicable, as described in the MPM/MCM?	MPM/MCM	OK FDG NA
A-4	Do personnel adhere to the maintenance schedule?	MPM/MCM	OK FDG NA
A-5	Is the individual responsible for the program knowledgeable about the procedures described in the MPM/MCM?	MPM/MCM	OK FDG NA
A-6	Does the organisation maintain current inspection sheets applicable to the program?	MPM/MCM	OK FDG NA

CAF	R 571.02/573.08/ 605.86/625, App. A B and C/706.07	References	Result	
A-7	Are personnel using the latest check sheet revisions during inspections?	MPM/MCM	OK FDG NA	
A-8	Does the organisation ensure that special inspections (e.g. inspections regarding hard landings and lighting strikes) are reported and the procedures adhered to as described in the MPM/MCM?	MPM/MCM	OK FDG NA	
A-9	Does the organisation ensure that completed inspection packages are reviewed and retained by the records section as described in the MPM/MCM?	MPM/MCM	OK FDG NA	
Items	Certified - Completed by:			
3.5.19	3.5.19 Reliability/Maintenance Development Programs			
	CAR 706.07	References	Result	
A-1	Does the organisation follow the reliability/maintenance development program as described in the MPM/MCM?	MPM/MCM	OK FDG NA	
A-2	Is the data collection source being adhered to for:	MPM/MCM	OK FDG NA	
	- unscheduled removals;			
	- confirmed failures;			
	- pilot reports;			
	- sampling inspections;			
	- functional checks;			
	- shop findings;			
	- service difficulty reports; and			
	<ul> <li>other sources that the operator may consider appropriate?</li> </ul>			
A-3	Does the data analysis system recognise and ensure the need for corrective action?	MPM/MCM	□ OK □ FDG □ NA	

	CAR 706.07	References	Result
A-4	Is corrective action taken?	MPM/MCM	OK FDG NA
A-5	Does the correction action function allow for:	MPM/MCM	OK FDG NA
	- component modification;		
	- aircraft modification;		
	- revised maintenance, overhaul, or operating procedures; and		
	- time limitations or revised inspection schedules?		
A-6	Is the individual responsible for the program knowledgeable with the procedures described in the MPM/MCM?	MPM/MCM	OK FDG NA
A-7	Does the organisation follow the procedures for adjusting maintenance and overhaul intervals as described in the MPM/MCM?	MPM/MCM	OK FDG NA
A-8	Does the organisation conform to the reliability program as described in the MPM/MCM?	MPM/MCM	OK FDG NA
Items	Certified - Completed by:		
3.5.20	O Support/Overhaul Shops		
	CAR 571 Schedule 1	References	Result
A-1	Does the organisation follow the policies and procedures for shops as described in the MPM/MCM?	MPM/MCM	OK FDG NA
A-2	Is the individual responsible for the shop knowledgeable about the procedures described in the MPM/MCM?	MPM/MCM	OK FDG NA
A-3	Does the organisation ensure the competence of shop personnel through training as described in the MPM/MCM?	MPM/MCM	OK FDG NA

	CAR 571 Schedule 1	References	Result
A-4	Do shops have special tools and equipment properly calibrated to accomplish the tasks required as described in the MPM/MCM?	MPM/MCM	OK FDG NA
A-5	Do shops have the up-to-date manuals, controlled by the technical library, required to accomplish the task as described in the MPM/MCM?	MPM/MCM	OK FDG NA
A-6	Do shops follow control and traceability procedures for all incoming and outgoing parts, materials and components as described in the MPM/MCM?	MPM/MCM	OK FDG NA
A-7	Does the organisation ensure that work orders and inspection sheets are completed in accordance with the MPM/MCM?	MPM/MCM	OK FDG NA
A-8	Are inspection sheets kept up to date as described in the MPM/MCM?	MPM/MCM	OK FDG NA
Items	Certified - Completed by:		
3.5.2	1 Control of Darts / Material		
	1 Control of Parts/Material		
	CAR 571/706.08	References	Result
A-1	,	References MPM/MCM	Result  OK FDG NA
A-1	CAR 571/706.08  Does the organisation follow the policies and procedures for control of parts/material as described in the		OK FDG
	CAR 571/706.08  Does the organisation follow the policies and procedures for control of parts/material as described in the MPM/MCM?  Is the individual responsible for the control of parts/material knowledgeable about the	MPM/MCM	OK FDG NA

	CAR 571/706.08	References	Result
A-5	Does the segregated, locked quarantine store contain unserviceable parts, components, material and equipment?	MPM/MCM	OK FDG NA
A-6	Are these items properly identified and held in temporary transit status?	MPM/MCM	OK FDG NA
A-7	Are scrap items mutilated as described in the MPM/MCM?	MPM/MCM	OK FDG NA
A-8	Are material batches numbered as described in the MPM/MCM?	MPM/MCM	OK FDG NA
A-9	Does the company redistribute parts and if so, is this specified in its letter of approval?	MPM/MCM	OK FDG NA
A-10	Are shelf-lifed items controlled as described in the MPM/MCM?	MPM/MCM	OK FDG NA
A-11	Are flammable fluids and materials stored in fireproof cabinets in a separate area?	MPM/MCM	OK FDG NA
Items (	Certified - Completed by:		
3.5.2	2 Testing/Measuring Equipment		
	CAR 573.08	References	Result
A-1	Does the organisation follow the policies and procedures for test and measuring equipment control as described in the MPM/MCM?	MPM/MCM	OK FDG NA
A-2	Is the individual responsible for this control knowledgeable about the procedures detailed in the MPM/MCM?	MPM/MCM	OK DFDG NA
A-3	Does the system provide traceability for all calibrated equipment?	MPM/MCM	OK FDG NA
A-4	Are these items properly identified and maintained?	MPM/MCM	□ OK □ FDG □ NA

	CAR 573.08	References	Result
A-5	Does the company ensure that all test and measuring equipment is controlled and that calibration is up to date?	MPM/MCM	OK FDG NA
Items (	Certified - Completed by:		
3.5.23	Maintenance Contracts		
	CAR 573.11/706.09	References	Result
A-1	Does the operator's MPM/MCM describe contract administration and the scope of work?	MPM/MCM	OK FDG NA
A-2	Are both parties in possession of contract-substantiating documents for reliability programs and MPM/MCM?	MPM/MCM	OK FDG NA
A-3	Does the company follow the procedures for transmitting records between parties as established in the MPM/MCM?	MPM/MCM	OK FDG NA
A-4	Does the contract specify the work in accordance with the operator's maintenance program?	MPM/MCM	□ OK □ FDG □ NA
A-5	Are all parties' responsibilities clearly defined in the MPM/MCM and the contract?	MPM/MCM	□ OK □ FDG □ NA
A-6	Does the contractor have the facilities and capability to perform the additional work?	MPM/MCM	□OK □FDG □ NA
A-7	Is the contractor approved to maintain the same type of aircraft as the operator?	MPM/MCM	□OK □FDG □ NA
A-8	Has compatibility been established between the operator's and the contractor's aircraft?	MPM/MCM	□OK □FDG □ NA
A-9	Does the maintenance program address equipment unique to the operator?	MPM/MCM	□ OK □ FDG □ NA

	CAR 573.11/706.09	References	Result
A-10	Have cycle time inspections, intervals and other variances been adjusted to suit the operator?	MPM/MCM	OK FDG NA
A-11	Has the operator adopted any contract facility publications, i.e. repair methods and techniques?	MPM/MCM	OK FDG NA
A-12	Have the applicability and authority of the publications been delineated in the contract?	MPM/MCM	OK FDG NA
A-13	Does the contract include an approved reliability program?	MPM/MCM	OK FDG NA
A-14	Does the MPM/MCM state the responsibilities and involvement of both parties in all or part of the reliability program?	MPM/MCM	OK OFDG NA
A-15	Does the contractor subcontract any part of the work?	MPM/MCM	OK FDG NA
A-16	Have all phases of the subcontractor's arrangements been investigated using the same procedures as for the main contractor?	MPM/MCM	OK OFDG NA
A-17	Have all phases of aircraft maintenance (e.g. maintenance of heavy and light engines and structural maintenance) been established?	MPM/MCM	OK FDG NA
Items C	Certified - Completed by:		
3.5.24	Airworthiness Directives/Servic	e Bulletin Con	npliance
C	AR 573.10/593/605.84/ 706.07&08	References	Result
A-1	Is information processed (administration, routing, analysis, recommendations and decision follow-up) as described in MPM/MCM?	MPM/MCM	OK FDG NA

C	AR 573.10/593/605.84/ 706.07&08	References	Result
A-2	Are the airworthiness/reliability aspects taken into account?	MPM/MCM	OK FDG NA
A-3	Are service bulletin procedures for justification and authorisation followed as outlined in the MPM/MCM?	MPM/MCM	OK FDG NA
A-4	Do work cards reflect the airworthiness directive requirements adequately and completely?	MPM/MCM	□ OK □ FDG □ NA
A-5	Are accomplishments recorded and/or followed up as described in the MPM/MCM?	MPM/MCM	OK FDG NA
Items	Certified - Completed by:		
3.5.2	5 Corrosion Control/Aging Aircra	aft	
CAR	571.02/573.08/605.86/625 App. A, B and C/706.07	References	Result
A-1	Does the operator follow the corrosion control/ageing aircraft program as described in the MPM/MCM?	MPM/MCM	OK FDG NA
A-2	Do inspection sheets cover all applicable areas of the aircraft as described in the program?	MPM/MCM	OK FDG NA
A-3	Does the organisation follow the SIDs requirements, if applicable, as described in the MPM/MCM?	MPM/MCM	OK FDG NA
A-4	Do personnel adhere to the program?	MPM/MCM	OK FDG NA
A-5	Is the individual responsible for the program knowledgeable with the procedures described in the MPM/MCM?	MPM/MCM	OK FDG NA
A-6	Does the organisation maintain current inspection sheets applicable to the program?	MPM/MCM	OK FDG NA

CAI	R 571.02/573.08/ 605.86/625 App. A, B and C/706.07	References	Result
A-7	Are personnel using the latest check sheet revisions during inspections?	MPM/MCM	OK FDG NA
A-8	Does the organisation ensure that completed inspection packages are reviewed and retained by the records section as described in the MPM/MCM?	MPM/MCM	OK FDG NA
Items	Certified - Completed by:		

### 3.5.26 Non-Destructive Testing

The auditor shall use the checklists that reflect the scope or functions conducted from s. 3.8 - Manufacturing.

### 3.5.27 Weight and Balance Control

CA	AR 571, App B/ 573.10/605.92/706.02	References	Result
A-1	Does the organisation follow the policies and procedures on weight and balance control as described in the MPM/MCM?	MPM/MCM	OK FDG NA
A-2	Does the organisation replace the weight and balance report every five years for aircraft not on a fleet weight and balance control system?	MPM/MCM	OK FDG NA
A-3	Does the weight and balance report get amended upon any change to the A/C empty weight or C of G?	MPM/MCM	OK FDG NA
A-4	Does the weight and balance include all items required by the A/C type approval or type certificate?	MPM/MCM	OK FDG NA
A-5	Does the weight and balance equipment list include additional items as installed?	MPM/MCM	OK FDG NA
A-6	Is the weight and balance certified by a qualified person signing a maintenance release?	MPM/MCM	OK FDG NA

CA	R 571, App B/ 573.10/605.92/706.02	References	Result
A-7	Are the latest weight and balance reports or amendments on file with the department?	MPM/MCM	OK FDG NA
A-8	Do amendments to weight and balance reports include:	MPM/MCM	□ OK □ FDG □ NA
	- dates of changes;		
	- the revised equipment list;		
	- the new empty weight and C of G; and		
	- a maintenance release?		
Items (	Certified - Completed by:		
3.5.28	B Borrowing/Pooling of Parts		

This section is under review and development.

### 3.5.29 Certification of Components

	CAR 571 Schedule 1/573.02	References	Result
A-1	Are aeronautical products properly certified or recertified as described in the MPM/MCM?	MPM/MCM	OK FDG NA
A-2	Are only authorised signatories, corresponding to the Civil Aviation listing, used by the distributor?	MPM/MCM	OK FDG NA
A-3	Is the organisation using the approved stamps?	MPM/MCM	OK FDG NA
A-4	Are the stamps properly maintained and controlled?	MPM/MCM	OK FDG NA
A-5	Are airworthiness certifications attached to products and verified prior to packaging and shipping?	MPM/MCM	OK FDG NA
Items (	Certified - Completed by:		

### 3.5.30 Storage Facilities

	CAR 573.08/726.04	References	Result
A-1	Are aeronautical products stored in an organised manner?	MPM/MCM	□ OK □ FDG □ NA
A-2	Is access to bonded stores restricted and controlled as described in the MPM/MCM?	MPM/MCM	□ OK □ FDG □ NA
A-3	Are shelf-lifed items located in the stores area past their expiration date?	MPM/MCM	☐ OK ☐ FDG ☐ NA
A-4	Does the distributor follow the procedures in the MPM/MCM for the control of shelf-lifed items?	MPM/MCM	□ OK □ FDG □ NA
A-5	Are aeronautical products isolated from non-aeronautical products?	MPM/MCM	□ OK □ FDG □ NA
A-6	Is raw material stock (e.g. sheet, bars, extrusions) identified and stored as described in the MPM/MCM?	MPM/MCM	□OK □FDG □NA
A-7	Are customer-returned or unserviceable parts held in quarantine?	MPM/MCM	□ OK □ FDG □ NA
Items	s Certified - Completed by:		

# 3.5.31 Flight Authority

The auditor shall use the checklists that reflect the scope or functions conducted from s. 3.6 - Air operator:

- (a) Minimum Equipment List;
- (b) Category II/III Maintenance Program;
- (c) Extended-Range Operations (EROPS);
- (d) Maintenance Test and Ferry Flights; and
- (e) Enroute Inspection.

# 3.6 Air Operator

#### 3.6.1-13 General

The auditor shall use the checklists that reflect the scope or functions conducted from s. 3.5 - Approved Maintenance Organisations:

.1 Maintenance Control Manual;

- .2 Technical Publications/Library;
- .3 Personnel;
- .4 Maintenance;
- .5 Technical Records;
- .6 Fuel/Defuel/Fire Prevention;
- .7 De-Icing Procedures/Equipment;
- .8 Mandatory Reporting of Defects;
- .9 Defect Control (Deferral/Rectification);
- .10 Ramp Procedures;
- .11 Facilities/General;
- .12 Sample Aircraft for Conformance; and
- .13 Sub-bases.

# 3.6.14 Minimum Equipment Lists (MELs)/Configuration Deviation Lists (CDLs)/Deferred Maintenance Procedures

	CAR 604.52/605.07 to 10/706.05	References	Result
A-1	Does the organisation follow the policies and procedures for conformance to the MEL as described in the MCM?	MCM	OK FDG NA
A-2	Is a copy of the approved MEL carried on board the aircraft?	MCM	OK FDG NA
A-3	Are aircraft with multiple deferred MEL items operated for extended periods through maintenance bases and terminating airports?	MCM	OK FDG NA
A-4	Are MEL numbers entered in the journey log for deferred MEL items?	MCM	OK FDG NA
A-5	Are placards installed for inoperative equipment?	MCM	OK FDG NA
A-6	Are only authorised personnel releasing or dispatching aircraft with inoperative items?	MCM	OK FDG NA
A-7	Does the operator follow the training program that includes MEL procedures?	MCM	OK FDG NA
A-8	Is the MEL Civil Aviation-approved?	MCM	OK FDG NA

	CAR 604.52/605.07 to 10/706.05	References	Result
A-9	Are appropriate maintenance instructions carried on board the aircraft to facilitate conformance to the MEL?	MCM	OK FDG NA
Items (	Certified - Completed by:		
3.6.15	Category II/III Maintenance Pr	rogram	
	Air Reg. 555.10, TP 1490	References	Result
A-1	Does the operator have All Weather Operations (AWO) approval to Category II/III?	MCM	OK FDG NA
A-2	Does the operator have an approved maintenance program in support of the AO? AWO?	MCM	OK FDG NA
A-3	Are the equipment and systems certified for AWO maintained in accordance with the approved maintenance program?	MCM	OK FDG NA
A-4	Are aircraft derated/returned to Category II/III status in accordance with approved procedures?	MCM	OK FDG NA
A-5	Are instructions for the interpretation and limitations of built-in test equipment (BITE) included in the Category II/III maintenance program?	MCM	OK FDG NA
A-6	Are modifications to Category II/III equipment and systems approved in accordance with the Airworthiness Manual?	MCM	OK FDG NA
A-7	Do Category II/III certified maintenance personnel receive initial and recurrent training?	MCM	OK FDG NA
A-8	Does the operator maintain a current list of personnel authorised to certify the company aircraft to Category II/III?	MCM	OK FDG NA

	Air Reg. 555.10, TP 1490	References	Result
A-9	Does the operator utilise contract maintenance?	MCM	OK FDG NA
A-10	If so, can it be verified that the contracting maintenance organisation is approved by Civil Aviation too properly maintain the Category II/III systems?	MCM	OK FDG NA
A-11	If a foreign maintenance organisation is used, does it meet the minimum requirements for approval to properly maintain the Category II/III systems?	MCM	OK FDG NA
Itoms (	Cortified Completed by		

Items Certified - Completed by:

# 3.6.16 Extended Range Operations (EROPs)

	Item	References	Result
A-1	Does the operator have EROPS authority?	MCM	OK FDG NA
A-2	Has the company MCM been amended to reflect the approved EROPS program?	MCM	OK FDG NA
A-3	Is the EROPS program now in use in line with the program approved by Civil Aviation?	MCM	OK FDG NA
A-4	Has the MEL been amended to reflect the additional maintenance procedures necessary for the EROPS operation?	MCM	OK FDG NA
A-5	Are the individuals involved with the EROPS program knowledgeable with their duties and responsibilities?	MCM	OK FDG NA
A-6	Is the operator following the EROPS control document or program as outlined in the company MCM?	MCM	OK FDG NA

	Item	References	Result
A-7	Does the operator adhere to the approved reliability program, propulsion, systems, structure?	MCM	OK FDG NA
A-8	Does the operator release aircraft participating in the EROPS program in accordance with the approved MEL document?	MCM	□ OK □ FDG □ NA
A-9	Does the operator compare trend monitoring data with that of other carriers and world fleet?	MCM	OK FDG NA
A-10	Does the operator adhere to the enhanced training, maintenance procedures and tasks approved in the operator's EROPS control document or MCM?	MCM	OK FDG NA
A-11	Does the operator dispatch aircraft (EROPS qualified) after a power unit or primary failure without reference to the approved MEL?	MCM	OK FDG NA
A-12	Does the operator continue to input unscheduled/scheduled engine removal data into the EROPS program?	MCM	OK FDG NA
A-13	Are thrust reductions due to abnormal causes logged and tracked for program input?	MCM	OK FDG NA
A-14	Does the operator continue to collect and advise Civil Aviation of data relevant to the health of the approved EROPS program as defined in the approved document or MCM?	MCM	OK FDG NA
A-15	Are EROPS aircraft being maintained in conformance with the manufacturer's EROPS type configuration?	MCM	OK FDG NA
A-16	Is the operator incorporating changes required by configuration document amendments?	MCM	□ OK □ FDG □ NA

	Item	References	Result
A-17	Is the operator reviewing and modifying the EROPS program to reflect control document amendments in a timely manner?	MCM	OK FDG NA
Items (	Certified - Completed by:		

# 3.6.17 Maintenance Program

This section is under review and development.

# 3.6.18 Maintenance Test and Ferry Flights

	CAR 571.10	References	Result
A-1	Does the operator follow maintenance test flight procedures as described in the MCM?	MCM	□ OK □ FDG □ NA
A-2	Are maintenance personnel knowledgeable about test flight procedures?	MCM	OK FDG NA
A-3	Is there control of maintenance test flight authorisation as described in the MCM?	MCM	OK FDG NA
A-4	Are records of maintenance test flights kept on file and monitored by the individual responsible?	MCM	OK FDG NA
A-5	Are maintenance test flight results fed back into the maintenance and inspection programs?	MCM	OK FDG NA
A-6	Is there adequate communication between flight test personnel, e.g. those in maintenance and operations?	MCM	OK FDG NA
A-7	Are the log entries for maintenance test flights as described in the MCM?	MCM	OK FDG NA
A-8	Does the operator follow the procedures described in the MCM when exercising ferry-flight authorisation?	MCM	OK FDG NA

	CAR 571.10	References	Result
A-9	Are flight and maintenance crews familiar with "away from base" ferry-flight procedures as described in the MCM?	MCM	OK FDG NA
A-10	Is there evidence pointing to misuse of the ferry-flight authorisation?	MCM	OK FDG NA
A-11	Are ferry flights being reported to the Civil Aviation as described in the MCM?	MCM	□OK □FDG □ NA
Items (	Certified - Completed by:		_

### 3.6.19 Enroute Inspection

This section is under development. Refer to ASI 68.

# 3.7 Approved Training Organizations

### 3.7.1 Common Requirements

#### 3.7.1.1 Training Control Manual (TCM)

CAR 423.08, Item (2) to become CAR 506		References	Result
A-1	Does the training facility have an approved TCM?	TCM	□ OK □ FDG □ NA
A-2	Does the TCM meet the requirements of the ATO document?	TCM	OK FDG NA
A-3	Does the training facility have an approval for each training course?	TCM	OK FDG NA

CAF	R 423.08, Item (2) to become CAR 506	References	Result
A-4	Does the TCM cover the following areas:  - quality control; - the curriculum; - record-keeping; - attendance; - examinations; - graduation certificates; - instructors; - the organisational chart; - the facilities (general); - the equipment; - the facilities (specific); - reference material; - the class size; and - the advisory committee?	TCM	OK FDG NA
A-5	Are organisational changes reflected in the TCM?	TCM	OK FDG NA
A-6	Have all findings from the previous audit been rectified?	TCM	OK FDG NA
A-7	Does the TCM have a system for amendments?	TCM	OK FDG NA
A-8	Is the system effective?	TCM	OK FDG NA
A-9	Are all copies of the TCM up to date?	TCM	OK FDG NA
A-10	Do all copies of the TCM have a serial number?	TCM	OK FDG NA
A-11	Does the TCM include a list of all manual holders by serial number?	TCM	OK FDG NA
Items	Certified - Completed by:		

# 3.7.1.2 Quality Control

	CAR 423.08 (3)(c)(ii)	References	Result		
A-1	Does the quality control system ensure compliance with the requirements?	TCM	OK FDG NA		
A-2	Does the organisation follow the policy and procedures for quality control as described in the TCM?	TCM	OK FDG NA		
A-3	Is the individual responsible for quality control knowledgeable?	TCM	OK FDG NA		
A-4	Does the quality manager have systems in place to ensure program integrity?	TCM	OK FDG NA		
A-5	Does the quality control program provide a check of the system's effectiveness?	TCM	OK FDG NA		
A-6	Does the quality control section maintain records? Are recommendations acted upon?	TCM	OK FDG NA		
Items	Items Certified – Completed by:				
3.7.1	3 Curriculum				
	CAR 423.08 (3)(c)(iii)	References	Result		
A-1	Does the training organisation have a curriculum approved by Civil Aviation?	TCM	OK FDG NA		

	CAR 423.08 (3)(c)(iii)	References	Result
A-2	Does the curriculum provide:  - the allotted number of hours per subject;  - the course objectives, indicating the level of competency to be achieved;  - the skills to be acquired;  - practical problems to be completed;  - the ratio of theory to hands-on time; and  - the examination schedule?	TCM	OK FDG NA
A-3	Does the organisation have policies and procedures in place to ensure that the curriculum objectives are achieved?	TCM	OK FDG NA
A-4	Are curriculum changes or amendments made without prior approval?	TCM	OK FDG NA
A-5	Does the curriculum meet published guidelines, where applicable?	TCM	□ OK □ FDG □ NA
Items	Certified - Completed by:		
3.7.1.	4 Record-Keeping		
	CAR 423.08 (3)(c)(iii)	References	Result
A-1	Does the organisation maintain a current record for each student?	TCM	□ OK □ FDG □ NA
A-2	Does this record include attendance and grades?	TCM	OK FDG NA
A-3	Are the records retained for at least five years?	TCM	OK FDG NA
Items	Certified - Completed by:		

#### 3.7.1.5 Attendance

	CAR 423.08 (3)(c)(v)	References	Result
A-1	Does the training schedule ensure that students do not exceed:		OK FDG NA
	- eight hours of duty in any day; and		
	<ul> <li>six days or forty hours of duty in any seven days?</li> </ul>		
	Are concessions to the above supported by authorisation?		
A-2	Does the organisation accurately record and control each student's attendance?	TCM	□ OK □ FDG □ NA
A-3	Does the organisation have policies and procedures for students who miss more than 5 per cent of the course curriculum? Is there evidence demonstrating that students missing more than 5 per cent of the course are not given accreditation?	TCM	OK FDG NA
A-4	Does the organisation have policies and procedures in place for supplementary studies? Are there indications that students engaged in supplementary studies are not meeting requirements equivalent to those of the original curriculum?	TCM	OK FDG NA
A-5	Does the organisation have policies and procedures in place regarding instructors' attendance? Does it ensure the students' course content?	ТСМ	OK FDG NA
Items	Certified - Completed by:		
3.7.1.6	6 Examination		
	CAR 423.08 (3)(c)(vi)	References	Result
A-1	Have examinations been developed by the organisation to ensure that students meet course objectives?	TCM	OK FDG NA

	CAR 423.08 (3)(c)(vi)	References	Result
A-2	Does the organisation have a system for ensuring the quality and effectiveness of the questions?	TCM	OK FDG NA
A-3	Are there indications that students have been issued certificates without meeting the 70% pass requirement?	TCM	OK FDG NA
A-4	Do students attain a passing grade in each part of the course curriculum?	TCM	OK FDG NA
A-5	Does the organisation have limited access control over examinations?	TCM	OK FDG NA
A-6	Are the completed examinations corrected to 100 per cent, which can reveal course, student or instructor shortcomings?	TCM	OK FDG NA
Items	Certified - Completed by:		
3.7.1.	7 Graduation Certificates		
3.7.1.	7 Graduation Certificates  CAR 423.08 (3)(c)(vii)	References	Result
A-1		References	Result  OK FDG NA
	CAR 423.08 (3)(c)(vii)  Does the certificate include the following:  the name and location of the facility;  the type of training;  the student's full name;  the date of course completion;  an embossed raised seal;  the signature of authorised officials; and	References	OK FDG

	CAR 423.08 (3)(c)(vii)	References	Result
Items C	Certified – Completed by:		
3.7.1.8	Instructors		
	CAR 423.08(3)(b)	References	Result
A-1	Does the organisation have an appropriate number of instructors licensed or experienced in aircraft maintenance? Have they been trained in instructional techniques?	TCM	OK FDG NA
A-2	Is the instructor-student ratio appropriate for the type of training? Refer to the section on class size.	TCM	OK FDG NA
A-3	Are specialist instructors inexperienced in aircraft maintenance giving instruction on that subject?	TCM	OK FDG NA
A-4	Does the organisation have a program for the evaluation of instructors? Does it address teaching techniques, technical accuracy and conformance to course objectives?	TCM	□OK □FDG □ NA
A-5	Does the organisation have a structured professional development program in place? Does this program ensure the continual updating of faculty members' knowledge and experience?	TCM	□OK □FDG □ NA
Items C	Certified - Completed by:		
3.7.1.9	Organizational Chart		
		References	Result
A-1	Does the TCM include an organisational chart?	TCM	OK FDG NA

		References	Result
A-2	Does the chart show the responsibilities and reporting levels of each faculty member?	TCM	OK FDG NA
A-3	If an individual reports to more than one manager, does the chart define which manager is responsible for which function?	TCM	OK FDG NA
A-4	Does the TCM describe the duties and responsibilities of each reporting level? Are these descriptions accurate?	TCM	OK FDG NA
Items	Certified – Completed by:		

# 3.7.1.10 Facilities

	CAR 423.08 (3)(a)	References	Result
A-1	Does the TCM include a floor plan of the facility?	TCM	□ok □fdg □ NA
A-2	Does the facility have proper heating, lighting and ventilation to accommodate the maximum number of students?	TCM	OK FDG NA
A-3	Are classrooms isolated from all interruptions?	TCM	OK FDG NA
A-4	Do classrooms have the following equipment:  - proper seating and suitable writing	TCM	□ OK □ FDG □ NA
	<ul> <li>surfaces for students;</li> <li>proper writing surfaces for the instructor, such as a blackboard, whiteboard or flipchart; and</li> </ul>		
	<ul> <li>a desk and/or podium for the instructor?</li> </ul>		

	CAR 423.08 (3)(a)	References	Result
A-5	Does the instructor have the following equipment available:	TCM	OK FDG NA
	- an overhead projector and screen;		
	<ul> <li>a slide film projector, video player and monitor;</li> </ul>		
	- wall charts; and		
	- visual training aids?		
A-6	Does the facility have a technical library in a controlled environment?	TCM	□ OK □ FDG □ NA
A-7	Do students have reasonable access to this area and material?	TCM	OK FDG NA
A-8	Does the school have appropriate and adequate equipment, tools and materials for the maintenance of aircraft?	TCM	OK FDG NA
A-9	Are tools and equipment maintained in a satisfactory working condition?	TCM	OK FDG NA
A-10	Does the training organisation use facilities other than its own?	TCM	OK FDG NA
A-11	Does the organisation have a letter of agreement or contract with facilities other than its own?	TCM	OK FDG NA
A-12	Does this contract state the extent to which other facilities will be used and is the contract signed by an appropriate official?	TCM	□ OK □ FDG □ NA
Items (	Certified – Completed by:		

# 3.7.2 Basic Training Requirements

### 3.7.2.1 Prerequisites and Curriculum

CA	AR 423.08(3)(d)(i)(A)(B)and(C)(iii)	References		Result	
A-1	Does the basic training organisation have procedures for student admission?	TCM	ОК	☐ FDG	□ NA
A-2	Do these procedures ensure that the student has the required background knowledge to assimilate the course content?	TCM	ОК	☐ FDG	□ NA
A-3	Does the course content cover the subjects and items prescribed in the applicable curriculum guide?	TCM	ОК	☐ FDG	□ NA
A-4	Is the curriculum for each accredited training program included in the TCM?	TCM	ОК	☐ FDG	□ NA
A-5	Does the curriculum show the allotted hours for each subject areas and whether it is theoretical area and indicate whether the time is devoted to theoretical or practical work?	TCM	ОК	☐ FDG	□NA
Items	Certified - Completed by:				

# 3.7.2.2 Equipment (General Aircraft and Avionics)

CAR 423.08(3)(d)(i)(c)		References	Result		
A-1	Does the basic training organisation have at least one aircraft appropriate to the course curriculum? Avionics courses must include a comprehensive avionics package.	TCM	OK FDG NA		
A-2	Is this aircraft of a type approved for civil operation and complete in all respects?	TCM	OK FDG NA		
A-3	Can this aircraft be used in all aspects of training, including ground runs?	TCM	□ok □fdg □ NA		

	CAR 423.08(3)(d)(i)(c)	References	Result
A-4	Does the training organisation have a variety of training aids suitable for the completion of practical projects as part of the curriculum?	TCM	OK FDG NA
A-5	Are the training aids sufficiently diverse to show the various methods of aircraft construction, assembly inspection and operation?	TCM	OK FDG NA
A-6	Are there enough training aid units so that no more than four students will have to work on any one unit at a time?	TCM	OK FDG NA
A-7	Does the basic training organisation have training aids for the more complicated aircraft systems, if its primary aircraft covers only simple systems?	TCM	OK FDG NA
A-8	Does the organisation use an aircraft with a valid C of A for training purposes?	TCM	OK FDG NA
A-9	Does the organisation have policies and procedures in place to ensure the airworthiness condition of the aircraft prior to flight?	TCM	OK FDG NA
A-10	Are these policies and procedures adequate? Are they complied with prior to flight?	TCM	OK FDG NA
Items (	Certified - Completed by:		
3.7.2.3	Facilities (General Aircraft and Avion	ics)	
	CAR 423.08(3)(d)(i)(D)	References	Result
A-1*	Does the basic training organisation have policies and procedures in place to ensure that the shop facilities simulate an actual working environment?	TCM	OK FDG NA

	CAR 423.08(3)(d)(i)(D)	References	Result
A-2*	Does the facility have an aircraft store? Is it arranged to ensure proper separation of the store from the workplace?	TCM	OK FDG NA
A-3*	Does the organisation have a system of control for calibrated tools, instruments and equipment? This may be simulated to some extent, but proper calibration is required for all items in a run-up condition.	TCM	OK FDG NA
A-4	Does the facility have a storage space for flammable materials? Does this area have proper ventilation, a sealed electrical system and spill retention?	TCM	OK FDG NA
A-5*	Does the facility have a hangar? Is it sufficiently large to contain the aircraft and equipment and to permit disassembly, inspection, maintenance and reassembly?	TCM	OK FDG NA
A-6	Does the facility have a sheet metal section? Is the area sufficiently large to contain the equipment required to make and repair sheet metal?	TCM	OK FDG NA
*	This applies to both general aircraft and avior	ics courses.	
A-7	Does the facility have a woodworking section? Is the area sufficiently large to contain the equipment required to make and repair wood and fabric?	TCM	OK FDG NA
A-8	Does the facility have a paint section? Is the area sufficiently large to contain the equipment required to carry out doping and spray painting?	TCM	OK FDG NA
A-9	Does the facility have a cleaning/degreasing area? Is this a separate space equipped with a washtank and degreasing equipment?	TCM	OK FDG NA
A-10*	Does the facility have an engine run-up area? Is it separate from the work area? Is it in the form of a test cell or tie-down area? Is the safety of the students assured?	ТСМ	OK FDG NA

	CAR 423.08(3)(d)(i)(D)	References	Result
A-11*	Does the facility have two segregated battery sections? Are they separated from other work areas? Do these areas have proper ventilation, sealed electrical systems and safety systems? Are they equipped to inspect, maintain and charge both nickel-cadmium (nicad) and lead acid batteries?	TCM	OK FDG NA
*	This applies to both general aircraft and avior	nics courses.	
equipm	Does the aircraft maintenance facility have the following equipment and component sections:  - avionics; - electrical; - powerplants (reciprocating and turbine); - fuels; - pneumatic and vacuum; - instruments: magnetic, gyro and pitot-static; - hydraulics; - powertrains (helicopter); and - propellers? ese sections provided with adequate ment and special tools to disassemble, repair, inspect, test and reassemble these ments?	TCM	OK FDG NA
A-13	Does the facility for avionics maintenance facility have the following equipment and component sections:  - avionics; - electrical; - powerplants; - pneumatics; - instruments: magnetic, gyro and pitot-static; - hydraulics; - flight controls; and - auto-pilots?	TCM	OK FDG NA
*	This applies to both general aircraft and avior	nics courses.	

	CAR 423.08(3)(d)(i)(D)	References	Result
Items (	Certified - Completed by:		
3.7.2.4	Reference Material		
	CAR 423.08(3)(d)(i)(E)	References	Result
A-1	Does the basic training organisation have procedures in place to ensure that the following are available and kept up to date with amendments:	TCM	OK FDG NA
	- the aviation regulations;		
	- the airworthiness standards;		
	- the licensing standards;		
	- the appropriate ADs;		
	<ul> <li>type certificates and supplementary type certificates for primary training aircraft;</li> </ul>		
	- a complete set of manuals for primary training aircraft; and		
	<ul> <li>one copy of each textbook required for the course of study?</li> </ul>		
A-2	Does the organisation have policies and procedures in place for manuals that will not be maintained in an amended status?	TCM	OK FDG NA
A-3	Are these manuals identified so as to ensure that the reader is aware of their status?	TCM	OK FDG NA
Items C	Certified – Completed by:		
3.7.2.5	Class Size		
	CAR 423.08(3)(d)(i)(F)	References	Result
A-1	Does the basic training organisation have policies and procedures regarding class size?	TCM	OK FDG NA

	CAR 423.08(3)(d)(i)(F)	References		Result	
A-2	Do classes contain more than 25 students? If so, is the organisation able to justify the class size by ensuring that there are sufficient instructors, space and equipment?	TCM	ОК	☐ FDG	□ NA
A-3	Does the organisation have sufficient instructors or qualified supervisors to ensure both the quality of work and the safety of the students during practical tasks?	TCM	ОК	☐ FDG	□ NA
A-4	Is the supervisor-student ratio appropriate for the task being accomplished? The guideline of a 1:6 ratio may be used as an average.	TCM	ОК	☐ FDG	□ NA
Items	Certified – Completed by:				

# 3.7.2.6 Advisory Committee

	CAR 423.08(3)(a)(i)	References	Result
A-1	Does the training organisation have a TCM?	TCM	OK FDG NA
A-2	Is there a diverse industry representation on the committee?	TCM	OK FDG NA
A-3	Does the TCM describe the committee's duties and responsibilities?	TCM	OK FDG NA
A-4	Does the advisory committee's mandate ensure that the course curriculum is current from an industry standpoint?	TCM	OK FDG NA
A-5	Does the advisory committee's mandate encompass supporting the curriculum, e.g. through training aids, specialised equipment, instructors and professional development?	TCM	OK FDG NA

	CAR 423.08(3)(a)(i)	References	Result
A-6	Are minutes taken at advisory committee meetings?	TCM	OK FDG NA
A-7	Are the minutes retained for a minimum of five weeks?	TCM	OK FDG NA
A-8	Are the decisions reached at the committee meetings forwarded to other parties involved.	TCM	OK FDG NA
Items	Certified - Completed by:		
3.7.3	Type Training Requirements		

### 3.7.3.1 Prerequisites and Curriculum

	CAR 23.08(3)(d)(iii)(A)(B)	References	Result
A-1	Does the type training organisation have procedures for student admission?	TCM	□ OK □ FDG □ NA
A-2	Do these procedures ensure that the student has the required background knowledge to assimilate the course content?	TCM	OK FDG NA
A-3	Does the course content cover the complete aircraft type, including engines, propellers, and so on?	ТСМ	OK FDG NA
A-4	Is there a requirement for a separate engine/propeller course required?	TCM	OK FDG NA
A-5	Is the course approval annotated to reflect the separate engine/propeller course requirement?	TCM	OK FDG NA
A-6	Do graduates either complete a separate engine/propeller course or hold a rating on another aircraft having a similar engine/propeller?	TCM	OK FDG NA

	CAR 23.08(3)(d)(iii)(A)(B)	References	Result
A-7	Are course lengths based on the complexity of the type, i.e. aircraft type between 70 and 240 or engine type between 35 and 70?	TCM	OK FDG NA
A-8	Does the type course meet the following allotment of hours based on complexity, i.e.:  Dehavilland DH8: 90-120; Gulfstream G11: 120-160; Boeing 727: 160-200; Airbus 320: 200-240;	TCM	OK FDG NA
	- Bell BH206: 70-90; or - Bell BH212: 90-120?		

Items Certified - Completed by:

# 3.7.3.2 Equipment

	CAR 423.08(3)(d)(iii)(C)	References	Result
A-1	Does the type training organisation have a system for ensuring a minimum of 5 per cent hands-on training?	TCM	OK FDG NA
A-2	Does the organisation offer any combination of the following equipment: - simulator or procedures trainer; - aircraft; or - training aid mock-ups?	TCM	OK FDG NA
A-3	<ul> <li>Does this equipment ensure that:</li> <li>students can locate and identify aircraft components; and</li> <li>students are able to troubleshoot, inspect and carry out functional tests of all live aircraft systems from a cockpit perspective?</li> </ul>	TCM	OK FDG NA
Items	Certified – Completed by:		

#### 3.7.3.3 Facilities

	CAR 423.08(3)(d)(iii)(D)	References	Result
A-1	Does the type training organisation have facilities appropriate to the course content?	TCM	□OK □FDG □ NA
A-2	Are simulators located in a separate area and equipped for maintenance training?	TCM	OK FDG NA
A-3	Do hangar facilities provide sufficient space for an aircraft?	TCM	OK FDG NA
A-4	<ul> <li>Are hangar shops equipped for:</li> <li>the disassembly, inspection, maintenance, overhaul, adjustment and assembly of aircraft; or</li> <li>the location, inspection, troubleshooting and performance of functional tests on various areas of an aircraft?</li> </ul>	TCM	OK FDG NA
A-5	Are training aids and mock-ups located in a sufficiently large space for display, inspection and operation?	TCM	OK FDG NA
Items C	Certified - Completed by:		
3.7.3.4	Reference Material		
	CAR 423.08(3)(d)(iii)(E)	References	Result
A-1	Does the type training organisation have a student training manual?	TCM	□OK □FDG □ NA
A-2	Does each student receive a copy of the manual?	TCM	OK FDG NA

	CAR 423.08(3)(d)(iii)(E)	References	Result
A-3	Does the organisation have procedures for ensuring that the following materials are available and kept up to date with amendments:  - maintenance; - overhaul; - structural; - parts; - bulletins; and - airworthiness directives?	TCM	OK FDG NA
Items	Certified – Completed by:		
3.7.3.	5 Class Size		
	CAR 423.08(3)(d)(iii)(F)	References	Result
A-1	Does the type training organisation have policies and procedures regarding class size?	TCM	OK FDG NA
A-2	Do classes contain more than 15 students? If so, is the organisation able to justify the class size by ensuring that there are sufficient instruments, space and equipment?	TCM	OK FDG NA
Items	Certified - Completed by:		
3.7.3.	6 Advisory Committee		
	CAR 423.08(3)(c)(i)	References	Result
A-1	Does the type training organisation have policies and procedures for explaining changes to the course in detail?	TCM	OK FDG NA
A-2	Does the organisation use its quality control committee as an advisory committee?	TCM	□ok □fdg □na

	CAR 423.08(3)(c)(i)	References		Result	
A-3	Does the advisory committee address training issues, is the training quality manager a member of the committee, and does this committee retain the minutes of each meeting?	ТСМ	ОК	☐ FDG	□ NA
A-4	Are all areas of the course addressed by the advisory committee, including curriculum content, equipment and facilities?	TCM	ОК	☐ FDG	□ NA
Items	Certified – Completed by:				

# 3.8 Manufacturing Processes

# 3.8.1 Quality Program Manual (QPM)

	CAR to be developed	References	Result
A-1	Does the QPM describe the organisation, its size, its nature and the scope of its work?	QPM	□OK □FDG □ NA
A-2	Does the QPM contain a statement of the manual's purpose, including the system of amendments and distribution controls?	QPM	OK FDG NA
A-3	Does the organisational chart describe the duties and responsibilities attaching to each position?	QPM	OK FDG NA
A-4	Does the QPM identify the director of quality assurance, the quality manager and the chief inspector?	QPM	OK FDG NA
A-5	Do these individuals meet requirements?	QPM	OK FDG NA
A-6	Does the QPM describe the quality assurance system?	QPM	OK FDG NA
A-7	Does the QPM describe the system used to record the performance of work?	QPM	OK FDG NA

	CAR to be developed	References	Result
A-8	Does the QPM identify the standards observed in the performance of work?	QPM	OK FDG NA
A-9	Does the QPM describe the procedures used to perform the work?	QPM	OK FDG NA
A-10	Does the QPM describe the method used to ensure that authorised personnel sign a release certification?	QPM	OK FDG NA
A-11	Does the QPM describe the facilities and equipment?	QPM	OK FDG NA
A-12	Does the QPM distribution list include all required personnel, i.e. directors, chiefs, foremen, those at sub-bases, Civil Aviation and so on?	QPM	OK FDG NA
A-13	Do all QPM holders keep their copies up to date with approved amendments?	QPM	OK FDG NA
A-14	Does the QPM contain a copy of the Civil Aviation Certificate of Approval and List of Limitations, and do these require revision?	QPM	OK FDG NA
A-15	Does the company exceed the limitations on its approval?	QPM	OK FDG NA
A-16	Does the manual contain any information inconsistent with Civil Aviation regulations?	QPM	OK FDG NA
Items	Certified - Completed by:		
3.8.2	<b>Bonding Process</b>		
		References	Result
A-1	Does the manufacturer have approved process specifications and inspection procedures?	QPM	□ OK □ FDG □ NA

		References	Result	
A-2	Are these procedures available to the personnel employed in the bonding of aircraft parts and assemblies?	QPM	ок 🗆	FDG 🔲 NA
Items C	ertified – Completed by:			
3.8.2.1	Material Qualification			
		References	Resu	lt
A-1	Are the materials used in accordance with the process specification requirements?	QPM	ок о	FDG NA
A-2	Are the material certifications current?	QPM	OK O	FDG NA
A-3	Are the materials traceable through batch number identification?	QPM	ок о	FDG NA
A-4	Are materials subject to prescribed shelf-life conditions?	QPM	ок 🗖	FDG NA
A-5	Are shelf-life materials past their expiration date re-tested and recertified?	QPM	OK O	FDG NA
Items C	ertified – Completed by:			
3.8.2.2	Storage			
		References	Resu	lt
A-1	Are materials stored as prescribed in the manufacturers' bonding process specifications?	QPM	□ок □	FDG NA
A-2	Are temperature, humidity and cleanliness controlled?	QPM	ок о	FDG NA
A-3	Are shelf-life materials past their expiration date removed from stores and quarantined?	QPM	ок 🗖	FDG NA

		References	Result	
Items (	Certified – Completed by:			
3.8.2.3	Mixing of Adhesives			
		References	Result	
A-1	Are detailed mixing procedures available to the operators?	QPM	OK FDG NA	
A-2	Is the mixing contained in accordance with the process specifications?	QPM	OK FDG NA	
Items (	Certified – Completed by:			
3.8.2.4	Job Cards			
		References	Result	
A-1	Do the job cards specify bonding details for parts and assemblies?	QPM	□ OK □ FDG □ NA	
A-2	Do the job cards record part, batch and serial numbers, test specimens, and operations and inspection acceptance?	QPM	OK FDG NA	
A-3	Do the job cards detail the cleaning operations and materials to be used?	QPM	OK FDG NA	
			OK FDG NA	
Items (	Certified – Completed by:			
3.8.2.5	Cleaning			
		References	Result	
A-1	Are parts vapour-degreased or hand-cleaned?	QPM	□ OK □ FDG □ NA	

		References	Result
A-2	Are parts cleaned using alkaline cleaning methods?	QPM	OK FDG NA
A-3	Are parts etched in a solution of sodium dichromate and sulphuric acid and rinsed in demineralized water?	QPM	OK FDG NA
A-4	Is care taken to prevent acid entrapment in corners or hidden areas during cleaning?	QPM	OK FDG NA
A-5	Do all cleaning operations comply with the process specifications?	QPM	OK FDG NA
Items (	Certified – Completed by:		

### 3.8.2.6 Handling

		References	Result
A-1	Are clean, dry, lint-free, white cotton gloves always worn by personnel when handling clean parts?	QPM	OK FDG NA
A-2	Is the elapsed time between cleaning, the application of adhesive primer, and curing controlled in accordance with the process specifications?	QPM	OK FDG NA
A-3	Are parts stored in a clean, controlled atmosphere?	QPM	OK FDG NA
A-4	Are parts wrapped in clean craft paper?	QPM	□ OK □ FDG □ NA
A-5	Are the temperature and humidity controlled in storage areas?	QPM	OK FDG NA
A-6	Is the handling of clean parts controlled in accordance with the requirements of the process specification requirements?	QPM	OK FDG NA

		References	Result
Items (	Certified – Completed by:		
3.8.2.7	Surface Treatment Prior to Bonding		
		References	Result
A-1	Are the adhesive primers applied immediately after cleaning?	QPM	□OK □FDG □ NA
A-2	Is the thickness of the prime coat controlled?	QPM	OK FDG NA
Items (	Certified – Completed by:		
3.8.2.8	Application of Adhesives		
		References	Result
A-1	Are only approved adhesives used?	QPM	□OK □FDG □ NA
A-2	Are the adhesives tested by the manufacturers' test laboratory prior to use?	QPM	□ OK □ FDG □ NA
A-3	Are adhesives' batch numbers recorded at the time of application?	QPM	OK FDG NA
A-4	Does the application of adhesives conform to the process specifications?	QPM	OK FDG NA
Items (	Certified – Completed by:		
3.8.2.9	Loading of Parts into Fixtures		
		References	Result
A-1	Are the fixtures inspected for cleanliness and freedom from foreign matter before parts are loaded?	QPM	□OK □FDG □ NA

		References	Result
A-2	Are the fixtures approved for production runs?	QPM	OK FDG NA
A-3	Is an inspection conducted for fitting and clamping in accordance with the process specifications?	QPM	OK FDG NA
Items (	Certified – Completed by:		
3.8.2.1	0 Certification and Control of Hot Pres	sses, Autoclaves a	and Jigs
		References	Result
A-1	Have the hot presses, autoclaves and jigs been approved?	QPM	□ OK □ FDG □ NA
A-2	Are temperature uniformity surveys conducted and the results recorded?	QPM	OK FDG NA
A-3	Are the clamping devices maintained in good condition?	QPM	OK FDG NA
A-4	Are the temperature recorders calibrated?	QPM	□ OK □ FDG □ NA
A-5	Are the timing devices calibrated?	QPM	□ OK □ FDG □ NA
A-6	Does the equipment comply with the process specification requirements?	QPM	□ OK □ FDG □ NA
Items (	Certified – Completed by:		
3.8.2.1	1 Curing		
		References	Result
A-1	Are the temperature, pressure, time in and time out recorded during curing?	QPM	OK FDG NA

		References	Result
A-2	Are the test specimens positioned and cured with the production run?	QPM	□ OK □ FDG □ NA
A-3	Are the inspection results for test specimens recorded?	QPM	OK FDG NA
A-4	Are the test specimens traceable to a specific production run?	QPM	OK FDG NA
Items (	Certified – Completed by:		
3.8.2.1	2 Inspection of Bonded Parts		
		References	Result
A-1	Are the laboratory results of test specimens verified for acceptability?	QPM	□ OK □ FDG □ NA
A-2	Are all items inspected for conformance to the drawing and process specifications?	QPM	OK FDG NA
A-3	Which non-destructive testing method is used during the final inspection?	QPM	OK FDG NA
A-4	Is final acceptance based on documentary evidence of previous inspection acceptance, in addition to satisfactory results of test coupons and a final visual/non-destructive inspection?	QPM	OK FDG NA
A-5	Do all bonding operations and equipment and comply with the requirements of the manufacturing bonding process?	QPM	OK FDG NA
Items (	Certified – Completed by:		
3.8.3	Cadmium Plating		
		References	Result
A-1	Are specifications and procedures available	QPM	OK FDG NA

		References	Result
	to the operators and are they used?		
A-2	Are parts vapour-degreased?	QPM	OK FDG NA
A-3	Are steel parts pickled in hydrochloric acid to remove surface rust and oxidisation?	QPM	OK FDG NA
A-4	Are copper parts bright-dipped in sulphuric acid?	QPM	OK FDG NA
A-5	Is adequate rinsing carried out throughout the finishing process?	QPM	OK FDG NA
A-6	Are baking ovens subject to temperature uniformity checks?	QPM	OK FDG NA
A-7	Is the finished product visually inspected for evidence of defective plating?	QPM	OK FDG NA
A-8	Are the following tests carried out using approved methods and calibrated instruments:	QPM	□OK □FDG □NA
	<ul><li>plating-thickness testing;</li><li>adhesion testing;</li><li>solution control analysis; and</li></ul>		
Itoma	- the salt-spray test?		

Items Certified – Completed by:

# 3.8.4 Chemical Milling of Aluminum Alloys

		References	Result
A-1	Are specifications and procedures available to the operator and are they used?	QPM	OK FDG NA
A-2	Are the temperature and etch rate of the chemical mill solution analysed and recorded?	QPM	OK FDG NA
A-3	Is there sufficient agitation of the solution to process the parts properly?	QPM	OK FDG NA

		References	Result
A-4	Are parts in preparation for milling suitably racked to minimise gas entrapment?	QPM	□ OK □ FDG □ NA
A-5	Are viscosity checks of the masking solution carried out and recorded?	QPM	OK FDG NA
A-6	Do the operators observe cleanliness and good housekeeping practices throughout the process?	QPM	OK FDG NA
A-7	Are chemically milled parts properly protected from damage?	QPM	OK FDG NA
A-8	Are the internal surfaces of the tubes inspected for a powdery appearance of the coating?	QPM	□OK □FDG □ NA
Items (	Certified – Completed by:		

# 3.8.5 Chemical Conversion Coatings for Aluminum Alodine: Brush Spraying and Immersion

		References	Result
A-1	Are specifications and procedures available and are they used?	QPM	OK DFDG NA
A-2	Are parts vapour-degreased prior to alodine application?	QPM	OK FDG NA
A-3	Are parts rinsed with deionized water?	QPM	OK FDG NA
A-4	Is the solution concentrate analysed periodically?	QPM	OK FDG NA
A-5	Is the immersion time monitored?	QPM	OK FDG NA
A-6	Are parts visually inspected for a complete coverage of coating?	QPM	OK FDG NA

		References	Result	
Items (	Certified – Completed by:			
3.8.6	Chromic/Sulphuric Acid Anod	izing of Alum	inum	
		References	Result	
A-1	Is excess oil or grease removed by vapour degreasing or is an alternative approved method being used?	QPM	□ OK □ FDG	NA
A-2	Are parts supported in aluminum alloy or titanium racks in such a way so as to facilitate drainage and prevent solution entrapment?	QPM	□ OK □ FDG	NA
Nоте:	Racked parts must be tightly clamped and spaced far enough apart to prevent "shading."			
A-3	Is the anodising current controlled correctly?	QPM	□ OK □ FDG	□ NA
A-4	Is post-anodic treatment adequately controlled?	QPM	OK FDG	□ NA
A-5	Are quality control inspections of the equipment conducted regularly?	QPM	□ OK □ FDG	□ NA
A-6	Are solutions analysed periodically?	QPM	□ OK □ FDG	□ NA
A-7	Are analysis records kept on file?	QPM	□ OK □ FDG	□ NA
A-8	Are solutions adequately controlled to prevent contamination?	QPM	□ OK □ FDG	NA
Items (	Certified – Completed by:			

# 3.8.7 Copper Plating

		References	Re	esult	
A-1	Are specifications and procedures available to the operators and are they used?	QPM	ОК	☐ FDG	NA
A-2	Is a copper cyanide bath used for depositing metal?	QPM	ОК		NA
A-3	Is copper plating applied directly to the basic metal or following the copper strike?	QPM	ОК	☐ FDG	NA
A-4	Are parts examined for plating adherence, crystalline appearance, porosity, blisters and pits?	QPM	ОК		NA
A-5	Are tanks clean and in good working condition?	QPM	ОК	☐ FDG	NA
A-6	Are calibration decals affixed to the equipment? Are they current?	QPM	ОК	☐ FDG	NA
A-7	Is embrittlement relief of plated parts performed when parts are not subsequently heat-treated or brazed?	QPM	ОК	☐ FDG	NA
A-8	Are areas of parts not requiring plating masked off?	QPM	ОК		NA
A-9	Are parts rinsed in clean, cold water?	QPM	ОК	☐ FDG	NA
Items (	Certified – Completed by:				
3.8.8	Dichromate Treatment of Magn	nesium Alloys			
		References	Re	esult	
A-1	Are specifications and procedures available to the operators and are they in use?	QPM	ОК	☐ FDG	□ NA

		References	Result		
A-2	Are machining or forming operations completed prior to the dichromate treatment?	QPM	□ OK □ FDG □ NA		
A-3	Is the solution concentration analysed?	QPM	OK FDG NA		
A-4	Are analysis records available?	QPM	OK FDG NA		
A-5	Are the temperature gauges calibrated?	QPM	OK FDG NA		
A-6	Are calibration decals current?	QPM	OK FDG NA		
A-7	Is the method used to remove surface contamination acceptable?	QPM	OK FDG NA		
A-8	Are parts rinsed thoroughly following the dichromate treatment?	QPM	OK FDG NA		
A-9	Are parts dried thoroughly following rinsing?	QPM	□ OK □ FDG □ NA		
Items Certified – Completed by:					
2 2 0	3 8 0 Heat Treatment of Aluminum Alloys (Air Furnace)				

#### 3.8.9 Heat Treatment of Aluminum Alloys (Air Furnace)

		References		Result	
A-1	Does the manufacturer have qualified personnel to inspect and control the heat-treatment process?	QPM	ОК	☐ FDG	□NA
A-2	Are process instructions available to the operators and inspectors?	QPM	ОК	☐ FDG	□NA
A-3	Are temperature uniformity surveys carried out? Are results of surveys recorded and kept on file?	QPM	ОК	☐ FDG	□NA

		References		Result	
A-4	Is pyrometric testing and calibration of equipment carried out?	QPM	ОК	☐ FDG	□ NA
A-5	Are parts cleaned before any heating operation? Are parts racked to allow circulation?	QPM	ОК	☐ FDG	□ NA
A-6	Are parts quenched as rapidly as possible? Is water agitated during quenching?	QPM	ОК	☐ FDG	□ NA
A-7	How is the refrigeration temperature controlled for the storage of heat-treated parts?	QPM	ОК	☐ FDG	□ NA
A-8	Is batch number or work order number, time in and time out, and date recorded on temperature instrument charts?	QPM	ОК	☐ FDG	□ NA
Items (	Certified – Completed by:				

# 3.8.10 Heat Treatment of Aluminum Alloys (Salt Bath)

	Items	References		Result	
A-1	Does the manufacturer have personnel qualified to inspect and control the heat-treatment process?	QPM	ОК	☐ FDG	□ NA
A-2	Are process instructions available to the operators and inspectors?	QPM	ОК	☐ FDG	□ NA
A-3	Are temperature uniformity surveys conducted? Are the survey results recorded and kept on file?	QPM	ОК	☐ FDG	□ NA
A-4	Is material identified before processing?	QPM	ОК	☐ FDG	□ NA
A-5	Are parts cleaned prior to heat treatment?	QPM	ОК	☐ FDG	□ NA
A-6	Are parts quenched as rapidly as possible?	QPM	ОК	☐ FDG	□ NA
A-7	Is the surface of the salt bath clean?	QPM	ОК	☐ FDG	□ NA

	Items	References		Result	
A-8	Are salt-bath analyses conducted? Are records available?	QPM	ОК	☐ FDG	□ NA
A-9	Are instrument certification decals current?	QPM	ОК	☐ FDG	□ NA
A-10	Is the batch number or work order number recorded on the temperature instrument chart?	QPM	ОК	☐ FDG	□ NA
Items	Certified – Completed by:				

#### 3.8.11 Heat Treatment of Steel

	Items	References	Result
A-1	Does the manufacturer have personnel qualified to inspect and control the heat-treatment process?	QPM	OK FDG NA
A-2	Are process instructions available to the operators and inspectors?	QPM	OK FDG NA
A-3	Are temperature uniformity surveys conducted? Are the survey results recorded and kept on file?	QPM	OK FDG NA
A-4	Are the batch numbers or work order numbers entered on the temperature recording charts?	QPM	OK FDG NA
A-5	Are pyrometric testing and calibration of equipment carried out? Are certificates available?	QPM	OK FDG NA
A-6	Is the following data recorded for each furnace load:  - the part and batch number;  - the time in, time out and date; and  - the quantity?	QPM	OK FDG NA
A-7	Are laboratory test specimens included with the furnace load when required?	QPM	OK FDG NA

	Items	References	Result		
A-8	Are parts hardness tested after heat-treatment?	QPM	OK FDG NA		
A-9	Are mechanical or metallurgical tests performed?	QPM	OK FDG NA		
Items	Certified – Completed by:				
3.8.12 Sulphuric Acid/Sodium Dichromate Etch					
	Items	References	Result		
A-1	Are specifications and processing procedures available to the operator and are they in use?	QPM	□ OK □ FDG □ NA		
A-2	Are parts adequately cleaned prior to the sulphuric acid/sodium dichromate etching?	QPM	OK FDG NA		
A-3	At what temperature are the baths maintained?	QPM	OK FDG NA		
A-4	Is deionized water used to spray-rinse parts?	QPM	OK FDG NA		
A-5	Are records of the etch solution analysis kept on file?	QPM	OK FDG NA		
Items	Certified – Completed by:				
3.8.1	3 Vapour Degreasing Specificatio	n Materials			
	Items	References	Result		
A-1	Which of the following materials are used:  - trichloroethylene;  - tetrachloroethylene (perchloroethylene);  - 1, 1, 1, trichloroethane;  - sodium carbonate, or	QPM	OK FDG NA		

	Items	References	Result
	- other?		
A-2	Are there any restrictions on the types of material that can be degreased?	QPM	OK FDG NA
A-3	Are parts placed in baskets to ensure adequate draining?	QPM	OK FDG NA
A-4	Is the vapour degreaser tank covered when not in use?	QPM	OK FDG NA
A-5	Is the temperature of the degreaser boiling chamber maintained within the proper range?	QPM	OK FDG NA
A-6	If the operating temperature exceeds the recommended temperature range, what action is taken?	QPM	OK FDG NA
Items	Certified – Completed by:		

# 3.8.14 Aluminum Brazing (Dip Brazing)

	Items	References	Result
A-1	Are operators qualified/certified?	QPM	OK FDG NA
A-2	Is the temperature-recording equipment calibrated?	QPM	OK FDG NA
A-3	Are circulating air ovens used to preheat parts? Are the ovens temperature-controlled?	QPM	OK FDG NA
A-4	Are all parts brazed according to an approved schedule?	QPM	OK FDG NA
A-5	Are test pieces available? Do test pieces undergo NDT?	QPM	□OK □FDG □NA
A-6	Are approved cleaning procedures adhered to?	QPM	OK FDG NA

	Items	References	Result
A-7	Are all brazed joints usually inspected? Are fillets of a uniform radius?	QPM	OK FDG NA
A-8	Are parts checked for distortion?	QPM	□OK □FDG □NA
A-9	Are parts checked for porosity and cracks open to the surface?	QPM	□ OK □ FDG □ NA
A-10	Do parts undergo NDT for internal defects?	QPM	□ OK □ FDG □ NA
Items	Certified – Completed by:		
3.8.1	5 Fusion Welding		

#### 3.8.15 Fusion Welding

	Items	References	Result
A-1	Are welders qualified/certified?	QPM	OK FDG NA
A-2	Are the surfaces of all parts to be joined free from foreign matter (oil, grease, paint, dirt, scale, electroplating or other contaminants)?	QPM	OK FDG NA
A-3	Are the interior walls of all tubing thoroughly cleaned of filings, chips and other foreign matter?	QPM	OK FDG NA
A-4	Are welded joints free from slag, flux, and so on?	QPM	OK FDG NA
A-5	Are fusion-welded parts visually inspected for:	QPM	OK FDG NA
	- convexity, concavity and size beads;		
	- undercutting, overlapping and excessive penetration;		
	- cracks, porosity and inclusions; and		
	- other metallic discontinuities?		

	Items	References	Result
A-6	Are radiographic, magnetic-particle, fluorescent-penetrant and/or pressure-test inspections carried out in accordance with the relevant schedule?	QPM	OK FDG NA
Items	Certified – Completed by:		
3.8.10	6 Metallic Arc Welding		
	Items	References	Result
A-1	Are welders qualified/certified?	QPM	OK FDG NA
A-2	Are the electrode manufacturer's recommendations or drawing requirements observed with regard to current, polarity, and so on?	QPM	□ok □fdg □na
A-3	Is the type of electrode used suitable for the material being welded?	QPM	OK FDG NA
A-4	Are pre-heat and post-heat requirements adhered to?	QPM	□OK □FDG □NA
A-5	Are electrodes identified and properly stored?	QPM	OK FDG NA
Items	Certified – Completed by:		
3.8.1	7 Tungsten Inert Gas (TIG) Shie	elded-Arc Wel	ding
	Items	References	Result
A-1	Are welders qualified/certified?	QPM	OK FDG NA
A-2	Are the various types of metals to be welded cleaned in compliance with the process standards applicable to each type?	QPM	OK FDG NA
A-3	Is the time lapse between cleaning and welding minimised?	QPM	OK FDG NA

	Items	References		Result		
A-4	Are welding rods identified and properly stored?	QPM	ОК	☐ FDG	□ NA	
A-5	Is the post-heat furnace temperature controlled?	QPM	ОК	☐ FDG	□ NA	
A-6	Are titanium parts inspected to ensure that they are free from oxide, scale, oil, grease or other contaminants prior to welding?	QPM	ОК	☐ FDG	□ NA	
A-7	Are titanium parts visually inspected for discoloration (which is acceptable when welded surfaces are silver to light straw-yellow in colour)?	QPM	ОК	☐ FDG	□ NA	
A-8	Are titanium parts welded in the open air or in a vacuum chamber?	QPM	ОК	☐ FDG	□ NA	
A-9	Are titanium test coupons used for contamination checks of the inert atmosphere in the welding chamber?	QPM	ОК	☐ FDG	□ NA	
Items (	Items Certified – Completed by:					

# 3.8.18 Certification/Qualification of NDT Personnel

	Items	References	Result
A-1	Are the operators qualified/certified to the appropriate standard:	QPM	OK FDG NA
	- MIL-STD-410;		
	- CGSB;		
	- 48-GP-7M (radiography);		
	- 48-GP-7M (ultrasonics);		
	- 48-GP-8M (magnetic particles);		
	- 48-GP-9M (liquid penetrant); and		
	- 48-GP-13M (eddy current)?		

	Items	References		Result	
A-2	Are the records of NDT personnel available and up to date? Do the records contain information regarding their:	QPM	ОК	☐ FDG	□ NA
	<ul> <li>physical examination;</li> <li>training;</li> <li>work experience; and</li> <li>level of certification/qualification?</li> </ul>				
A-3	Is the proficiency of certified/qualified personnel verified?	QPM	ОК	☐ FDG	□ NA
Items	Items Certified – Completed by:				
201	0 Eddy Cymnont Inoncation				

#### 3.8.19 Eddy Current Inspection

	Items	References		Result		
A-1	According to what standard are eddy current inspections conducted?	QPM	ОК	☐ FDG	□ NA	
A-2	Is the eddy current equipment calibrated for each inspection of specified test pieces?	QPM	ОК	☐ FDG	□ NA	
A-3	Are approved techniques and/or technical instructions followed?	QPM	ОК	☐ FDG	□ NA	
A-4	Are test pieces and eddy current probes properly identified with respect to techniques or inspection guidelines?	QPM	☐ OK	☐ FDG	□ NA	
A-5	Are parts/components properly cleaned prior to the eddy current testing?	QPM	ОК	☐ FDG	□ NA	
A-6	What type of equipment is used and for what purpose?	OBS	ОК	☐ FDG	□ NA	
A-7	Is the eddy current equipment used for product acceptance calibrated to the reference standard or equipment manufacturer's specification by an approved calibration laboratory?	QPM	ОК	☐ FDG	□ NA	
Items	Items Certified – Completed by:					

# 3.8.20 Liquid Penetrant Inspection

	Items	References	Result
A-1	According to what standard are liquid penetrant inspections carried out:  - MIL-1-6866;  - 48-GP-12M; or  - other?	QPM	OK FDG NA
A-2	Does the pre-cleaning process adequately prepare the surface for the application of the penetrant?	OBS	OK FDG NA
A-3	Are the drying ovens thermostatically controlled at the specified temperature?	QPM	OK FDG NA
A-4	Are penetrant agents applied at the recommended temperature?	QPM	OK FDG NA
A-5	Are precautions taken to prevent the overdrying and overheating of parts?	OBS	OK FDG NA
A-6	Do inspectors observe "darkroom conditioning time" before conducting the inspection?	QPM	OK FDG NA
A-7	Is the inspection conducted at the proper stage in the manufacturing process?	QPM	OK FDG NA
A-8	Do the materials used in the inspection process meet the approved specifications?	QPM	OK FDG NA
A-9	Are the materials used in accordance with the manufacturer's recommendations?	QPM	OK FDG NA
A-10	What quality assurance tests are used to verify the condition of the penetrant?	QPM	OK FDG NA
A-11	Are records available for the following tests: - sensitivity of process; and - fluorescent brightness?	QPM	OK FDG NA

	Items	References	Result			
A-12	Is penetrant dwell time controlled in accordance with the manufacturer's recommendations?	QPM	OK FDG NA			
A-13	Are penetrant tanks and materials protected from contamination?	QPM	OK FDG NA			
A-14	Are parts dried prior to the application of dry or wet developers?	QPM	OK FDG NA			
A-15	Is the dark inspection booth adequate for its intended use?	QPM	OK FDG NA			
A-16	Are parts properly cleaned following the inspection process?	QPM	OK FDG NA			
Items	Items Certified - Completed by:					

# 3.8.21 Magnetic Particle Inspection

	Items	References		Result	
A-1	According to what standard is the magnetic particle inspection carried out:  - MIL-1-6868;  - 48-GP-11M; or  - other?	QPM	ОК	☐ FDG	□NA
A-2	Is the inspection conducted at the proper stage in the manufacturing process?	QPM	ОК	☐ FDG	□NA
A-3	Are specifications and procedures available to the operators and are they used?	QPM	ОК	☐ FDG	□NA
A-4	Do the inspection techniques provide for the detection of all discontinuities?	QPM	ОК	☐ FDG	□ NA
A-5	Is the magnetising unit capable of producing its rated magnetising current? If not, is it placarded to indicate its specific limitations?	QPM	ОК	☐ FDG	□ NA

	Items	References		Result	
A-6	Is adequate equipment available for cleaning parts prior to and following the inspection?	QPM	ОК	☐ FDG	□ NA
A-7	What quality assurance tests are specified for controlling the process?	QPM	ОК	☐ FDG	□ NA
A-8	Is the following equipment available and is it used to control the process:	QPM	ОК	☐ FDG	□ NA
	- a calibrated field indicator;				
	- a calibrated light meter;				
	- a centrifuge tube;				
	- a suitable dark booth, when required;				
	- a calibrated ammeter gauge; and				
	- a black light?				
A-9	Are records of the following tests available:	QPM	ОК	☐ FDG	□ NA
	<ul> <li>magnetic substance concentration (concentration and viscosity);</li> </ul>				
	- black light intensity; and				
	<ul> <li>effectiveness of equipment and process?</li> </ul>				
A-10	Do inspectors observe "darkroom conditioning" time before conducting the inspection?	QPM	ОК	☐ FDG	□ NA
A-11	Are parts demagnetised after inspection and prior to cleaning? How is demagnetisation carried out?		ОК	☐ FDG	□ NA
Items	Certified - Completed by:				
3.8.2	2 Radiographic Inspection				
	Items	References		Result	
A-1	According to what standard is radiographic inspection being performed? Is it MIL-STD-A53?	QPM	ОК	☐ FDG	□ NA

	Items	References	Result
A-2	Are the applicable radiographic standards specifications and inspection techniques available to inspectors?	QPM	□ OK □ FDG □ NA
A-3	Do inspection techniques specify the adequate coverage of parts?	QPM	OK FDG NA
A-4	Are current calibration curves available for each x-ray-generating device?	QPM	OK FDG NA
A-5	Are appropriate penetrameters or image quality indicators available and in use?	QPM	□ OK □ FDG □ NA
A-6	Are radioactive sources in use?	QPM	OK FDG NA
A-7	Are the regulations governing the use of radioactive sources (i.e. the Atomic Energy Control Act) available to operators and inspectors?	QPM	□OK □FDG □NA
A-8	Is appropriate source and radiation-handling and radiation-shielding equipment available and in good condition?	QPM	OK FDG NA
A-9	Are densitometers used?	QPM	OK FDG NA
A-10	Do radiographs contain the following information:	QPM	OK FDG NA
	- the date of exposure;		
	<ul> <li>the aircraft or part identification or serial number;</li> </ul>		
	- the inspection technique number; and		
	<ul> <li>the film location and exposure identification?</li> </ul>		
A-11	Are appropriately certified film interpretation reports available for each inspection?	QPM	OK FDG NA
A-12	Are appropriate facilities and equipment available for film interpretation?	QPM	□OK □FDG □NA

	Items	References	Result
A-13	Is film handled, processed and stored in accordance with the manufacturer's recommendations?	QPM	□ok □fdg □na
A-14	Are personnel qualified and their records up to date?	QPM	□ OK □ FDG □ NA
Items	Certified - Completed by:		
3.8.2	3 Ultrasonic Inspection		

	Items	References		Result	
A-1	According to what standard is ultrasonic inspection being performed? Is it MIL-STD-1875 or 2154?	QPM	ОК	☐ FDG	□ NA
A-2	How is the ultrasonic test equipment calibrated for each inspection conducted on:  - a test piece; or - a calibration standard?	QPM	OK	☐ FDG	□ NA
A-3	Are a current distance-amplitude curve (DAC) and a linearity chart available?	QPM	ОК	☐ FDG	□ NA
A-4	Are all parameters checked in accordance with the technical manual or inspection technique instructions before the inspection begins?	QPM	ОК	☐ FDG	□ NA
A-5	Are test pieces properly identified and used at each inspection?	QPM	ОК	☐ FDG	□ NA
A-6	Are parts/components properly cleaned prior to ultrasonic testing?	QPM	ОК	☐ FDG	□ NA
A-7	Is the equipment used for product acceptance calibrated to the reference standard or the equipment manufacturer's specification by an accredited calibration laboratory?	QPM	ОК	☐ FDG	□ NA

	Items	References		Result	
A-8	Are adequate quantities of transducers available and maintained in good condition?	QPM	ОК	☐ FDG	□ NA
Items (	Certified – Completed by:				
3.8.24	Non-Conforming Material Rev	iew Board (M	IRB)		
	Items	References		Result	
A-1	Does the Material Review Board (MRB) include representatives from the quality control/assurance and engineering departments?	QPM	ОК	☐ FDG	□ NA
A-2	Does the company have a current list of approved MRB members?	QPM	ОК	☐ FDG	□ NA
A-3	Are rejected parts/materials tagged, identified and quarantined?	QPM	ОК	☐ FDG	□NA
A-4	Are parts/materials considered scrap properly identified and/or disposed of?	QPM	ОК	☐ FDG	□ NA
A-5	Do MRB records include the part number, quantity, effectivity date, corrective action taken, description of defects and proper signature?	QPM	ОК	☐ FDG	□ NA
A-6	Do parts requiring reworking comply with the engineering disposition? Are these parts re-inspected and recertified?	QPM	ОК	☐ FDG	□ NA
Items Certified – Completed by:					
3.8.25 Special Processes					
	Items	References		Result	
A-1	What type of special process does the company use?	QPM	ОК	☐ FDG	□ NA

	Items	References		Result	
A-2	Are all processes performed covered by appropriate and approved specifications?	QPM	ОК	☐ FDG	□NA
A-3	Do the process specifications used establish realistic acceptance criteria that are classified so as to ensure that all articles and products processed and accepted conform to the approved design data?	QPM	ОК	☐ FDG	□ NA
A-4	Are process specifications readily available and used by inspection personnel?	QPM	ОК	☐ FDG	□ NA
A-5	Who approves the operators and equipment? According to what specifications are the operators approved? What type of training is available?	QPM	ОК	☐ FDG	□ NA
Items (	Certified – Completed by:				

#### 3.8.26 Sub-Contractor and Supplier Control

	Items	References		Result	
A-1	How does the company ensure that the sub-contractor	QPM	□ок	☐ FDG	□ NA
	<ul> <li>has established a system for controlling conformance through evaluation and/or surveillance, and</li> </ul>				
	- continues to maintain a quality control system that will ensure conformance to the approved design data?				
A-2	Does the company supply information Civil Aviation regarding all delegations of authority to its suppliers in such matters as MRB design changes?	QPM	ОК	☐ FDG	□NA
A-3	How does the company ensure that all material review action and design changes to supplied articles, including those of a proprietary nature, are approved by the prime contractors?	QPM	ОК	☐ FDG	□ NA

	Items	References	Result
A-4	Does the company realise that, as the prime contractor, it is responsible for all work carried out by its sub-contractors and for the final certification of the product?	QPM	□ok □fdg □na
Items	Certified - Completed by:		
3.8.2	7 Tool and Gauge Control		
	Items	References	Result
A-1	How does the company ensure that the equipment used for inspections can determine conformance of the characteristic it is intended to evaluate?	QPM	OK FDG NA
A-2	What procedure does the company use for protecting, maintaining and updating jig and fixture control as required to assure conformance to the approved design data?	QPM	□ OK □ FDG □ NA
A-3	Are calibration records traceable to the National Bureau of Standards?	QPM	OK DFDG NA
A-4	What system does the company use to ensure inspection acceptance and the periodic re-inspection of all inspection equipment and jigs?	QPM	OK FDG NA
A-5	How does the company control inaccurate inspection tools, gauges, instruments, jigs, and so on to ensure their identification and removal from use until repair, reworking or calibration has been accomplished?	QPM	OK FDG NA
A-6	Does the company have adequate records of all equipment used for inspection purposes? Do these records contain the nomenclature, serial number, location, details of all repairs or reworking performed, and date of the next inspection?	QPM	OK FDG NA

	Items	References	Result
A-7	If any precision tools and measuring equipment are used for inspection acceptance, are they periodically calibrated and recorded?	QPM	□ OK □ FDG □ NA
Items	Certified - Completed by:		

# 3.9 Distributors

#### 3.9.1 Production Control System Manual (PCSM)

	This section is to be developed	References	Result
A-1	Does the PCSM describe the organisation, its size, its nature and the scope of its work?	PCSM	OK FDG NA
A-2	Does the distributor follow the PCSM as described in the manual?	PCSM	OK FDG NA
A-3	Are individuals responsible for product control functioning as described in the duties and responsibilities section of the PCSM?	PCSM	□ OK □ FDG □ NA
A-4	Does the product control department identify, evaluate and take action regarding product control problems?	PCSM	OK FDG NA
A-5	Do all areas of the distributor's organisation listed in the PCSM have an up-to-date copy of the PCSM?	PCSM	OK FDG NA
A-6	Are amendments received and circulated and information disseminated as described in the PCSM?	PCSM	OK FDG NA
A-7	Are forms, tags and stamps used by the distributor as described in the PCSM?	PCSM	OK FDG NA

	This section is to be developed	References	Result
A-8	Are only approved amendments incorporated into the PCSM?	PCSM	OK FDG NA
Items (	Certified – Completed by:		
3.9.2	Receiving Inspections		
	CARS Chapters to be Established	References	Result
A-1	Does the organisation follow the policies and procedures for receiving inspections as described in the PCSM?	PCSM	□ OK □ FDG □ NA
A-2	Is the individual responsible for receiving inspections knowledgeable about the procedures described in the PCSM?	PCSM	OK FDG NA
A-3	Does the receiving inspector ensure that parts, material and components are properly identified, with traceability back to the originator?	PCSM	OK FDG NA
A-4	Does the organisation guarantee through receiving that bogus parts are not accepted?	PCSM	□ OK □ FDG □ NA
A-5	Are aeronautical products that have not been inspected and certified safeguarded or isolated?	PCSM	□ OK □ FDG □ NA
A-6	Are aeronautical products quarantined if they have been damaged or suspected of damage or lack proper certification?	PCSM	□ OK □ FDG □ NA
A-7	Are shelf-life items controlled as described in the PCSM?	PCSM	□OK □FDG □NA
A-8	Are packaging and handling practices in use as described in the PCSM?	PCSM	OK FDG NA

	CARS Chapters to be Established	References	Result
A-9	Do purchase orders used by the distributor indicate the type of certification required?	PCSM	□OK □FDG □ NA
Items	Certified – Completed by:		
3.9.3	Control of Parts/Material		
	CARS Chapters to be Established	References	Result
A-1	Does the organisation follow the policies and procedures for the control of parts/material as described in the PCSM?	PCSM	OK FDG NA
A-2	Is the individual responsible for the control of parts/material knowledgeable about the procedures described in the PCSM?	PCSM	OK FDG NA
A-3	Does the system provide traceability back to the original certification?	PCSM	OK FDG NA
A-4	Does the company's system ensure that there are no unserviceable, unidentified or untagged parts in bonded stores?	PCSM	OK FDG NA
A-5	Does the segregated, locked quarantine store contain unserviceable parts, components, material and equipment?	PCSM	OK FDG NA
A-6	Are these items properly identified and held in temporary transit status?	PCSM	OK FDG NA
A-7	Are material batches numbered as described in the PCSM?	PCSM	OK FDG NA
A-8	Does the company redistribute parts in accordance with its letter of approval?	PCSM	OK FDG NA
Items	Certified – Completed by:		

#### 3.9.4 Technical Records

	CARs Chapters to be Established	References	Result
A-1	Does the distributor control documents (e.g. purchase orders, release notes, inspection records, serviceable/ unserviceable tags, C of A for Export) as described in the PCSM?	PCSM	OK FDG NA
A-2	If computerised data records are used, do they ensure the traceability of the certification of aeronautical products?	PCSM	OK FDG NA
A-3	Is the individual responsible for technical records aware of his or her responsibilities?	PCSM	OK FDG NA
Items	Certified – Completed by:		

# 3.9.5 Recertification of Components

	CARs to be Established	References	Result
A-1	Are aeronautical products properly certified or recertified as described in the PCSM?	PCSM	□ OK □ FDG □ NA
A-2	Are only authorised signatories, corresponding to the Civil Aviation listing, used by the distributor?	PCSM	OK FDG NA
A-3	Are C of A for Export forms completed, stamped and distributed as described in the PCSM?	PCSM	OK FDG NA
A-4	Is the airworthiness inspection representative using the approved stamp?	PCSM	OK FDG NA
A-5	Is the AIRS stamp properly maintained and controlled?	PCSM	OK FDG NA
A-6	Is the AIRS identification card valid and up to date?	PCSM	□ OK □ FDG □ NA

	CARs to be Established	References	Result
A-7	Are airworthiness certifications attached to products and verified prior to packaging and shipping?	PCSM	OK FDG NA
Items (	Certified - Completed by:		
3.9.6	Storage Facilities		
	CARs to be Established	References	Result
A-1	Are aeronautical products stored in an organised manner?	PCSM	□ok □fdg □ NA
A-2	Is access to bonded stores restricted and controlled as defined in the PCSM?	PCSM	OK FDG NA
A-3	Are shelf-life items in the stores area past their expiration date?	PCSM	OK FDG NA
A-4	Does the distributor follow the procedures described in the PCSM for the control of shelf-life items?	PCSM	OK FDG NA
A-5	Are aeronautical products isolated from non-aeronautical products?	PCSM	□OK □FDG □ NA
A-6	Is raw material stock (sheet, bars and extrusions) identified and stored as described in the PCSM?	PCSM	OK FDG NA
A-7	Are customer-returned or unserviceable parts quarantined?	PCSM	OK FDG NA
Items (	Certified - Completed by:		
3.9.7	Facilities		
	CARs to be Established	References	Result
A-1	Does the organisation provide suitably heated and lighted facilities for the work to	PCSM	OK FDG NA

	CARs to be Established	References	Result
	be accomplished?		
A-2	Are these facilities accurately described in the PCSM?	PCSM	OK FDG NA
A-3	Does the organisation have the equipment needed to accomplish the work?	PCSM	OK FDG NA
Items	Certified – Completed by:		

# 3.10 Airworthiness Engineering Organization

# 3.10.1 Engineering Procedures Manual/Design Approval Procedures (EPM/DAPM)

	AM 505.107/407	References	Result
A-1	Does the EPM/DAPM describe the organisation, its size, its nature and the scope of its work?	EPM/DAPM	□ OK □ FDG □ NA
A-2	Does the EPM/DAPM contain a statement of the manual's purpose, including the system of amendments and distribution controls?	EPM/DAPM	OK FDG NA
A-3	Does the organisational chart describe the duties and responsibilities attaching to each position?	EPM/DAPM	OK FDG NA
A-4	Does the EPM/DAPM identify the director of engineering?	EPM/DAPM	OK FDG NA
A-5	Does this individual meet requirements?	EPM/DAPM	OK FDG NA
A-6	Does the EPM/DAPM identify the standards observed in the performance of work?	EPM/DAPM	OK FDG NA
A-7	Does the EPM/DAPM describe the procedures used to perform the work?	EPM/DAPM	□ OK □ FDG □ NA

	AM 505.107/407	References	Result
A-8	Does the distribution list include all required personnel?	EPM/DAPM	□ OK □ FDG □ NA
A-9	Do all EPM/DAPM holders keep their copies up to date with approved amendments?	EPM/DAPM	OK FDG NA
A-10	Does the EPM/DAPM contain a copy of the Civil Aviation List of Limitations?	EPM/DAPM	OK FDG NA
A-11	Has the organisation exceeded the limitations on its approval?	EPM/DAPM	OK FDG NA
A-12	Does the manual contain any information inconsistent with Civil Aviation regulations?	EPM/DAPM	□ OK □ FDG □ NA
Items (	Certified - Completed by:		

# 3.10.2 Technical Publications/Library

	AM 505	References	Result
A-1	Does the organisation follow the policies and procedures for technical publications as described in the EPM/DAPM?	EPM/DAPM	OK FDG NA
A-2	Is the individual responsible for keeping publications current aware of his or her responsibilities?	EPM/DAPM	OK FDG NA
A-3	Does the company have technical and regulatory manuals available for the scope of work performed?	EPM/DAPM	OK FDG NA
A-4	Are the manuals current, i.e. are the amendments up to date?	EPM/DAPM	OK FDG NA
A-5	Are the applicable portions of manuals available to personnel as outlined in the EPM/DAPM?	EPM/DAPM	OK FDG NA

	AM 505	References	Result
Items C	Sertified - Completed by:		
3.10.3	Personnel		
	AM 505.109/.409	References	Result
A-1	Does the organisation follow the policies and procedures for personnel as described in the EPM/DAPM?	EPM/DAPM	□ OK □ FDG □ NA
A-2	Does the EPM/DAPM list all personnel with their qualifications of authority?	EPM/DAPM	OK FDG NA
A-3	Is the list up to date and accurate?	EPM/DAPM	OK FDG NA
A-4	Is there evidence of unqualified personnel exercising engineering authority?	EPM/DAPM	OK FDG NA
Items C	ertified - Completed by:		
3.10.4	Records		
	AM 505.121/.421	References	Result
A-1	Does the organisation control records as described in the EPM/DAPM?	EPM/DAPM	□OK □FDG □ NA
A-2	Is the individual responsible for keeping records current aware of his or her responsibilities?	EPM/DAPM	OK FDG NA
A-3	Are established procedures followed to record and control a technical data file for each aeronautical product, including drawings, photographs, specifications, instructions and reports necessary for the approval of the design?	EPM/DAPM	OK FDG NA
A-4	Are the procedures or methods used effective?	EPM/DAPM	OK FDG NA

	AM 505.121/.421	References	Result
A-5	Are the procedures used to transmit engineering information as described in the EPM/DAPM?	EPM/DAPM	OK FDG NA
A-6	Does the organisation have an effective system for identifying all products that have been altered?	EPM/DAPM	OK FDG NA
A-7	Does the organisation retain all data files or have written approval from for the disposal of such files?	EPM/DAPM	OK FDG NA
A-8	Are engineering records acceptable in terms of completeness and final certification?	EPM/DAPM	OK FDG NA
Items	Certified - Completed by:		
3.10.	5 Quality Audits		
		References	Result
A-1	Does the quality assurance system ensure compliance with regulations and conformance to standards?	EPM/DAPM	OK FDG NA
A-2	Does the quality manager have sole control over the quality assurance system?	EPM/DAPM	OK FDG NA
A-3	Does the quality assurance program of surveillance or internal audit provide a check of the system's own effectiveness?	EPM/DAPM	OK FDG NA
A-4	Do the quality assurance system procedures ensure that critical engineering tasks are performed correctly?	EPM/DAPM	OK FDG NA
A-5	Does the internal audit program include all aspects of engineering?	EPM/DAPM	OK FDG NA
A-6	Does the quality assurance department maintain audit records? Are the recommendations acted upon?	EPM/DAPM	OK FDG NA

		References	R	esult	
Items <b>3.10.</b>	Certified - Completed by:  6 Data Review				
	AM 505 Subchapter	References	R	esult	
A-1	Is compliance with the design standards of Airworthiness maintained?	AM Chapters 522, 523, 525, 527, 529, 531, 533 and 535, equivalent chapters of foreign regulatory publications, and the Engineering and Inspection Manual	ОК	☐ FDG	NA NA
A-2	Is the documentation sufficient to clearly define the work accomplished?		ОК	☐ FDG	□ NA
A-3	If a modification or repair affects the aircraft maintenance/inspection program, Supplemental Structural Inspection Document or other comparable documents, are appropriate amendments to the inspection program approval (IPA) document implemented?		ОК	☐ FDG	NA
Items	Certified - Completed by:				

# 3.11 Design Approval Organizations (DAOs)

The checklists that reflect the scope or functions conducted from s. 3.10 - Airworthiness Engineering Organisations (AEOs) should be used.

#### 3.12 Delegated Authorities

#### 3.12.1 Airworthiness Inspection Representative (AIR)

	AM 505 Subchapter	Reference	Result
A-1	Does the organisation's control manual describe the duties and responsibilities of AIR positions?	СМ	□OK □FDG □NA
A-2	Are the AIRs familiar with their duties and responsibilities?	СМ	OK FDG NA
A-3	Do these individuals have access to all relevant areas to perform their duties?	СМ	□ OK □ FDG □ NA
A-4	Are records of inspections and non-conformities retained by AIRs?	СМ	□ OK □ FDG □ NA
A-5	Is there a system in place for the reporting of non-conformities?	СМ	OK FDG NA
A-6	Is the AIR exceeding delegation of authority?	СМ	OK FDG NA
A-7	Are the AIRs receiving appropriate training to remain current with their duties?	СМ	□ OK □ FDG □ NA
Items	Certified - Completed by:		

#### 3.12.2 Design Approval Representatives (DARs)

This section is under review and development.

# 3.13 Avionics (Approved Maintenance Organizations and Manufacturers)

# 3.13.1 Maintenance Policy Manual (MPM)

	CAR 573.10	References	Result
A-1	Does the MPM describe the organisation, its size, its nature and the scope of its work?	MPM	□ OK □ FDG □ NA
A-2	Does the MPM contain a statement of the manual's purpose, including the system of amendments and distribution controls?	MPM	OK FDG NA
A-3	Does the organisational chart describe the duties and responsibilities attaching to each position?	MPM	□ OK □ FDG □ NA
A-4	Does the MPM identify the director of maintenance, the quality manager and the production manager?	MPM	OK FDG NA
A-5	Do these individuals meet requirements?	MPM	□ OK □ FDG □ NA
A-6	Does the MPM contain a description of the quality assurance system?	MPM	□ OK □ FDG □ NA
A-7	Does the MPM describe the system used to record the performance of work?	MPM	□ OK □ FDG □ NA
A-8	Does the MPM identify the standards observed in the performance of work?	MPM	□ OK □ FDG □ NA
A-9	Does the MPM describe the procedures used to perform the work?	MPM	□ OK □ FDG □ NA
A-10	Does the MPM describe the method used to ensure that authorised personnel sign a maintenance release?	MPM	□ OK □ FDG □ NA
A-11	Does the MPM describe the training program?	MPM	OK FDG NA

	CAR 573.10	References	Result
A-12	Does the MPM describe the maintenance facilities, equipment and level of work performed at each base?	МРМ	OK FDG NA
A-13	Does the distribution list include all required personnel, i.e. the directors, managers, chiefs, foremen, those at sub-bases, and so on?	МРМ	OK FDG NA
A-14	Do all MPM holders keep their copies up to date with Civil Aviation-approved amendments?	MPM	OK FDG NA
A-15	Does the MPM contain a copy of the Civil Aviation Certificate of Approval and List of Limitations and do these require revision?	MPM	OK FDG NA
A-16	Has the company exceeded the limitations on its approval?	MPM	OK FDG NA
A-17	Does the manual contain any information inconsistent with Civil Aviation regulations?	MPM	OK FDG NA
A-18	Does the MPM contain a list of all manuals held by the company?	MPM	OK FDG NA
A-19	Does the MPM contain procedures for controlling spare parts and material?	MPM	OK FDG NA
A-20	Does the manual contain procedures for ADs and SDRs?	MPM	OK FDG NA
Items (	Certified – Completed by:		
	-		

#### 3.13.2 Engineering - Design, Development and Review

	AM 505.107 & .407	References	Result
A-1	Is there a DAR, an AEO and a DAO?	MPM	OK FDG
			NA

	AM 505.107 & .407	References	Result
A-2	Does the company comply with policy, procedures and records requirements?	MPM	OK DFDG NA
A-3	Is there an adequate level of control for drawing revisions?	MPM	OK FDG NA
A-4	What is the system for the control, distribution and records of drawing and engineering changes orders (ECOs)?	MPM	OK FDG NA
A-5	Does the company comply with the approved specifications and regulatory requirements?	MPM	OK FDG NA
Items	Certified - Completed by:		

#### 3.13.3 Personnel

	CAR 573.07	References	Result
A-1	Does the organisation follow the policies and procedures for personnel as detailed in the MPM?	MPM	□ OK □ FDG □ NA
A-2	Does the MPM list all personnel with signing authority with the scope of work for which they have approval and their qualifications?	MPM	□ OK □ FDG □ NA
A-3	Is the list up to date and accurate?	MPM	OK FDG NA
A-4	Does the quality assurance department maintain up-to-date files on each individual, including qualifications and training?		OK FDG NA
A-5	Is there evidence of unqualified personnel certifying aircraft or aeronautical products?	MPM	OK FDG NA
A-6	Is there a stamp system in use? Obtain a description of its control.	MPM	□ OK □ FDG □ NA

	CAR 573.07	References	Result
Items C	Certified – Completed by:		
	Technical Data Control		•
	AM 505.121 & .421	References	Result
A-1	Does the company follow the policies and procedures for data control as described in the MPM?	MPM	□ OK □ FDG □ NA
A-2	<ul><li>What type of technical data is in use:</li><li>STA;</li><li>limited supplemental type approval (LSTA);</li></ul>	MPM	OK FDG NA
	- STC; or - specified data?		
A-3	Are drawings approved by Civil Aviation or the DAR or using specified data prior to installation in aircraft?	MPM	□ OK □ FDG □ NA
A-4	How many copies of drawings are made (control of official copies)?	MPM	□ OK □ FDG □ NA
A-5	What is done with drawings after installation?	MPM	OK FDG NA
A-6	How are master drawings filed: - by registration; or - by number?	MPM	□ OK □ FDG □ NA
A-7	How is the updating of drawings controlled?	MPM	OK FDG NA
A-8	Are references (manuals and specifications) for design well-defined?	MPM	OK FDG NA

	AM 505.121 & .421	References	R	esult	
A-9	Are working copies of manuals revised along with the masters?	MPM	ОК	☐ FDG	□ NA
Items C	Certified – Completed by:				
3.13.5 Control of Parts/Material					
	CAR 571.07&08	References	R	esult	
A-1	Are MPM procedures on this subject followed? Is there a purchasing department? If not, from whom do purchase orders originate? Does the company request a certificate of conformance or a release certificate from an approved distributor?	MPM	ОК	☐ FDG	NA
A-2	Are certification requirements written on purchase orders?	MPM	ОК	☐ FDG	NA
A-3	What records are maintained?	MPM	ОК	☐ FDG	NA
A-4	Are purchase orders attached to the "Received" voucher?	MPM	ОК	☐ FDG	□ NA
Items C	Certified – Completed by:				
3.13.6	Receiving Inspections				
	To be developed (CAR 563)	References	R	esult	
A-1	Does the organisation follow the policies and procedures for receiving inspection as detailed as described in the MPM?	MPM	ОК	☐ FDG	NA
A-2	Is the individual responsible for receiving inspections knowledgeable about the procedures described in the MPM?	MPM	ОК	☐ FDG	NA

	To be developed (CAR 563)	References	Result		
A-3	Does the receiving inspector report directly to the Manager of Quality Assurance as described in the MPM?	MPM	□ OK □ FDG □ NA		
A-4	Does the receiving inspector ensure that parts, material and components are properly identified, with traceability back to the originator?	MPM	OK FDG NA		
A-5	Does the organisation guarantee through receiving that bogus parts are not accepted? If there are bogus parts, are they quarantined?	MPM	□ OK □ FDG □ NA		
A-6	Does the receiving inspector ensure compliance with airworthiness directives regarding parts, material and components?	MPM	OK FDG NA		
A-7	Are copies of purchase orders available to receiving?	MPM	OK FDG NA		
A-8	What form of batch number is used?	MPM	OK FDG NA		
A-9	Is there a locked quarantine area for items awaiting certification, release notes, and so on?	MPM	OK FDG NA		
A-10	Is there control of non-conforming products?	MPM	OK FDG NA		
A-11	Is the handling of parts performed according to specifications such as the electrostatic sensitive device (ESD)?	MPM	□ OK □ FDG □ NA		
Items	Items Certified - Completed by:				
3.13.7 Sub-Contracting and Supplier Control					
	CAR 573.11	References	Result		
A-1	Does the company contract out work to another facility? If so, does it monitor the	MPM	OK FDG NA		

	CAR 573.11	References	Result
	other facility to ensure compliance with its requirements? Are audit reports in files available? Is this company approved by Civil Aviation?		
A-2	Is the company aware that, as the prime contractor, it is responsible for the certification of parts manufactured for it?	MPM	OK FDG NA
A-3	Is there a list of contracts?	MPM	□ OK □ FDG □ NA
Items	Certified – Completed by:		
3.13.	8 Testing		
		References	Result
A-1	Does the company comply with testing procedures described in the MPM and by the manufacturer of the product?	MPM	OK FDG NA
A-2	Who is responsible for testing? Does this individual report to the quality assurance manager?	MPM	OK FDG NA
A-3	Does the test equipment available comply with the manufacturer's recommendations? If not, is there an alternate procedure?	MPM	OK FDG NA
A-4	Is test equipment verified for proper calibration prior to the start of a final test?	MPM	OK FDG NA
A-5	Are personnel familiar with the company's and the manufacturer's test procedures?	MPM	OK FDG NA
A-6	Is there a description of the procedures for in-process and special process control?	MPM	OK FDG NA
A-7	Are test results recorded on the test sheet?	MPM	OK FDG

NA

		References	Result
A-8	What type of check sheet is used?	MPM	OK FDG NA
A-9	Is there a description of automated test equipment (ATE) procedures, if applicable?	MPM	OK FDG NA
A-10	Is there a description of mobile testing procedures, if applicable?	MPM	OK FDG NA
Items (	Certified – Completed by:		
3.13.9	Sample Units for Conformance		
	CAR 571	References	Result
A-1	Verify the maintenance release/ manufacturer release certificate.	MPM	OK FDG NA
A-2	Does the unit conform to the type approval, appliance type approval and technical standard order (TSO)?	MPM	OK FDG NA
A-3	Are manuals or procedures for repairs, modifications and testing available?	MPM	OK FDG NA
A-4	Are work and test completion records available?	MPM	OK FDG NA
A-5	Is the replacement of parts recorded and performed in accordance with the approved design? Are the parts recommended by the equipment manufacturer or are they bogus parts, e.g. ECG?	MPM	OK FDG NA

(optional).

Items Certified – Completed by:

Observe the final testing of the product

A-6

□ OK □ FDG □

NA

MPM

## 3.13.10 Sample Aircraft for Conformance (if applicable)

s Result
□ OK □ FDG □ NA
OK FDG NA
OK FDG NA
OK FDG NA
OK FDG NA

		References	Result
A-6	Does the aircraft contain the necessary emergency equipment in a serviceable condition:		OK FDG NA
	- fire bottles (extinguishers);		
	- oxygen equipment;		
	- first-aid kits;		
	- a fire axe;		
	- life rafts/life jackets;		
	- flashlights;		
	- emergency lights; and		
	- a strip for landing for emergency exits?		
A-7	Does the aircraft have the following equipment in a serviceable condition:		OK FDG NA
	- a flight data recorder;		
	- a cockpit voice recorder;		
	- an altitude alerting system;		
	- an emergency locator transmitter;		
	- a ground proximity warning system;		
	- an additional horizon indicator;		
	- a radar transponder; and		
	- pitot-static/altimeter checks?		
A-8	Does the organisation maintain aircraft to the approved maintenance program described in the MPM?		□ OK □ FDG □ NA
Verify	the condition of the following:		
A-9	The Fuselage External: compartments, batteries, doors, exits, panels, fairings, antennas, beacons, placards and pitot-static;		OK FDG NA
A-10	The Fuselage Internal: passenger compartment, seats, tracks, safety belts, safety equipment, windows, doors, seals, exits, placards, floors and upholstery;		OK FDG NA

		References	Result
A-11	The Cockpit: instruments, range marks, placards, windshield, seats, rails, belts, safety equipment, oxygen system, lights, cabin heater, floors, circuit breakers, fuses, radios, structures and documentation;		OK FDG NA
A-12	The Engine, Piston: cowlings, fairings, baffles, doors, access panels, firewall, intake exhaust, accessories, wiring, controls, mounts, structure, boots, placards, drains, leaks and propellers;		OK FDG NA
A-13	The Engine, Turbine: cowlings, pylons, fairings, bleed air ducts, firewall, mounts, structure, thrust reversers, bypass ducts, nacelles, gag seals, insulation, heat shields, nozzles, intake guide vanes, compressor blades, exhaust turbine blades and placards; and		OK FDG NA
A-14	The Cargo Compartments: fire/smoke integrity, compartment liners, ceiling, side walls, unapproved repairs, damaged tie downs, lights, seals, locks, security of bulkheads, panels, placards and fasteners.		OK FDG NA
Items	Certified – Completed by:		
3.13.	11 Storage/Quarantine		
		References	Result
A-1	Does the organisation follow the policies and procedures for the control of parts/material as described in the MPM?	MPM	OK FDG NA
A-2	Is the individual responsible for the control of parts/material knowledgeable about the procedures described in the MPM?	MPM	OK FDG NA
A-3	Does the system provide traceability back to the original certification?	MPM	OK FDG NA

		References	Result
A-4	Does the company's system ensure that there are no unserviceable, unidentified or untagged parts in bonded stores?	MPM	□ OK □ FDG □ NA
A-5	Does the segregated, locked quarantine store contain unserviceable parts, components, material and equipment?	MPM	OK FDG NA
A-6	Are these items properly identified and held in temporary transit status?	MPM	OK FDG NA
A-7	Are scrap items mutilated as described in the MPM?	MPM	OK FDG NA
A-8	Are material batches numbered as described in the MPM?	MPM	OK FDG NA
A-9	Does the company redistribute parts and, if so, is this done in accordance with its letter of approval?	MPM	OK FDG NA
A-10	Are shelf-life items controlled as described in the MPM?	MPM	OK FDG NA
A-11	Are flammable fluids and materials stored in fireproof cabinets in a separate area?	MPM	OK FDG NA
A-12	Is the condition of the stores acceptable with regard to housekeeping (humidity control, dust, smoke)?	MPM	OK FDG NA
A-13	Does the arrangement of shelves, bins, and so on ensure that the contents are protected?	MPM	□OK □FDG □ NA
A-14	Is storage for ESD components and parts adequate?	MPM	OK FDG NA
A-15	Is there a procedure for recertifying used parts before they are reused?	MPM	□ OK □ FDG □ NA
Items (	Certified - Completed by:		

## 3.13.12 Inspection Records

	CAR 571.03 & 605.93	References	Result
A-1	Does the company have a system for filing all records, test reports, drawings, release certificates, and so on?	MPM	OK FDG NA
A-2	Who controls record filing? Does this person report to QA?	MPM	OK FDG NA
A-3	Does the filing system provide an efficient method for accessing required documents?	MPM	OK FDG NA
A-4	For how long are inspection records retained (the time should be a minimum of two years)?	MPM	OK FDG NA
A-5	Are there records to maintain the traceability of parts/materials?	MPM	OK FDG NA
A-6	Is all relevant documentation available to Civil Aviation inspectors upon request?	MPM	□ OK □ FDG □ NA
A-7	Perform sampling of records. Are records duly filled in (giving the data, signature, date and aircraft registration)?	MPM	OK FDG NA
Items (	Certified – Completed by:		

## 3.13.13 Workshop - General

	CAR 573.08	References	Result
A-1	Is hangar, workshop and office space available? Is the space sufficient for the purposes outlined in the scope of approval?	MPM	OK FDG NA
A-2	Does the workshop contain sufficient benches and electrical outlets?	MPM	□ OK □ FDG □ NA
A-3	Are metal and woodworking tools hydro- mechanical and is the equipment segregated from the electronic service area?	MPM	OK FDG NA

	CAR 573.08	References	Result
A-4	Is there adequate segregation of non-A/C activities?	MPM	OK FDG NA
A-5	Are unserviceable parts identified/ segregated?	MPM	OK FDG NA
A-6	Is there adequate storage space for flammable/toxic substances?	MPM	OK FDG NA
A-7	Are high-pressure bottles secured?	MPM	OK FDG NA
A-8	Are dispensers and servicing cans identified?	MPM	OK FDG NA
A-9	Are shelf-life items identified and controlled?	MPM	OK FDG NA
Items (	Certified - Completed by:		

## 3.13.14 Battery Shop Lead/Acid CAA EEL/1-1

		References	Result
A-1	Are both battery shops segregated?		OK FDG NA
A-2	Is there potential for contamination (of tools, protective clothing, ventilation, the tester)?		OK FDG NA
A-3	Is the cleaning station segregated?		OK FDG NA
A-4	Are there spark-proof electrical fittings?		OK FDG NA
A-5	Does the door open outwards?		OK FDG NA

		References	Result
A-6	Is protective clothing used?		OK FDG NA
A-7	Is there bicarbonate for neutralizing?		OK FDG NA
A-8	Is the battery charger calibrated?		OK FDG NA
A-9	Describe the ventilation system.		OK FDG NA
A-10	Is there an emergency station, including a fire extinguisher?		OK FDG NA
A-11	Describe the lighting.		OK FDG NA
A-12	Is there proper certification, including records?		OK FDG NA
A-13	Describe the general shop appearance.		OK FDG NA
A-14	Are the proper tools (such as a gravity tester and distilled water) available?		OK FDG NA
A-15	Is there a panic button?		OK FDG NA
A-16	Is the maximum room temperature (27° C/81° F) observed?		OK FDG NA
A-17	Is there a go/no-go connector tester?		OK FDG NA
A-18	Is there proper segregation in the shop and store?		OK FDG NA
Items (	Certified - Completed by:		

## 3.13.15 Battery Shop Nicad CAA EEL/1-3

		References	Result
A-1	Are both battery shops segregated?		□OK □FDG □NA
A-2	Is there potential for contamination (of tools, protective clothing, ventilation, the tester)?		OK FDG NA
A-3	Is the cleaning station segregated?		□ OK □ FDG □ NA
A-4	Are there spark-proof electrical fittings?		□ OK □ FDG □ NA
A-5	Does the door open outwards?		□OK □FDG □NA
A-6	Is protective clothing used?		OK FDG NA
A-7	Is there boric/acetic acid, lemon juice or vinegar for neutralising?		□OK □FDG □NA
A-8	Is the battery charger calibrated?		□OK □FDG □NA
A-9	Is the torque wrench calibrated?		□OK □FDG □NA
A-10	Are there cleaning facilities (i.e. a sink and running water) and cleaning tools?		□OK □FDG □NA
A-11	Describe the ventilation system.		□OK □FDG □NA
A-12	Is there an emergency station, with a bottle of distilled water, a shower and a fire extinguisher available?		OK FDG NA

		References	Result
A-13	Are the proper tools (a shorting clip, cell puller, vent cap remover, temp switch tester and multi-meter) available?		OK FDG NA
A-14	Is there a vent cap tester?		OK FDG NA
A-15	Is there proper segregation in the store and shop?		OK FDG NA
A-16	Is there proper certification, including records?		OK FDG NA
A-17	Is there cannibalism (of scrap cells and parts)?		OK FDG NA
A-18	Is the lighting adequate?		OK FDG NA
A-19	Describe the general appearance (with regard to cleanliness) of the shop.		OK FDG NA
A-20	Is there a panic button?		OK FDG NA
A-21	Is the maximum room temperature (21° C/70° F) observed?		OK FDG NA
Items	Certified - Completed:		
3.13.1	l6 Shipping		
		References	Result
A-1	Is there a shipper? If not, who is in charge of packing and shipping?	MPM	OK FDG NA
A-2	Prior to shipping, are customers'	MPM	OK FDG

requirements checked against the parts

being shipped (e.g. the part number,

quantity and packaging)?

NA

		References	Result
A-3	Are shipments inspected by a company-approved inspector for completeness, finish, damage, evidence of final inspection and proof of airworthiness certification?	MPM	OK FDG NA
A-4	Does the handling of ESD parts conform to the manufacturer's recommendations?	MPM	OK FDG NA
Items	Certified – Completed by:		
3.13.	17 Technical Publication/Library		
	CAR s573.08(7)	References	Result
A-1	Does the organisation follow the policies and procedures for technical publications as described in the MPM?	MPM	OK FDG NA
A-2	Is the individual responsible for keeping publications current aware of his or her responsibilities?	MPM	OK FDG NA
A-3	Does the company have technical and regulatory manuals available for the scope of work performed, such as:	MPM	OK FDG NA
	<ul> <li>the aviation regulations and applicable standards;</li> </ul>		
	- type approvals;		
	- type certificates;		
	- supplemental type approvals;		
	- supplemental type certificates;		
	- AC 43-13-1A and 2A;		
	- foreign ADs;		
	<ul> <li>the manufacturer's maintenance, parts and overhaul manuals, service bulletins and service letters; and</li> </ul>		
	- the maintenance control manual?		

	CAR s573.08(7)	References		Result	
A-4	Are the above manuals current, i.e. are the amendments up to date?	MPM	ОК	☐ FDG	□ NA
A-5	Are the applicable portions of manuals available to personnel (i.e. those in shops and sub-bases, management, and contractors) as outlined in the MPM?	MPM	ОК	☐ FDG	□ NA
A-6	Are test equipment manufacturers' manuals maintained? Are they filed in an orderly manner and available for reference by technicians?	MPM	ОК	☐ FDG	□ NA
A-7	Verify that aircraft maintenance or overhaul manuals are available for the types of aircraft serviced by the company.	MPM	ОК	☐ FDG	□ NA
Items	Certified - Completed by				

Items Certified - Completed by:

## 3.13.18 Software Quality Assurance (SQA) (if applicable)

	CAR 571.02&03	References	Result
A-1	Does the company have an SQA policy manual?	MPM	OK FDG NA
A-2	How is SQA controlled?	MPM	OK FDG NA
A-3	Who is responsible for SQA?	MPM	OK FDG NA
A-4	Are media protected against viruses?	MPM	OK FDG NA
A-5	Are copies certified and write-protected, and the number of bytes used written on the diskette?	MPM	OK FDG NA
A-6	For the elaborated system, refer to s. 4.15 - Software Quality Assurance Program.	MPM	OK FDG NA

	CAR 571.02&03	References	Result			
	Items Certified - Completed by:  3.13.19 Electrostatic Sensitive Device (ESD)					
	CAR 571.02&03	References	Result			
A-1	Is there a company procedure regarding precautions to be taken in handling ESD parts, or is reference made to the product manufacturer's procedures?	МРМ	OK FDG NA			
A-2	Is there a grounded conductive work station? Does it have a clean surface?	MPM	OK FDG NA			
A-3	Is there a conductive wrist strap (470 km or 1 MW series resistor) to protect the operator?	MPM	OK FDG NA			
A-4	Are tools at the ESD workstation electrically grounded?	MPM	OK FDG NA			
A-5	Is the iron solder used at the ESD workstation of type zero voltage potential at the tip?	MPM	OK FDG NA			
A-6	Are ESD conductive caps, bags and containers available?	MPM	OK FDG NA			
A-7	Are ESD parts stored in the proper environment and segregated?	MPM	□OK □FDG □ NA			
A-8	Is an ionised air blower required? If so, is one available?	MPM	□ OK □ FDG □ NA			
A-9	Is static generator material (non-conductive material) inside two feet of the ESD	MPM	OK FDG NA			

workstation?

	CAR 571.02&03	References	R	esult	
A-10	Is there a wrist strap and grounding of the workstation tester?	MPM	ОК	☐ FDG	□ NA
Items (	Certified - Completed by:				
3.13.2	20 Testing and Measuring Equipm	ent/Special T	Cools		
	CAR 573.08	References	R	esult	
A-1	Does the organisation follow the policies and procedures for the control of testing and measuring equipment as described in the MPM?	MPM	OK	☐ FDG	NA
A-2	Is the individual responsible for this control knowledgeable about the procedures described in the MPM?	MPM	ОК	☐ FDG	□ NA
A-3	Does the system provide traceability for all calibrated equipment?	MPM	ОК	☐ FDG	□ NA
A-4	Is calibration of test equipment shown on the decal indicating the due date and authorised signature?	MPM	ОК	☐ FDG	□ NA
A-5	Does the company ensure that all testing and measuring equipment is controlled and that calibration is up to date?	MPM	ОК	☐ FDG	□ NA
A-6	Are crimping tools verified? Are they the proper type?	MPM	ОК	☐ FDG	NA
A-7	Which method (e.g. go/no-go and/or pull test) is used? Are these verifications recorded?	MPM	ОК	☐ FDG	□ NA
A-8	Are crimping tools adequate for the lug of MIL-T-7928?	AC.43.12.1A	ОК	☐ FDG	□ NA
A-9	Is in-house calibration confirmed on the test result sheets (which provide the data, tolerances, standards used, date and signature)?	MPM	ОК	☐ FDG	NA

	CAR 573.08	References	Result
A-10	Is the test equipment manufacturer's manual available for in-house calibration or are there approved procedures?	MPM	□ OK □ FDG □ NA
A-11	Are calibration certificates traceable to national standards (those of the National Institute of Standards and Technology (NIST))?	MPM	OK FDG NA
A-12	Does the company perform test equipment calibrations for outdoors?	MPM	OK FDG NA
A-13	Do the test equipment standards in use meet the requirements for accuracy, data deviation, and proper calibration to the national standard?	MPM	□ OK □ FDG □ NA
A-14	Does the MPM equipment list reflect what is available in the shop?	MPM	OK FDG NA
A-15	Are calibration intervals observed?	MPM	OK FDG NA
A-16	Is calibration controlled using history cards or a computerised system?	MPM	OK FDG NA
A-17	Is there sufficient manufacturer's equipment or special tools available to perform the operator's proposed work? (Check the manufacturer's manuals for a list of the special tools or equipment required.)	MPM	□ OK □ FDG □ NA
Item C	Certified – Completed		
3.13.2	21 Mandatory Reporting of Defec	ts	
	CAR 573.12 & 591	References	Result
A-1	Does the MPM reflect the system presently in use by the operator?	MPM	□ OK □ FDG □ NA

	CAR 573.12 & 591	References	Result
A-2	Does the operator submit SDRs as described in the MPM?	MPM	OK FDG NA
A-3	Does the operator's data collection system for defects, malfunctions and failures reflect the procedures described in the MPM?	MPM	OK FDG NA
A-4	Are personnel knowledgeable about the procedures?	MPM	OK FDG NA
A-5	Is the person responsible for reporting SDRs to Civil Aviation familiar with the reporting procedures?	MPM	OK FDG NA
A-6	Are the reports forwarded within the timeframes established in the MPM?	MPM	OK FDG NA
A-7	Is there evidence that some SDRs are not being forwarded?	MPM	OK FDG NA
A-8	Are SDR records maintained as described in the MPM?	MPM	OK FDG NA
A-9	Are the proper forms used for reportable occurrences?	MPM	OK FDG NA
A-10	Is there evidence that reports of difficulties or occurrences are being duplicated?	MPM	OK FDG NA
A-11	Are all data sources feeding the SDR functioning as described in the MCPM?	MPM	OK FDG NA
Items	Certified - Completed by:		
3.13.2	22 Technical Training Standards		
	CAR 573.06	References	Result
A-1	Does the organisation conduct approved aircraft type courses? If so, use the Approved Training Organisation checklist,	MPM	OK FDG NA

	CAR 573.06	References	Result
	s. 4.8.		
A-2	Does the organisation follow the recurrent training program as described in the MPM?	MPM	OK FDG NA
A-3	Is the person responsible for the program knowledgeable about his or her duties and responsibilities?	MPM	OK DFDG NA
A-4	Do new employees receive training on company policy and procedures?	MPM	OK FDG NA
A-5	Do the files trace training records to the individuals' present duties and responsibilities?	MPM	OK FDG NA
A-6	Are maintenance personnel assigned to training courses as described in the MPM?	MPM	OK FDG NA
A-7	Are training courses without Civil Aviation approval controlled to ensure their quality?	MPM	OK FDG NA
A-8	Are line station personnel being trained?	MPM	OK FDG NA
A-9	Is the training program for specialists (i.e. shop personnel, those in NDT and the foreman) followed as described in the MPM?	MPM	OK FDG NA
A-10	Is maintenance training that is contracted out being monitored and recorded?	MPM	OK FDG NA
A-11	Is there an accurate and current record-keeping system tracking all training as described in the MPM?	MPM	OK FDG NA

	CAR 573.06	References	Result
A-12	Do the records reflect:  - the type of training;  - the location;  - the length of training;  - a recurrent training program;  - examination control;  - the certificates issued; and  - the failure rate?	MPM	OK FDG NA
A-13	Are course syllabi available for all training courses offered or contracted for by the company?	MPM	OK FDG NA
A-14	Are all training materials and manuals clearly marked "for training purposes only"?	MPM	OK FDG NA
Items (	Certified - Completed:		
3.13.2	23 Company Quality Audits		
	CAR 573.09	References	Result
A-1	Does the quality assurance system ensure compliance with regulations and	MPM	OK FDG NA

	CAR 573.09	References	Result
A-1	Does the quality assurance system ensure compliance with regulations and conformance to standards?	MPM	□ OK □ FDG □ NA
A-2	Does the quality manager have sole control over the quality assurance system?	MPM	OK FDG NA
A-3	Does the organisation ensure that quality assurance takes precedence for personnel with responsibilities in both the quality system and other functional areas?	MPM	□ OK □ FDG □ NA
A-4	Are personnel responsible solely to the quality manager when performing their functions?	MPM	OK FDG NA
A-5	Does the quality assurance program of surveillance or internal audit provide a check of the system's own effectiveness?	MPM	□ OK □ FDG □ NA

	CAR 573.09	References	Result
A-6	Does the quality assurance system procedures ensure that critical maintenance tasks are performed correctly?	MPM	OK FDG NA
A-7	Does the internal audit program include sub-bases and sub-contractors?	MPM	OK FDG NA
A-8	Does the quality assurance department maintain audit records? Are the recommendations acted upon?	MPM	OK FDG NA
A-9	Does the quality assurance system provide corrective action plans where needed?	MPM	OK FDG NA
A-10	Are audit results documented and brought to the attention of the personnel having responsibility in the area audited?	MPM	OK FDG NA
Items (	Certified - Completed by:		

## 3.13.24 Airworthiness Directives/Service Bulletin Compliance

	CAR 593	References	Result
A-1	Is information processed (administration, routing, analysis, recommendations and decision follow-up) as described in the MPM?	MPM	OK FDG NA
A-2	Are airworthiness/reliability aspects taken into account?	MPM	OK FDG NA
A-3	Are service bulletin procedures for justification and authorisation followed as outlined in the MPM?	MPM	OK FDG NA
A-4	Do workcards reflect the airworthiness directive requirements adequately and completely?	MPM	OK FDG NA
A-5	Are accomplishments recorded and/or followed up as described in the MPM?	MPM	OK FDG NA

CAR 593 References Result

Items Certified - Completed by:

## Part 3

## **Operations Audit Policy and Procedures**

## Chapter 1 Program Application

#### 1.1 Purpose

Audits are conducted to ensure conformance with regulations and standards in order to maintain an acceptable level of aviation safety.

This chapter will provide operations inspectors with the appropriate tools to complete audits and inspections effectively and efficiently.

### 1.2 Applicability

The policies, procedures, forms and checklists contained in this chapter apply to air operators and training organisations.

### 1.3 Areas of Inspection

#### 1.3.1 Air Operators

(1) There are 19 functional audit areas in which an air operator may be assessed:

(a)	previous audits(OP-1);
(b)	operator certificates and operations specifications(OP-2);
(c)	company manuals(OP-3);
(d)	the publications library(OP-4);
(e)	management personnel and operations co-ordination(OP-5);
(f)	the company check pilot program(OP-6);
(g)	the flight crew training program(OP-7);
(h)	the flight crew training records(OP-8);
(i)	the Operational Control System(OP-9);
(j)	flight documentation(OP-10);
(k)	aircraft inspection(OP-11);
(I)	aircraft documentation(OP-12):

(m)	the Minimum Equipment List	(OP-13);
(n)	cabin safety	(OP-14);
(o)	flight attendant training programs	(OP-15);
	flight attendant training records	
(q)	dangerous goods	(OP-17);
(r)	flight inspection and route check	(OP-18);
(s)	aircraft performance operating limitations	(OP-19); and
(t)	flight safety program	(OP-20).

(2) The scope, depth and complexity of the audit, along with the size and type of the operator, will determine which of the operator's functional areas are to be audited.

#### 1.3.3 Flight Training Units

Flight training units are assessed with reference to the Flight Training Inspection Report (OP-22).

NOTE: It is anticipated that OP-21 and OP-22 will be replaced by updated OP-1 to OP-20 checklists in the next MRA amendment.

#### 1.4 Cabin Safety or Dangerous Goods

- (1) During their audit activities, Operations audit team members must constantly be on the alert for any condition that may affect cabin safety or the safe carriage of dangerous goods.
- (2) When requested to do so by the CA, team members will support cabin safety or dangerous goods audit functions during routine or enroute flight duties.
- (3) Violations in these areas will be documented on an Audit Finding Form and reported to the audit manager.

## **Chapter 2 Operations Audit Checklists**

#### 2.1 Purpose

Audit checklists have been developed to provide a systematic approach to the inspection of an air operator's various functional areas. The checklist is designed to identify specific items within each functional area, with reference to the applicable regulation or standard. An operator's failure to comply with the applicable regulation or standard will be considered a non-conformance.

### 2.2 Applicability

At the discretion of the audit manager, the audit checklist may:

- (a) be used in the inspection of a process, procedure or program;
- (b) be amended to reflect the current revision of the applicable regulation or standard;
- (c) be fully completed;

- (d) be signed and dated by the team member responsible for that functional area;
- (e) assist the team member in initiating and systematically completing the inspection of that functional area; and provide the flexibility to support specific situations during the inspection of the functional area.

#### 2.3.1 OP-1 Previous Audit

	Item	Reference	Result
P-1	What was the date and purpose of the previous audit?		OK FDG NA
P-2	What were the number of Audit Findings and conclusions from the previous audit?		OK FDG NA
P-3	Are there any outstanding Audit Findings from the previous audit and has audit follow-up been completed?		OK FDG NA
P-4	Are there indications of high turnover of managerial staff?		OK FDG NA
P-5	Are there indications of high turnover of staff, flight crew or maintenance?		OK FDG NA
P-6	Have there been any changes in the company's scope, size, aircraft, type of service since the previous audit?		OK FDG NA
P-7	Have there been any additional Operations Specifications authorised since the previous audit?		OK FDG NA
Items	Certified - Completed by:		

# 2.3.2 OP-2 Air Operator Certificate and Operations Specifications

	Item	Reference	Result
P-1	Has a current copy of the Air Operator Certificate and all Operations Specifications been		OK FDG NA

	Item	Reference	Result
	obtained?		
P-2	What type of Air Operator Certificate does the company hold, i.e., domestic, international?		□ OK □ FDG □ NA
P-3	Where are the carrier's main base, sub-bases and schedule points? Do these meet the applicable standards?		□ OK □ FDG □ NA
P-4	What types of aircraft are authorised pursuant to the Air Operator Certificate?		□ OK □ FDG □ NA
P-5	What type of Operations Specifications are authorised?		OK FDG NA
A-1	Is the carrier providing the type of commercial air service as stated on the Air Operator Certificate?		□ OK □ FDG □ NA
A-2	What changes in facilities or equipment have occurred at the main or sub-base since the previous audit?		□ OK □ FDG □ NA
A-3	How are revisions to the Air Operator Certificate and Operations Specifications initiated by the carrier?		□ OK □ FDG □ NA
A-4	Who is responsible for maintaining these documents?	Company Operations Manual	□ OK □ FDG □ NA
A-5	Is there a current copy of the Air Operator Certificate and Operations Specifications in the Company Operations Manual?		□ OK □ FDG □ NA
A-6	Does the company have proof of liability insurance (if required)?		OK FDG NA
Items	s Certified - Completed by:		

## 2.3.3 OP-3 Company Manuals

	Item	Reference	Result
P-1	Does the Company Operations Manual provide guidance to personnel for use in the execution of their duties?		□OK □FDG □NA
P-2	Is the Company Operations Manual consistent with the Air Operator Certificate and Operations Specifications?		OK FDG NA
P-3	Does the Company Operations Manual include all items required by the applicable regulations.		OK FDG NA
A-1	Is a copy of the appropriate part of the Company Operations Manual carried on each aircraft?		OK FDG NA
A-2	Do applicable crew members and ground operations personnel have current copies of the Company Operations Manual?		□OK □FDG □NA
A-3	Does the Operations Manual contain adequate procedures to be followed when threats are received against the company or aircraft?		□ OK □ FDG □ NA
A-4	Are crew member responsibilities and chain of command adequately described in the Operations Manual?		□OK □FDG □NA
Items	Certified - Completed by:		

## 2.3.4 OP-4 Publications Library

	Item	Reference	Result
A-1	Does the company maintain a library of publications required for its operations?		□ OK □ FDG □ NA
A-2	Does the Company Operations Manual detail which publications are to be maintained in the library?		□ OK □ FDG □ NA
A-3	Does the library include as a minimum the following approved current publications:		□ok □fdg □na
	1. Aviation Regulations		
	2. Standards		
	3. AIP		
	4. Company Operations Manual		
	5. Flight Supplement		
	6. IAP Charts		
	7. Enroute Charts		
	8. Aircraft Flight Manuals		
	9. Aircraft Operating Manuals		
	10. Standard Operating Procedures		
Items	Certified - Completed by:		

## 2.3.5 OP-5 Management Personnel and Operations Co-ordination

	Item	Reference	]	Result	
P-1	Do management personnel meet the requirements of the applicable regulations?	Į	ОК	☐ FDG	□ NA
A-1	Is the Operations Manager carrying out his/her duties in accordance with the applicable regulations?	[	ОК	☐ FDG	□ NA
A-2	Is the Chief Pilot carrying out his/her duties in accordance with the applicable regulations?	Į	ОК	☐ FDG	□ NA
A-3	Does the organisation reflect that shown in the Company Operations Manual?	Į	ОК	☐ FDG	□ NA
A-4	Does the system for dissemination of general operational information to crew members function as described in the Company Operations Manual?	Ţ	ОК	☐ FDG	□ NA
Items	Certified – Completed by:				

## 2.3.6 OP-6 Company Check Pilot Program

	Item	Reference	Result
P-1	Who are the CCPs and for which aircraft types and authorities have they been approved?		OK FDG NA
P-2	How many PPCs have been conducted by the CCPs?		OK FDG NA
P-3	Have the PPCs been conducted in accordance with the CCP manual?		□OK □FDG □NA

	Item	Reference	Result
P-4	Have the CCPs been monitored by a Civil Aviation inspector within the past 12 months?		OK FDG NA
P-5	Has the company been notifying Civil Aviation on a monthly basis prior to conducting the checks?		□ OK □ FDG □ NA
A-1	Has the CCP maintained his or her qualification to conduct PPCs?		□OK □FDG □NA
A-2	If the CCP is not qualified, has he or she conducted any PPCs with an invalid authority?		□OK □FDG □NA
A-3	Does a review of training records indicate that the CCP has exceeded his or her terms of reference?		OK FDG NA
A-4	Review Pilot Check Reports and ensure that PPCs are conducted in accordance with reference.		□OK □FDG □NA
A-5	Does the company forward PPC/IFT forms to Civil Aviation?		OK FDG NA
A-6	Does the company forward copies of the planned check rides for the following month?		OK FDG NA
A-7	Does the carrier have a system in place to monitor CCP rides which have been completed and when monitor CCP rides are due?		OK FDG NA
Items	Certified - Completed by:		

## 2.3.7 OP-7 Flight Crew Training Program

	Item	Reference	Result
A-1	Review the company indoctrination training program.		OK FDG NA
A-2	Review the line indoctrination training program.		□ok □fdg □na
A-3	Review the upgrade training program.		□ OK □ FDG □ NA
A-4	Review the initial and annual aircraft type training program.		□ OK □ FDG □ NA
A-5	Review the initial and annual aircraft servicing and round handling training program.		□OK □FDG □NA
A-6	Review the initial and annual emergency procedures training program.		□OK □FDG □NA
A-7	Review the initial and annual surface contamination training program.		□ OK □ FDG □ NA
A-8	Review the crew resource management training program.		□ OK □ FDG □ NA
A-9	Review the air operator's procedures for the carriage of persons other than flight crew members during Aerial Work operations.		□ OK □ FDG □ NA
A-10	Review the air operator's apron and cabin safety procedures for operations without a flight attendant.		□ OK □ FDG □ NA
A-11	Review the high altitude training program.		□OK □FDG □NA

	Item	Reference	Result
A-12	Review the Minimum Equipment List Training Program.		□ok □fdg □na
A-13	Is training which is provided on a contract basis in accordance with the applicable standard?		□OK □FDG □NA
A-14	Is a synthetic training device used for training or checking?		□ OK □ FDG □ NA
A-15	Has the synthetic training device been approved by Civil Aviation?		□OK □FDG □NA
A-16	Has the synthetic training device program been approved in accordance with the applicable regulations?		OK FDG NA
Items	Certified – Completed by:		

## 2.3.8 OP-8 Flight Crew Training Records

	Item	Reference	Result
A-1	Do the records for each crew member include the required data?		OK FDG NA
A-2	Has the applicable initial and annual aircraft type training been completed for each crew member?		OK FDG NA
A-3	Has the applicable initial and recurrent aircraft servicing and ground handling training been completed for each flight crew member?		OK FDG NA
A-4	Has the applicable initial and recurrent emergency procedures training been completed for each crew member?		OK FDG NA

	Item	Reference	]	Result	
A-5	Has the applicable initial and recurrent aircraft surface contamination training been completed for each crew member?		ОК	☐ FDG	□ NA
A-6	Has the applicable company/aviation indoctrination training been completed for each crew member?		ОК	☐ FDG	□ NA
A-7	Has the applicable line indoctrination training been completed for each crew member?		ОК	☐ FDG	□ NA
A-8	Has the applicable upgrade training been completed for appropriate crew members?		ОК	☐ FDG	□ NA
A-9	Has initial and recurrent Crew Resource Management training been completed for each crew member?		ОК	☐ FDG	□ NA
A-10	Have flight training times recorded in the training records been confirmed by random sample in aircraft journey logs?		ОК	☐ FDG	□ NA
A-11	Have flight training times in aircraft journey logs been confirmed by random sample of airport traffic sheets?		ОК	☐ FDG	□ NA
Items	Certified – Completed by:				
2.3.9	OP-9 Operational Cor	ntrol System			
	Item	Reference		Result	
A-1	Is the air operator's operational control system accurately described		ОК	☐ FDG	□ NA

	Item	Reference	Result
	in its company operations manual?		
A-2	Has the air operator outlined in its operations manual the responsibilities and authority of its operational control personnel?	I	□OK □FDG □NA
A-3	Does the air operator have in its operations manual the training syllabus?	Ţ	OK DFDG DNA
A-4	Are company aircraft being dispatched as outlined in the company operations manual?	Ţ	OK DFDG DNA
A-5	Is the company's operational control system as required by the applicable standard adequate for the operation?	Į	□OK □FDG □NA
A-6	How does the company meet the communication requirements as outlined in the applicable regulations for its operation?	Į	□OK □FDG □NA
A-7	How is information passed to an aircraft in flight and can the air operator meeting the requirement set out for the applicable regulations?	Į	□OK □FDG □NA
A-8	Does the air operator provide the minimum operational flight plan requirements?	I	□OK □FDG □NA
A-9	Does the air operators flight release system provide a procedure for verification, acceptance and disagreement resolution of the operational flight plan?	I	□OK □FDG □NA
A-10	How are Met, NOTAMS, made available for flight planning?	I	OK FDG NA
Fligh	t Watch System Air Operators		

	Item	Reference	Result
A-11	Does the air operator have on file indications that each Flight Dispatcher has successfully completed the examinations.	☐ OK	□ FDG □ NA
A-12	Does the air operator have records on file for each Flight Dispatchers exercising operational control?	□ ок	□ FDG □ NA
A-13	Does the air operator have on file documentation that the check dispatcher has been approved?	□ ок	□ FDG □ NA
A-14	Does the air operator have written approval for the Flight dispatcher training syllabus?	□ ок	□ FDG □ NA
A-15	Does the air operator's training courses consist of instruction in at least those subjects listed in the standard?	☐ OK	□ FDG □ NA
A-16	Does the air operators operations manual specify the period of on-job training required for each Flight Dispatcher and has this training been completed?	☐ OK	□ FDG □ NA
A-17	Does the air operator provide cockpit familiarisation training and has this been recorded in the appropriate file?	☐ OK	□ FDG □ NA
A-18	Does the air operator have a check dispatcher?	☐ OK	□ FDG □ NA
A-19	Does the air operator have an approved recurrent training program in accordance with the applicable standard?	□ ок	□ FDG □ NA
A-20	Does the air operator have a requalification program as outlined in the applicable standard and are records available for any Flight	□ OK	□ FDG □ NA

	Item	Reference	Result
	Dispatchers in this category?		
A-21	Has the air operator provided training and maintained records of any new sector training within the operational control system?	<b>0</b> o	K □ FDG □ NA
A-22	Has the air operator provided training and records for any new equipment transition training?	<b>0</b> o	K □ FDG □ NA
A-23	Do all Flight Dispatcher's have valid Radio telephone Operators Restricted Certification?		K □ FDG □ NA
A-24	Do all the certified Flight Dispatchers meet the minimum age requirement?		K □ FDG □ NA
A-25	Does the Flight Dispatcher maintain current information on the progress of flights?		K □ FDG □ NA
A-26	Does the flight watch continue until the completion of the flight?	□ o	K □ FDG □ NA
A-27	Are in-flight reports directed to the flight dispatcher performing flight watch?	<b>0</b> o	K □ FDG □ NA
A-28	Is there adequate personnel available to maintain flight watch during the air operators flight schedule?	<b>0</b> o	K □ FDG □ NA
Flight	Following System for Air Operators		
A-29	Are the standards of training and qualifications for the individual described in the operations manual?	•	K □ FDG □ NA
A-30	Is the person qualified to respond to the requests from the pilot-in-command of an aircraft?	<b>0</b> o	K □ FDG □ NA

	Item	Reference	Result
A-31	Does the flight follower distribute meteorological and operational information without analysis or interpretation?	□ ок	□ FDG □ NA
A-32	Is the flight following system adequate for all hours during which aircraft are flown?	☐ OK	□ FDG □ NA
A-33	Has the flight follower received training in the subjects outlined in the standards?	☐ OK	□ FDG □ NA
A-34	Does the flight follower monitor the air operators flights from commencement to termination and any intermediate stops?	☐ OK	□ FDG □ NA
A-35	Is there a procedure for the pilot-in-command to pass messages concerning landings and departures to the flight follower?	☐ OK	□ FDG □ NA
A-36	Does the air operator's dispatch release system follow the procedures as outlined in the standard?	☐ OK	□ FDG □ NA
A-37	If aircraft are operated in sparsely settled areas are two-way communications available at all times?	☐ OK	□ FDG □ NA
Items C	Certified - Completed by:		
2.3.10	OP-10 Flight Documentar	tion	
	Item	Reference	Result

	Item	Reference	Result
A-1	Does the operational flight plan meet the requirements of the applicable reference?		OK FDG NA

	Item	Reference	Result
A-2	Do the fuel slips, journey logs and weight & balance forms all agree with respect to fuel weights?		OK FDG NA
A-3	Do the load manifests and journey logs agree with respect to cargo loads?		OK FDG NA
A-4	Does the Weight & Balance system meet the requirements of the applicable reference		OK FDG NA
A-5	Are operational flight plans retained in accordance with the applicable reference?		OK FDG NA
Items (	Certified - Completed by:		

## 2.3.11 OP-11 Aircraft Inspection

	Item	Reference	Result
A-1	Are there adequate restraints available to ensure that any cargo or equipment carried is secured and does not shift in flight?		OK FDG NA
A-2	Is cargo loaded so as to not block or restrict the exit of passengers in an emergency?		OK FDG NA
A-3	Does each aircraft have an approved safety feature card on board for each passenger?		OK FDG NA
A-4	Does each aircraft have operational and emergency equipment which meets the requirements of the applicable reference?		OK FDG NA
A-5	Have the requirements for emergency exits and floor proximity emergency escape path lighting systems been met?		OK FDG NA

	Item	Reference	Result
A-6	Have carry-on baggage requirements been met?		OK FDG NA
A-7	Does each aircraft have required seatbelts?		OK FDG NA
A-8	Does each aircraft have required shoulder harnesses for flight attendant seats?		OK FDG NA
A-9	Are aircraft markings and placards in accordance with the Aircraft Flight Manual?		OK FDG NA
A-10	Have aircraft inspections been completed using the appropriate forms?	AA 4.2	OK FDG NA
Items	Certified - Completed by:		

#### 2.3.12 OP-12 Aircraft Documentation

	Item	Reference	Result
P-1	What aircraft types is the company authorised to operate?		□OK □FDG □ NA
P-2	Has the company been authorised to operate aircraft with operational restrictions?		OK FDG NA
P-3	Does the company have authority to operate foreign registered aircraft?		OK FDG NA
A-1	Are flight crew reporting aircraft defects in accordance with approved procedures?		OK FDG NA
A-2	Do foreign registered aircraft which are operated under a valid lease agreement meet the requirements of the reference?		OK OFDG NA

	Item	Reference	Result
A-3	Is a valid certificate of registration, flight authority and radio licence on board the aircraft?		□OK □FDG □ NA
A-4	Are aircraft configurations and equipment in accordance with the Aircraft Flight Manual?		□ OK □ FDG □ NA
A-5	Is there a current Aircraft Flight Manual in each aircraft?		OK FDG NA
A-6	Are journey log entries made in accordance with the reference?		OK FDG NA
A-7	Is there a current aircraft library on board each aircraft?		OK FDG NA
Items	Certified - Completed by:		
2.3.1	3 OP-13 Minimum Equip	ment List	
	Item	Reference	Result
P-1	Does the company utilise an approved MEL for each aircraft?		□ OK □ FDG □ NA
A-1	Does the company dispatch aircraft in accordance with approved procedures?		□ OK □ FDG □ NA
Items	Certified - Completed by:		
2.3.1	4 OP-14 Cabin Safety		
	Item	Reference	Result
Pre-			

	Item	Reference	Result
P-1	List any outstanding Cabin Safety Audit Findings respecting the previous audit.		□ok □fdg □ NA
P-2	List any recurring incidents or concerns noted after reviewing the company Operations file.		OK FDG NA
P-3	Indicate under which regulatory requirement the air operator conducts its operation.		OK FDG NA
P-4	Indicate which Operations Specifications have been issued and are still authorised that relate to cabin safety.		OK FDG NA
P-5	Provide information concerning any additional Operations Specifications authorised since the previous audit that relate to cabin safety.		OK FDG NA
P-6	Describe any changes to the air operator's scope, size/type aircraft used, type of operation since the last audit.		OK FDG NA
P-7	Indicate the aircraft types operated by the air operator.		OK FDG NA
P-8	Indicate where the air operator's main, sub and training bases are located.		OK FDG NA
P-9	Provide examples of any indication that there is a high turnover of flight attendant managerial positions and/or flight attendants.		□ OK □ FDG □ NA

## Inspection Review

	Item	Reference	Result
P-10	How many pre-flight inspections were conducted since the previous audit? Of these inspections, how many recurring problems were revealed and specify nature of findings?		OK FDG NA
P-11	How many in-flight inspections were conducted since the previous audit? Of these inspections, how many recurring problems were revealed and specify nature of findings?		OK FDG NA
P-12	Have the inspections shown operations to be in accordance with company procedures and regulatory requirements?		OK FDG NA
P-13	Do flight attendants carry competency cards?		OK FDG NA
Fligh	t Attendant Manual Review		
P-14	Indicate whether or not the Flight Attendant Manual content is in accordance with the regulatory requirements.		□ OK □ FDG □ NA
P-15	Indicate the approval date and the latest revision number.		OK FDG NA
P-16	Describe the air operator's procedure to ensure flight attendant's manual are up to date and indicate how often they are checked by the company?		OK FDG NA
P-17	Indicate whether or not the Flight Attendant Manual is procedurally consistent with the Operations Manual and other company manuals? (Such as the Manufacturer's Aircraft Manuals, the Standard Operating Procedures Manual?, etc.)		OK FDG NA

	Item	Reference	Result
P-18	Is the flight attendant training program consistent with the Flight Attendant Manual and other company manuals? (i.e., Operations Manual, Manufacturer's Aircraft Manuals and the air operator's operation)?		OK FDG NA
P-19	Are flight crew and flight attendant emergency procedures and signals compatible? Is similar terminology used?		OK FDG NA
P-20	Is the air operator's organisation reflective of the information contained in the Flight Attendant Manual?		OK FDG NA
P-21	Does the air operator assign duties to each crew member to adequately meet any emergency that may reasonably be anticipated?		OK FDG NA
Safety	Features Card		
P-22	Is the safety features card for each aircraft type and model in accordance with the regulatory requirements. List aircraft type, model and approval dates.		□ OK □ FDG □ NA
Carry	-On Baggage Program		
P-23	Is the air operator's carry-on baggage control program approved in accordance with the regulatory requirements?		□ OK □ FDG □ NA
Equip	oment		
P-24	Describe the system for reporting unserviceable items or cabin snags and the rectification system.		OK FDG NA
Fligh	t Attendant Stations		

	Item	Reference	Result
P-25	Are the flight attendant stations approved in accordance with regulatory requirements?		OK FDG NA
Audi	it (On Site) Inflight Inspection		
Gene	ral		
A-1	Does the air operator provide a confirmed passenger seat for the Cabin Safety Inspector performing an in-flight inspection?		OK FDG NA
Apro	n Safety		
A-2	Is the company's procedure to escort passengers safely to and from the aircraft in compliance of the regulatory requirements?		OK FDG NA
A-3	Is fuelling with passengers on board carried out in accordance with the regulatory requirements?		OK FDG NA
Fligh	t Attendants		
A-4	Are the correct number of flight attendants carried in accordance with the regulatory requirements?		OK FDG NA
A-5	If more than one (1) flight attendant is carried, did the air operator designate an in-charge flight attendant?		OK FDG NA
A-6	If competency cards are carried, are the flight attendants in possession of their card? Are they qualified?		OK FDG NA
A-7	Does each flight attendant have their Flight Attendant Manual available in flight and is it up to date?		OK FDG NA

	Item	Reference	Result
Crew	Briefing		
A-8	Do the flight attendants receive a pre-flight briefing from the pilot in command?		OK FDG NA
A-9	If more than one flight attendant is carried, does the in-charge provide a pre-flight briefing to the other flight attendant(s)?		□ OK □ FDG □ NA
Passe	enger Briefings		
A-10	Are the safety briefings prior to take-off, after take-off, prior to landing and for in-flight turbulence completed in accordance with the regulatory requirements?		OK FDG NA
A-11	Are all safety briefings provided in the appropriate languages?		OK FDG NA
A-12	Are passengers with special needs given individual briefings?		OK FDG NA
A-13	Are passengers seated at window exits provided with the standard briefing?		OK FDG NA
A-14	Is the safety features card for that aircraft type and model available at each passenger seat?		OK FDG NA
A-15	Is the information contained on the safety features card reflective of the aeroplane/rotorcraft and equipment carried?		□ OK □ FDG □ NA
Carry	-On Baggage		
A-16	Is there at least one carry-on baggage control point outside the aircraft?		OK FDG NA

	Item	Reference	Result
A-17	Does a crew member verify that all carry-on baggage is stowed prior to closure of the passenger entry door?		OK FDG NA
A-18	Is carry-on baggage stowed so that it does not block access to the safety equipment, exits and aisles?		□ OK □ FDG □ NA
A-19	Is carry-on baggage stowed so that no passenger's view to the "seat belt" and "no smoking" signs is obscured?		OK FDG NA
A-20	Is carry-on baggage placed so as to prevent it from shifting during take-off, landing and in-flight turbulence?		OK FDG NA
A-21	Is carry-on baggage securely stowed for movement on the surface, take-off, landing, during turbulence and when considered necessary by the pilot in command?		OK FDG NA
A-22	Is the procedure for the acceptance of carry-on baggage for stand-by passengers and/or connecting flight passengers in accordance with the Operations Manual and Flight Attendant Manual?		OK FDG NA
A-23	Is the procedure for handling unusual or fragile items in accordance with the Operations Manual and Flight Attendant Manual?		OK FDG NA
Cabir	n Checks		
A-24	Are passengers seated and secured in accordance with the regulatory requirements?		□ OK □ FDG □ NA
A-25	Are seats and chair tables in the upright position for movement on the surface, take-off and when deemed necessary by the pilot-in-command?		OK FDG NA

	Item	Reference	Result
A-26	Are seat belts fastened in accordance to the regulatory requirements?		OK FDG NA
A-27	Are child restraint systems used in accordance with the regulatory requirements?		OK FDG NA
A-28	Are seats that are located next to an emergency exit and seats not on the main deck of an aircraft occupied by passengers whose presence does not affect the safety of the passengers or crew members in an emergency?		OK FDG NA
A-29	Are passenger service carts stowed in accordance with the regulatory requirements?		OK FDG NA
A-30	Is all equipment on board stowed in accordance with the regulatory requirements? (i.e. galleys, overhead bins, etc.)		OK FDG NA
A-31	Are all video monitors that are suspended from the ceiling in an aisle stowed for take-off and landing?		OK FDG NA
Electr	onic Devices		
A-32	Is the use of electronic devices in accordance with the regulatory requirements?		OK FDG NA
Alcoh	ol/Drugs		
A-33	Are boarding procedures followed according to the regulatory requirements for a person whose faculties are impaired by alcohol or drugs?		OK FDG NA
A-34	Is the use of alcohol on board in accordance with the regulatory requirements?		OK FDG NA

	Item	Reference	Result
Fligh	t Attendant Stations		
A-35	If the flight attendant jumpseat is occupied by a person other than a flight attendant, is it in compliance with the regulatory requirements?		OK FDG NA
Smok	ing		
A-36	Are smoking procedures followed in accordance with the regulatory requirements?		OK FDG NA
Turbi	ulence Procedures		
A-37	If turbulence exceeds light turbulence, does the pilot-in-command direct the flight attendants according to regulatory requirements?		OK FDG NA
A-38	If the in-charge considers it necessary, due to turbulence, to fasten seat belts, take jumpseats and discontinue service, do they follow the procedures as per regulatory requirements?		OK FDG NA
Audi	it (On Site) Aircraft Inspection		
	Equipment		
A-30	Is each aircraft type equipped with the appropriate equipment as required by regulatory requirements and as applicable to the air operator's operations?		OK FDG NA
A-40	Does the aircraft have all required emergency equipment on board and is it installed and secured, sealed as necessary, correct amounts, serviceable, accessible and placarded as necessary?		OK FDG NA
Exits	/Doors		

	Item	Reference	Result
A-41	Are all exits serviceable, accessible and correctly placarded with operating instructions and exit locator signs?	Per aircraft certification requirements	OK FDG NA
A-42	Does each door that provides access to a passenger emergency exit have a placard stating that the door must be open for take-off and landing?		OK FDG NA
A-43	Is there a means for the crew, in an emergency, to unlock each lavatory door?		OK FDG NA
A-44	Is there a removable ashtray installed on or near the outside of the door to each lavatory or in some other location that is readily visible to the users of each lavatory from outside the lavatory?		OK FDG NA
Placa	rds		
A-45	Is there a "no smoking" symbol or wording in the appropriate language that is readily visible above the door handle on both sides of each lavatory door?		OK FDG NA
A-46	Is there a readily visible symbol or wording in appropriate language adjacent to the opening of each garbage receptacle indicating that cigarette disposal is prohibited?		OK FDG NA
A-47	Is there a placard indicating the location of emergency equipment as per regulatory requirements?	Per aircraft certification requirements	OK FDG NA
A-48	Are there placards indicating the weight restrictions on overhead bins and closets as per regulatory requirements?	Per aircraft certification requirements	OK FDG NA
Unsei	rviceable Equipment		

	Item	Reference	Result
A-49	Upon review of the log (snag) books, are procedures followed according to the regulatory requirements and company procedures?		OK FDG NA
Audi	it (On Site) Base Inspection		
Rand	om Spot Checks		
A-50	Check the Flight Attendant Manuals held by other departments to verify if they are kept up-to-date? (i.e. Flight Operations, Base offices, etc.)	N/A	OK FDG NA
A-51	If the air operator has a library with necessary publications, are these documents up to date?	N/A	OK FDG NA
A-52	Check to see if key management personnel have access to up-to-date copies of the regulatory requirements and FAM?	N/A	OK FDG NA
A-53	Check the flight attendant mail room to determine if Flight Attendant Manual amendments and safety bulletins are picked up in a timely manner?	N/A	OK FDG NA
A-54	Check random flight attendant reports to ensure safety issues are dealt with accordingly and record discrepancies.	N/A	OK FDG NA
A-55	Check random flight attendant injury reports to determine if there are safety related trends and record discrepancies.	N/A	OK FDG NA

	Item	Reference	Result
A-56	Check reservations system randomly to ensure that information relating to safety corresponds with the information contained in the Flight Attendant Manual.	N/A	OK FDG NA
A-57	Check random journey/cabin log books that have been closed to ensure repairs are snagged and corrected accordingly. Record discrepancies.	N/A	OK FDG NA
Audi	t (On Site) Interviews And Mise	cellaneous	
A-58	How are routine and safety measures given to the flight attendants, i.e., bulletins? Is the method effective? Is the method universal?		OK FDG NA
A-59	Does the flight attendant manager's qualifications meet the regulatory requirements?		OK FDG NA
A-60	Are key management personnel familiar with pertinent sections of the regulatory requirements?	N/A	OK FDG NA
A-61	Are flight attendant management and training personnel job descriptions accurate and applicable to the current position?	N/A	OK FDG NA
A-62	Is the air operator's organisation chart current?	N/A	OK FDG NA
A-63	What is the usual means of communication between departmental management positions?	N/A	OK FDG NA
A-64	What are the signs that the channels of communication are effective and positive?	N/A	OK FDG NA

Item		Reference	Result
A-65	How many flight attendants does the air operator have? (Include total and total number at each base).	N/A	OK FDG NA
A-66	Are there adequate numbers of flight attendant supervisors, in-charges for this operation?	N/A	OK FDG NA
A-67	Do aircraft journey logs confirm that minimum crew requirements have been met?		OK FDG NA
A-68	Have excessive duty times been recorded? If so, provide applicable information and duty day.	N/A	OK FDG NA

Items Certified - Completed by:

## 2.3.15 OP-15 Flight Attendant Training Program

	Item	Reference	Result
P-1	Does the air operator plan to conduct flight attendant training during the three months prior to the audit? If yes, will it be inspected?	N/A	□ OK □ FDG □ NA
P-2	Have recent training inspections shown adherence to approved training programs?	N/A	OK FDG NA
P-3	When were the following syllabus and training programs initially approved (date)?		OK FDG NA
	<ul> <li>Initial Training</li> <li>Annual Training</li> <li>Requalification Training</li> <li>CRM Training</li> </ul>		

	Item	Reference	Result
P-4	What is the most recent approval revision number for?  - Initial Training  - Annual Training	☐ OK	□ FDG □ NA
	<ul><li>Requalification Training</li><li>CRM Training</li></ul>		
P-5	Is the training program still applicable to the air operator's aircraft and type of operation?	□ ок	□ FDG □ NA
P-6	Are all required items included in approved training programs as per the regulatory requirements?	□ ок	□ FDG □ NA
P-7	Is required training provided by a training organisation or consultant other than an employee of the air carrier? If yes, state who is providing the training. If yes, state approval date and who is providing the training.	□ OK	□ FDG □ NA
P-8	What are the recurring findings from training courses inspected since the previous audit?	☐ OK	□ FDG □ NA
P-9	Are the flight attendant instructors' qualifications in accordance with regulatory requirements?	□ ок	□ FDG □ NA
P-10	Is the training program in accordance with the training manual and regulatory requirements?	□ OK	□ FDG □ NA
A-1	Describe the flight attendant training facilities.	□ ок	□ FDG □ NA
A-2	Are instructor qualifications maintained and recorded (record of training)?	□ ok	□ FDG □ NA

	Item	Reference	Result
A-3	Are emergency evacuation trainers used (doors, tailcone, etc.)? If yes, are they in accordance with the regulatory requirements?		OK ☐ FDG ☐ NA
A-4	Is there adequate portable emergency equipment available for training purposes?		OK 🗖 FDG 🔲 NA
A-5	Is equipment for training representative of the equipment onboard the air operator's aircraft?		OK 🗖 FDG 🔲 NA
A-6	Are the following training aids accurate and pertinent:  - Video  - Slides/Tape  - Aircraft Diagrams  - Transparencies  - Handouts  - Other?		OK GrdG NA
Items (	Certified – Completed by:		
2.3.16	OP-16 Flight Attendar	nt Training Records	
	Item	Reference	Result
A.1	Are flight attendant records maintained as per regulatory requirements?		OK DFDG NA

	Item	Reference	Result
A.2	Does the training show the following:		OK FDG
	1. Name of flight attendant;		NA
	2. Types of aircraft the flight attendant is qualified on		
	3. The date of training and whether or not the flight attendant passed or failed:		
	4. Initial Training		
	5. Annual Training		
	6. Differences Training		
	7. Requalification Training		
	8. First Aid Training		
	9. In-Charge Training		
	10. Dangerous Goods Training		
A.3	Are the training records retained for at least three years?		OK FDG NA
A.4	Does the training file contain a copy of the most recent written exam for each aircraft type on which the flight attendant is qualified?		OK FDG NA
A.5	Is there a central records system? If yes, are pertinent training records maintained at base?		OK FDG NA
A.6	Check random training records to ensure proper maintenance and record discrepancies.		OK FDG NA
Items C	ertified - Completed by:		
2.3.17	OP-17 Dangerous Goods		
	Item	Reference	Result
P-1	Identify any outstanding Audit	N/A	OK FDG

Item		Reference	Result
	Findings respecting the last audit.		NA
P-2	Determine the current type of operator service and identify any changes since the last audit.	N/A	OK FDG NA
P-3	Review prior company records to establish compliance history.	N/A	OK FDG NA
P-4	Review dangerous occurrence reports, where applicable.	N/A	OK FDG NA
P-5	Determine if the company currently has any permits and if they received additional permits since the last audit.	N/A	OK FDG NA
P-6	Review manual and determine if there has been any amendments to the dangerous goods section of the company operations manual.	ICAO 5;4.1	□ OK □ FDG □ NA
P-7	Determine if the company has an approved dangerous goods training program.	ICAO 6;1.2	OK FDG NA
P-8	Determine if the training program reflects all regulatory or operational amendments.	ICAO 6;1.1	□ OK □ FDG □ NA
A-1	Determine if the Operations Manual is available to company personnel as required.	ICAO 5;4.2	□ OK □ FDG □ NA
A-2	Determine if the company's acceptance procedures are in compliance with the regulations.	ICAO 5;1	OK FDG NA
A-3	Determine if the airway bill procedures are in compliance with the appropriate regulations.	ICAO 4;4.2	OK FDG NA
A-4	Determine if the Shipper's Declaration completion procedures are in compliance with the appropriate regulations.	ICAO 4;4.1	OK FDG NA

Item		Reference Result		
A-5	Determine if the Pilot Notification System procedures are in compliance with the appropriate regulations.	ICAO 5;4.1	□ OK □ FDG □ NA	
A-6	Determine if exemptions, if any, to the use of airway bill, Shipper's Declarations and Pilot Notification documents are properly applied.		□ OK □ FDG □ NA	
A-7	Determine if a reporting system exists to identify undeclared or misdeclared dangerous goods.	ICAO 5;4.5	OK FDG NA	
A-8	Determine if shipping documents are retained for two years.		□ OK □ FDG □ NA	
A-9	Verify the company has the proper dangerous occurrence procedures in place.	ICAO 5;4.6	□ OK □ FDG □ NA	
A-10	Verify the company's storage and loading procedures are in compliance with the regulations.	ICAO 5;2	OK FDG NA	
A-11	Determine that ticketing/ cargo personnel (including agents) are complying with the regulations.	ICAO 5;3	□ OK □ FDG □ NA	
A-12	Determine that pilots have been supplied with appropriate information regarding emergency response and dangerous occurrence reporting.	ICAO 5;4.8	□ OK □ FDG □ NA	
A-13	Determine that the company is in compliance with the requirements for provision of information.	ICAO 5;4.7 ICAO 9;2.1.1	□ OK □ FDG □ NA	
A-14	Determine that passenger check-in procedures are in compliance with the regulation.	ICAO 9;2.2	OK FDG NA	
A-15	Determine that copies of the applicable regulations are available.	Operators Manual	OK FDG NA	

	Item	Reference	Result			
A-16	Determine the capability of the carrier to replace lost or stolen safety marks.	ICAO 5;2.6	□OK □FDG □ NA			
A-17	Determine if untrained personnel, who are handling, offering for transport and transporting, are appropriately supervised.		OK FDG NA			
A-18	Does the company's dangerous goods training program match the approved program?	ICAO 6;1.2	OK FDG NA			
A-19	Verify that all employees, who handle, offer for transport and transport, are trained.		OK FDG NA			
A-20	Verify that trained employees are able to produce certificates of training upon request.		OK FDG NA			
A-21	Determine that the certificates of training contain the required information.		OK FDG NA			
A-22	Determine that the company has a record of training for trained employees on file.		OK FDG NA			
Items	Certified - Completed by:					
2.3.18	OP-18 Flight Inspection	n and Route Che	ck			
	Item	Reference	Result			
A.1	Have in-flight inspections or route checks been completed using the appropriate forms?		OK FDG NA			
Items	Items Certified - Completed by:					

# 2.3.19 OP-19 Aircraft Performance Operating Limitations

	Item	Reference	Result	
A.1	Does the carrier utilise aircraft performance operating limitations for airports from which they operate?		OK FDG N	A
A.2	Do the aircraft performance operating limitations conform to the appropriate Aircraft Flight Manual?		□ OK □ FDG □ N.	A
Items (	Certified - Completed by:			
2.3.20	OP-20 Air Operator F	light Safety Prog	gram	
		Reference	Result	
Flight	Safety Program Elements			
A-1	Does the person responsible for running the flight safety program have extensive operational experience (normally achieved as a flight deck crew member or equivalent experience in aviation management); and training.		□ OK □ FDG □ N.	A
A-2	Is a detailed description of the flight safety program incorporated into the appropriate company manuals?		□ OK □ FDG □ N.	A
A-3	Does the person responsible for the flight safety program have direct access to the operations manager?		□OK □FDG □N.	A
A-4	Does the reporting system provide for a timely and free flow of flight safety related information?		□ OK □ FDG □ N.	A

		Reference	Result
A-5	Are surveys conducted?		K □ FDG □ NA
A-6	Are flight safety improvement suggestions solicited and processed?		K □ FDG □ NA
A-7	Has a safety awareness program been developed and maintained?		K 🗖 FDG 🗖 NA
A-8	Are industry flight safety concerns (which may have an impact on the operation) monitored?		K □ FDG □ NA
A-10	Is a close relationship with the appropriate aircraft manufacturers maintained?		K □ FDG □ NA
A-12	Is a close relationship with industry safety associations maintained?		K □ FDG □ NA
A-13	Are incidents/accidents investigated and are recommendations to preclude a recurrence reported?		K □ FDG □ NA
A-14	Has a flight safety database been developed to monitor and analyse trends?		K □ FDG □ NA
A-15	Are responses to flight safety initiatives monitored and are the results measured?		K □ FDG □ NA
Incide	ent Management		
A-16	Has an incident reporting system been developed and is it maintained?		K □ FDG □ NA

		Reference	Result
A-17	Does it provide a process of reporting incidents; investigation of incidents; the means to advise management; and information feedback to employees?		OK FDG NA
Flight	Safety Committee		
A-18	Has a Flight Safety Committee been established to identify safety concerns and deficiencies and to make recommendations for corrective measures to senior management?		OK FDG NA
A-19	Are members from all operating departments represented?		OK FDG NA
A-20	Does the committee meet at least twice a year?		OK FDG NA
A-21	Do meeting minutes provide a record of agenda items, discussions and corrective actions taken, where applicable?		OK FDG NA
Emerg	gency Response Planning		
A-22	Has an Emergency Response Plan been developed and is it maintained?		OK FDG NA

			Reference		Result	
A-23		pes it include the following ements:		ОК	☐ FDG	□ NA
	1.	air operator policy;				
	2.	air operator mobilisation and agency notification;				
	3.	passenger and crew welfare;				
	4.	casualty and next-of-kin co-ordination;				
	5.	accident investigation on behalf of the air operator;				
	6.	air operator team's response to the accident site				
	7.	preservation of evidence				
	8.	emergency response training?				
Items	Cert	rified - Completed by:				

# **Appendices**

1.	National Audit Program Inventory
2.	Checklist for Small Operations Audit
3.	Sample Audit Plan for Acme Aero Limited
4.	Sample Notice of Appointment - Audit Manager
5.	Sample Notice of Appointment - Team Leader
6.	Sample Notice of Appointment - Team Member
7.	Sample Letter of Audit Notice to Company
8.	Sample Entry Meeting Notes
9.	Sample Sizes
10.	Reference Material Matrix
11.	Company Manuals and Publications (Operations)
12.	Company Manuals and Publications (Airworthiness)
13.	Company Check Pilot Audit Summary
14.	Training Records
15.	Journey Log - Load Sheet Analysis
16.	Aircraft Inspection Report
17.	Flight Inspection
18.	Aircraft Inspection Form - Cabin Safety
19.	Cabin Safety Inspections
20.	Ramp Check
21.	Audit Information Report Summary
22.	Confirmation Request Form
23.	Confirmation Request Control Page
24.	Non-Conformance Evidence Log
25.	Audit Finding Form
26.	Sample Exit Meeting Notes
27.	Sample Covering Letter for Large Combined Audit
28.	Sample Large Combined Audit Report
29.	Sample Small Combined Audit Report
30.	Audit Report Distribution
31.	Corrective Action Plan Tracking Forms
32.	Sample Notice of Release from Audit - Team Member
33.	Sample Letter to Company - Audit Close-Out
34.	Sample Parallel Report

Report Status Ètat du rapport	National Audit Program
☐ Initial	Inventory
Update - Mise à jour	Programme de vérification nationale
	Qualification Profile
	Profil de qualification

See Instructions on Reverse - Voir les instructions au verso

Region - Région		Date		Name - Nom			
22.							
Title - Titre	Group/I	.evel -		Licence Number - Numéro de permis			
	Groupe/	Niveau					
Endorsements - Annotations*							
Aircraft Type Experience - Expérience sur typ	ne d'aéron	ef*					
Amerian Type Experience - Experience sur typ	oc u acion	ici ·					
Date of Date of Date of		, ·c· .					
Participation in Previous Audits - Participation	on dans de	es verificat	ions antei	neures			
Specialized Training - Formation spécialisée							
Other Related Experience - Autre Expérience	connexe,	k					

Forward completed form to: - Faire parvenir le formulaire rempli à :

AARPF, Ottawa, Canada K1A 0N8

# National Audit Program Qualification Profile

# Programme de vérification nationale Profil de qualification

This form is to be completed by inspectors.

Completion Instructions for items marked with an asterisk(\*):

#### **Endorsements:**

Aircraft type endorsements on the licence.

#### Aircraft Type Experience:

Experience on an aircraft type that is not endorsed on the licence.

#### **Participation in Previous Audits:**

Prior participation and/or experience in regional, national or other types of audits (please specify).

#### **Specialized Training:**

Any specialized training relating to air carrier functions.

#### Other Related Experience:

Any experience that would or could prove valuable during an audit.

Ce formulaire doit être rempli par tous les inspecteurs.

Instructions concernant la façon de remplir les cases marquées d'un astérisque (\*).

#### **Annotations:**

Annotations de type d'aéronef sur un permis.

#### Expérience sur type d'aéronef:

Expérience sur type d'aéronef qui n'est pas annotée sur le permis.

# Participation dans les vérifications antérieures :

Participation ou expérience dans des vérifications antérieures sur le plan régional, national, ou encore, dans d'autres genres de vérifications. Prière de spécifier.

#### Formation spécialisée :

Formation spécialisée relative aux fonctions des transporteurs aériens.

#### Autre expérience connexe :

Toute expérience jugée valable pour effectuer des vérifications.

# **Checklist for Small Operations Audit**

Inspection Identific	eation		
Inspector	Region		operator 258-5260-
Date of Inspection	e Inspected	1	
Air Operator Inform	nation		
Legal Name		Trade Name	
Address of Main Base		Address of Base Inspecto	ed
Telephone Number	Facsimile	Telephone Number	Facsimile
Air Operator Certifi	cate		
5260-	5258-	5015-	Туре
Туре	Service	Points Abroad  Yes No	Specialty Type
Special Conditions			
Management Person	nnel		
Chief Executive Officer		Director, Operations	
Director, Maintenance		Chief Pilot	
Chief, Maintenance		Chief Flight Attendant	
Chief Inspector		Safety Officer	

#### Personnel at Base Inspected

Base Manager	Base Engineer								
	Perm	anent	Seasonal						
	VFR	IFR	VFR	IFR					
Pilots									
Engineers									
Mechanics									

## Flight Training Crew Program

		Date Approved											Line Check			
			lni	tial			Recurrent						Date	Line		
Aircraft Types	G	iroun	nd		Fligh	ıt	G	roui	nd	Fligh	t	Exam Current	Emerg Proced		Simulator Approved	Indoctrination Approved
												□Yes □No	□Yes	□No		
												□Yes □No	□Yes	□No		
												□Yes □No	□Yes	□No		
												□Yes □No	□Yes	□No		
												□Yes □No	□Yes	□No		
												□Yes □No	□Yes	□No		
												□Yes □No	□Yes	□No		
												□Yes □No	□Yes	□No		
												□Yes □No	□Yes	□No		
												□Yes □No	□Yes	□No		
												□Yes □No	□Yes	□No		
												□Yes □No	□Yes	□No		
												□Yes □No	□Yes	□No		
												□Yes □No	□Yes	□No		

**Note:** Complete the audit checklist "Flight Crew Training Records" and "Company Manuals" forms.

#### **Company Check Pilots**

					Authority			
Name	Licence	Туре	PPC IFT Line Indoctrinatio Check n				Date o Last Ionit	No. of Rides over 12 Mos.

<sup>\*</sup> IFT - Instrument Flight Test

#### **Publications Library**

Company Manual	Regional HQ	Company Library	Flew Crew Copies	Company OPI
Operations Manual				
Flight Attendant Manual				
Training Manual				
Aircraft Flight Manual				

TCSS Publication	Latest Revision No.	I	Oate o Lates evisio	t	Company Library Copy	Flight Crew Copy
Canadian Aviation Regulations						
CASS (Aerial Work)						
CASS (Air Taxi)						
CASS (Commuter)						
CASS (Airline)						
AIP Canada						
Canada Flight Supplement						
Canada Air Pilot						
Low/High Level Enroute(LO/HE) Charts						
Water Aerodrome Supplement						
Designated Airspace Handbook						

Company Forms		Accordance with perations Manual	Not in Accordance with Operations Manual
Operational Flight Plan			
Weight and Balance Report			
Fuel Slips			
Passenger or Cargo Manifest			
Flight Log			
Initial Training Record			
Recurrent Training Record			
Ground Training Record			
Flight Training Record			
Maps and Charts  Does the Company maintain an inventory of operation?  Check samples of the following for	•	ts appropriate to it	☐ Yes ☐ No
Chart	Latest Rev	rision in AIP	Company Version
Canadian Pilotage Chart (CPC)			
VFR Navigation Chart (VNC)			
World Aeronautical Chart (WAC)			
VFR Terminal Area Chart (VTA)			
Operational Control System			
Method of Dispatch  Flight Dispatcher  Flight Foll		Contracted Out	Dilat Salf Diametals
Flight Dispatcher Flight Foll  Is the Operational Control System in accordance with t		Contracted Out	Pilot Self-Dispatch  Yes No
Communications Facilities	ine company oper		
	h Frequency (HF	Telex	Telephone Facsimile
Flight Planning Facilities			

## Flight Dispatchers

Authorized		How	Recurrent Training	Exams	Current	Inte	rviewed
				Yes	□No	Yes	☐ No
				☐ Yes	□No	Yes	☐ No
				☐ Yes	□No	Yes	☐ No
				Yes	□No	Yes	☐ No
	arry emo	ergency equip	oment in accordance wo			☐ Yes	_
Туре			Inspection Co	ontrol		D	ue Date
Survival Equipment							
Rations							
Life Vests							
ELT							
Marine ELT							
Are emergency equip	oment lis	sts available t	o the flight crew?		Y	es 🔲 1	No

# Sample Audit Plan for Acme Aero Limited

#### **Objective**

A routine conformance audit will be conducted on Acme Aero Limited during the period of June 2-20, 1997.

#### Company - General

Acme Aero Limited is an aviation company formed in 1984. It offers both a scheduled and non-scheduled domestic air service from the main base at MacDonald-Cartier International Airport, with sub-bases in Toronto/Lester B. Pearson International Airport and Montreal International (Dorval).

Acme Aero Limited operates one PA31 and two amphibious DHC-2 aircraft from its main base, one HS-748 from each sub-base, plus one PA31 from the sub-base in Toronto. The DHC-2 aircraft are used to support Call of the Wild Vacations, a subsidiary of Acme Aero Limited which operates three fly-in fishing camps in Quebec. The HS-748s offer a scheduled service between Toronto and Windsor, Ontario and between Montreal and Val D'Or, Quebec. The PA31s operate on a charter basis and are available for med-evac under a standing offer with the Ministry of Health for the Province of Ontario. The operator is transporting certain dangerous goods by air.

Aircraft maintenance is performed in-house at all three bases. There is a full-time staff of six Aircraft Maintenance Engineers, five apprentices and two technicians. The Aircraft Technical Records are kept at the main base in Ottawa.

The company has experienced steady growth and now employs nearly one hundred people. The company is currently in the process of adding two DA20 type aeroplanes which it intends to operate under contract to a major courier company.

# Scope and Depth

The scope of the audit will encompass all activities that could affect the safe operation of the company, including, but not limited to:

- (a) Airworthiness and related programs,
- (b) flight operations and the operational control system,
- (c) cabin safety,
- (d) training, simulators and flight training devices, and
- (e) the transportation of dangerous goods.

The audit will cover the period from October 10, 1996 to the present.

### Approach

The audit of Acme Aero Limited will be a combined audit (of both airworthiness and operations functional areas) and will be conducted in accordance with the Manual of Regulatory Audits.

# Specialist Assistance/Foreign Travel

Specialist assistance and foreign travel is not required for this audit.

#### **Audit Team**

Name	Function/Specialty	Region	Telephone No.		
R. Jonson	Covening Authority	Ontario	(416) 952-0001		
T. Smith	Audit Manager	Ontario	(416) 952-0002		
J. Reynolds	Team Leader, Operations	Ontario	(416) 952-0003		
F. Lalonde	Team Leader, Airworthiness	Ontario	(416) 952-0004		
K. McLean	Ops Team Member PA31 and DHC-2	Ontario	(416) 952-0005		
V. Bruce	Ops Team Member, Cabin Safety	Ontario	(416) 952-0006		
M. Michaels	Ops Team Member, HS-748	Ontario	(416) 952-0007		
P. Gagnon	Ops Team Member, Dangerous Goods	Ontario	(416) 952-0008		
D. Jacobson	Airworthiness Team Member	Ontario	(416) 952-0009		
W. Preston	Airworthiness Team Member	Ontario	(416) 952-0010		
S. Wallace	Airworthiness Team Member	Ontario	(416) 952-0011		

# **Company Management**

Name	Title	Telephone No.			
I. Stravinski	President, Acme Aero Limited	(613) 974-2300			
B. Mathers	Director, Flight Operations	(613) 974-2301			
N. Schaffer	Chief Pilot	(613) 974-2302			
C. Roberts	Safety Officer	(613) 974-2303			
M. Tellier	Chief, Dispatch	(613) 974-2304			
S. Lavallee	Director, Inflight Services	(613) 974-2305			
J. Anderson	Director, Maintenance	(613) 974-2306			
T. Baynes-Armstrong	Quality Assurance Manager	(613) 974-2307			
D. McIntyre	Manager, Dangerous Goods	(613) 974-2308			

# Airworthiness Audit Plan

Pre-Audit - Iune 2-6, 1997   02   03   04   05	06 All							
DJ - D. Jacobson   WP - W. Preston   SW - S. Wallace   Travel   All   All   All   All   Pre-Audit Team Meeting   All   All   All   All   All   All   Pre-Audit Team Meeting   All   All	All							
Pre-Audit Team Meeting	<u>.                                    </u>							
Physical Audit - June 9-20, 1997   18   1   12   13   16   17   18   1   12   13   16   17   18   1   18   1   19   19   19   19	<u>.</u>							
Administrative	20							
Administrative	20							
Signife   Sign								
3.5.1   Maintenance Control Manual   FL								
SW   SW   SW   SW   SW   SW   SW   SW								
3.5.3   Personnel   DJ								
3.5.4 Maintenance Training  3.5.5 Technical Records 3.5.6 Fuelling/Defuelling 3.5.7 De-Icing Procedures/Equipment 3.5.8 Service Difficulty Reporting 3.5.9 Defect Control (Deferral) 3.5.10 Ramp Procedures  SW WP FL 3.5.11 Facilities/General 3.5.12 Sample Aircraft for Conformance 3.5.13 Sub-Bases 3.5.14 Company Quality Audits 3.5.15 Airworthiness Control Committee 3.5.16 Engineering 3.5.17 Receiving Inspections 3.5.18 Maintenance Schedule Ongoing								
3.5.5   Technical Records   3.5.6   Fuelling/Defuelling   3.5.7   De-Icing Procedures/Equipment   3.5.8   Service Difficulty Reporting   FL/   3.5.9   Defect Control (Deferral)   FL/   3.5.10   Ramp Procedures   SW   WP   FL   3.5.11   Facilities/General   DJ   3.5.12   Sample Aircraft for Conformance   SW   WP   FL   3.5.13   Sub-Bases   3.5.14   Company Quality Audits   FL   3.5.15   Airworthiness Control Committee   DJ   3.5.16   Engineering   DJ   3.5.17   Receiving Inspections   SW   Ongoing   3.5.18   Maintenance Schedule   Ongoing   Ongoing   DD   S.5.16   D.5.17   Conformance   D.5.18   D.5.18   D.5.19   D.								
3.5.6   Fuelling/Defuelling   3.5.7   De-Icing Procedures/Equipment   3.5.8   Service Difficulty Reporting   FL/   3.5.9   Defect Control (Deferral)   FL/								
3.5.7   De-Icing Procedures/Equipment								
3.5.8   Service Difficulty Reporting   FL/								
3.5.9   Defect Control (Deferral)   FL/     3.5.10   Ramp Procedures   SW   WP   FL     3.5.11   Facilities/General   DJ								
3.5.10   Ramp Procedures   SW   WP   FL     3.5.11   Facilities/General   DJ								
3.5.11   Facilities/General   DJ								
3.5.12 Sample Aircraft for Conformance SW WP FL  3.5.13 Sub-Bases 3.5.14 Company Quality Audits FL  3.5.15 Airworthiness Control Committee DJ  3.5.16 Engineering DJ  3.5.17 Receiving Inspections SW DJ  3.5.18 Maintenance Schedule Ongoing								
3.5.12         Sample Aircraft for Conformance         SW         WP         FL           3.5.13         Sub-Bases         Sub-Bases         Sub-Bases           3.5.14         Company Quality Audits         FL         DJ           3.5.15         Airworthiness Control Committee         DJ         DJ           3.5.16         Engineering         Engineering         DJ           3.5.17         Receiving Inspections         SW         Ongoing           3.5.18         Maintenance Schedule         Ongoing								
3.5.14 Company Quality Audits  3.5.15 Airworthiness Control Committee  3.5.16 Engineering  3.5.17 Receiving Inspections  3.5.18 Maintenance Schedule  Ongoing								
3.5.15 Airworthiness Control Committee  3.5.16 Engineering  3.5.17 Receiving Inspections  3.5.18 Maintenance Schedule  Ongoing								
3.5.16 Engineering  3.5.17 Receiving Inspections  3.5.18 Maintenance Schedule  Ongoing								
3.5.16 Engineering  3.5.17 Receiving Inspections  3.5.18 Maintenance Schedule  Ongoing								
3.5.17 Receiving Inspections SW 3.5.18 Maintenance Schedule Ongoing								
Ongoing								
2540 P.F.I.F. (26)								
3.5.20 Support/Overhaul Shops FL								
3.5.21 Control of Parts/Material SW								
3.5.22 Test/Measuring Equipment Ongoing	Ongoing							
3.5.23 Maintenance Contracts Ongoing								
3.5.24 ADs/SBs Bulletin Compliance DJ/								
3.5.25 Corrosion Control/Aging Aircraft DJ/								
3.5.26 Non-Destructive Testing FL								
3.5.27 Weight and Balance Control FL								
3.5.28 Borrowing/Pooling of Parts SW								
3.5.29 Certification of Components SW								
3.5.30 Storage Facilities SW								
3.5.31 Flight Authority WP								
3.6.16 Extended Twin Operations WP								

3.6.19	Enroute Inspection				WP		1

#### **Operations Audit Plan**

			Pre-Audit	- June 2-6,	1997	
		02	03	04	05	06
Travel		JR, KM, VB, MM	PG			
OP-01	Previous Transport Canada Audit	KM, VB, MM		PG		
OP-02	Air Operator Certificate and Operations Specifications		All*			
OP-03	Company Manuals		All*			
OP-05	Management Personnel and Operations Coordination		All*			
OP-06	Company Check Pilot Program		All *	All*	All*	All*
OP-07	Flight Crew Training Program		A11 *	All*	All*	All*
OP-12	Aircraft Documentation		All*	All*	All*	All*
OP-13	Minimum Equipment List		All*	All*	All*	All*
OP-14	Cabin Safety			VB	VB	VB
OP-15	Flight Attendant Training Program			VB	VB	VB
OP-17	Dangerous Goods				PG	PG

\* All except Cabin Safety and Dangerous Goods (VB and PG).

		Physical Audit - June 9-20, 1997							
		9	10	11	12	13	14-15	16-19	20
OP-02	Air Operator Certificate and Ops								
OP-03	Company Manuals								
OP-05	Mgmt Personnel and Operations								
OP-06	Company Check Pilot Program								
OP-07	Flight Crew Training Program		KM, MM						
OP-08	Flight Crew Training Records			KM,					
OP-09	Operational Control System		KM, MM	KM,	A/R	A/R		A/R	
OP-10	Flight Documentation		KM, MM	KM,	A/R	A/R		A/R	
OP-11	Aircraft Inspection					KM,			
OP-12	Aircraft Documentation					KM,			
OP-13	Minimum Equipment Lists	KM,							
OP-14	Cabin Safety	VB	VB	VB	VB	VB		VB	
OP-15	Flight Attendant Training Program	VB	VB	VB	VB	VB		VB	
OP-16	Flight Attendant Training Records	VB	VB	VB	VB	VB		VB	
OP-17	Dangerous Goods	PG	PG	PG	PG	PG		PG	
OP-18	Flight Inspection and Route Check				KM,	KM,		KM,	
OP-19	Aircraft Performance and Operating				MM				
OP-20	Flight Safety Program								
Exi	it Meeting (OPS and AW Team								JR/

 Legend:
 JR - J. Reynolds
 KM - K. McLean
 VB - V. Bruce
 MM - M. Michaels
 PG - P. Gagnon

#### **Audit Budget Estimates**

	Paylist	Non Paylist	Total
Audit Manager	400	3110	3510
Airworthiness	2800	9535	12335
Operations	3600	9885	13485
Contingency	680	2250	2930
Audit Total	7480	24780	32260

#### **Breakdown of Expenses**

		Acme Aero Limited Audit Expenses										
		Airwortl	hiness I	Expense	es		Operations Expenses					
	FL	DJ	WP	SW	Total		JR	KM	MM	VB	PG	Total
Travel	250	270	0	290	810		250	0	230	290	0	770
Accommodation	1445	1360	255	1360	4420		1445	255	1360	1360	255	4675
Overtime	400	800	800	800	2800		400	800	800	800	800	3600
Transportation	0	20	20	0	40		0	20	0	0	20	40
Vehicle Rental	575	0	0	1120	1695		575	0	0	1105	0	1680
Comp	840	790	150	790	2570		840	150	790	790	150	2720
Allowance												
Miscellaneous	0	0	0	0	0		0	0	0	0	0	0
Total Expenses	3510	3240	1225	4360	12335		3510	1225	3180	4345	1225	13485
Total Paylist	400	800	800	800	2800		400	800	800	800	800	3600
Total Non Paylist	3110	2440	425	3560	9535		3110	425	2380	3545	425	9885

#### **Company Information**

#### Personnel

Acme Aero Limited has a total staff of 100 people. The operational breakdown is as follows:

Pilots	22
Flight Attendants	12
AMEs	6
Apprentice AMEs	5
Technical Assistants	2

#### Bases

Main Base	MacDonald-Cartier International Airport(CYOW)
Sub-Base	Lester B. Pearson Airport(CYYZ)
Sub-Base	Montreal Airport - Dorval(CYUL)
Sub-Base	Forde Lake, WA(N123)
Sub-Base	Lovell Cove Airport(N321)

#### **Maintenance Bases**

Main Base MacDonald-Cartier International Airport(CYOW)

Sub-Base Lester B. Pearson Airport(CYYZ)
Sub-Base Montreal Airport - Dorval(CYUL)

#### **Company Aircraft**

HS74	C-GXNP	CYYZ
HS74	C-FRLM	CYUL
PA31	C-FNGT	CYOW
PA31	C-FTVL	CYYZ
DHC-2	C-GTXR	CYOW
DHC-2	C-CVND	CYOW

#### Flight Operations Staff

Name	License	Aircraft Type	Base
B. Levenson	A123456	HS74 & PA31	CYOW
F. Smith	A654321	HS74	CYYZ
N. Granger	A345612	HS74	CYYZ
B. Charles	A456123	HS74	CYYZ
K. Williams	A561234	HS74	CYYZ
D. Beck	A612345	HS74	CYYZ
R. Collins	A435612	HS74	CYYZ
J. Orwell	A789012	HS74	CYUL
P. Tanguay	A890123	HS74	CYUL
N. Connaught	A901234	HS74	CYUL
R. Peterson	A908765	HS74	CYUL
J. Altman	A987654	HS74	CYUL
G. Gregory	A776655	PA31	CYOW
B. Beliveau	C123456	PA31	CYOW
W. Copeland	C234561	PA31	CYOW
R. Scott	A665544	PA31	CYYZ
A. Spencer	C223344	PA31	CYYZ
B. Ferguson	C334455	PA31	CYYZ
B. Fortier	C172635	DH2	CYOW
H. Chang	C192837	DH2	CYOW

R. Beverly	C828374	DH2	CYOW
P. Dole	C674914	DH2	CYOW

#### **Maintenance Staff**

Name	Position	Base	License/Endorsements
J. Anderson	Director, Maintenance	CYOW	M123123 M2,4,6(HS74)
T. Baynes-Armstrong	Quality Assurance	CYOW	M234567 M2,4
J. Townsend	AME	CYOW	M345678 M2
C. Cochrane	AME	CYYZ	M456677 M2,4,6(HS74)
P. Cameron	AME	CYYZ	M567876 M2,4,6(HS74)
T. Henry	AME	CYUL	M987654 M2,4,6(HS74)
B. Boyd	AME Apprentice	CYOW	N/A
M. Pelletier	AME Apprentice	CYYZ	N/A
S. Jones	AME Apprentice	CYYZ	N/A
F. Cormier	AME Apprentice	CYUL	N/A
A. Lafleur	AME Apprentice	CYUL	N/A
L. Pierce	Store Keeper	CYOW	N/A
B. Cohen	Technical Records	CYOW	N/A

#### **Team Member Information**

#### Communications

Discussions of a "sensitive nature" shall take place at a location that assures confidentiality; this is especially true when discussions take place on Acme Aero Limited's premises. Do not discuss the audit with Acme Aero Limited employees. Refer any company questions to the Audit Manager through the company representative. Contact the appropriate Team Leader or the Audit Manager prior to taking any immediate action such as grounding or detaining aircraft.

**Note:** The audit manager or team leader will cover this point in greater detail during the pre-audit meeting.

#### Methodology

Standard audit procedures as per the Manual of Regulatory Audits will be used. In every case, we are trying to determine Acme Aero Limited's level of conformance to regulations and standards.

Where Acme Aero Limited appears not to be performing in accordance with the Aeronautics Act, Canadian Aviation Regulations, associated standards such as the Commercial Air Service Standards, Aircraft Equipment and Maintenance Standards and the Airworthiness Manual, or an approved Company manual, they are said to be in non-conformance. Where we determine through our review that everything appears to be in order, we complete the functional summary for that area and go on to the next functional area that we are responsible for.

#### Areas of Non-Conformance

The following steps must be followed:

- (a) define the area of possible non-conformance
- (b) retain any clearly defined evidence
- (c) prepare CRF (if necessary) and present to Team Leader for vetting and discussion
- (d) complete the audit finding form (include 3 examples if possible) and attach any evidence that is collected
- (e) complete the functional summary for the applicable functional area, and
- (f) pass all documentation (audit finding form, CRF, evidence, functional summary) to the appropriate Team Leader.

#### Parallel Report

Any detection of deficiencies and inconsistencies in TC Civil Aviation's regulatory requirements, policies, procedures and guidelines shall form the basis for a parallel report. These should be brought to the attention of the Audit Manager who will prepare the parallel report.

# Sample Notice of Appointment - Audit Manager



	Memorandu	ım	Note De Service
To \\A\	T. Smith PAX		Security Classification de sécurité Unclassified
		]	Our File - Notre référence PAX 5258-23456-13
From de	R. Jonson Convening Authority		Your File - Votre référence
Subject Objet	Acme Aero Limited Audit - Appointm	ent as Aud	Date MA91149997

You have been appointed audit manager for the subject audit-related matters. It is your responsibility to select team leaders and where applicable, team members, who shall report directly to you. Requests for support from other directorates shall be routed through my office to the appropriate director.

The scope of the audit will include all activities that could affect the safe operation of the operator, including, but not limited to:

- a) airworthiness and related programs;
- b) flight operations and the operational control system;
- c) cabin safety;
- d) training, simulators and flight training devices; and
- e) the transportation of dangerous goods.

Before the audit begins, a responsibility centre number shall be authorized for expenses incurred during the audit. Please provide me with an audit plan (to include travel estimates, accommodation and overtime expenses, the bases to be inspected and other applicable planning strategies) by May 15, 1997.

.../2

Page 2

I also ask you to prepare a letter for my signature to Acme Aero Limited, informing the company of the proposed audit dates, composition of the team and any special arrangements required, such as office space, briefing rooms, supervisory personnel, interview schedules and parking. At the conclusion of the audit, copies of all travel and overtime claims (including travel advances) and other audit-related expenses shall be forwarded to PAX/A.

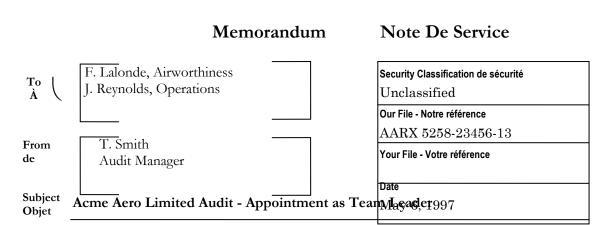
The audit report shall be prepared for my approval and signature and forwarded to the company within ten days of the completion of the audit.

R. Jonson Convening Authority Government of Canada

Gouvernement

du Canada

# Sample Notice of Appointment - Team Leader



This will confirm your appointment as the Airworthiness and Operations team leader, respectively, for the upcoming audit of Acme Aero Limited.

I will require your audit plan for your assigned area by May 16, 1997. This plan should include the composition of the team, required interviews with key personnel, travel, overtime and a proposed schedule of your activities. In addition, you will be responsible for co-ordinating the necessary accommodations for your team. Arrangements for briefing rooms and all administrative support while at Acme Aero Limited will be my responsibility.

An audit manager/team leader meeting will take place at the Minto Hotel (Room 1201) on June 1, 1997 at 19:00 hrs. This will be an initial strategy meeting for coordinating our audit plan and required resources. Please have a copy of your Airworthiness/Operations audit plan available for this meeting.

Thank you for accepting this additional responsibility as team leader for this audit. I look forward to working with you.

T. Smith

Government of Canada

Team Leader

From

Subject

Objet

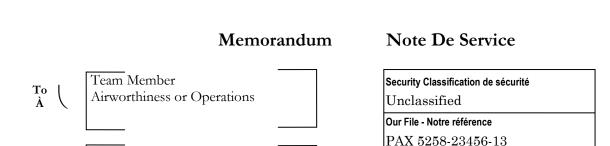
de

Gouvernement

du Canada

Airworthiness or Operations

# Sample Notice of Appointment - Team Member



Acme Aero Limited Audit - Appointment as Team Members 97

This will confirm your appointment as a member of the (Airworthiness or Operations) team for the upcoming audit of Acme Aero Limited.

Your File - Votre référence

Attached is a copy of the team organization and terms of reference for this audit, which is scheduled for June 2-20, 1997. The facilities to be inspected will include Acme Aero Limited bases at Ottawa, Montreal, and Toronto, and other line stations at the audit manager's discretion. The audit will be conducted in accordance with the policies and procedures set out in the Manual of Regulatory Audits and I ask that you become thoroughly familiar with them.

A pre-audit team meeting is scheduled for June 2 at 09:00 hrs in Room 1201 of the Minto Hotel. During the audit activity period, you will report directly to me for all audit-related matters, including authorization for travel and overtime. Expenditures, where authorized, will be journal-vouchered to RC 123456.

Thank you for accepting this additional responsibility as a team member for this audit I look forward to working with you.

Team Leader Airworthiness or Operations

### Sample Letter of Audit Notice to Company



Government of Canada Gouvernement du Canada

Toronto, Ontario

M5F 7J9

Registered

5258-1-23456

April 28, 1997

Mr. I. Stravinski President, Acme Aero Limited MacDonald-Cartier International Airport Ottawa, Ontario K1P 5L6

Dear Mr. Stravinski:

A comprehensive regulatory audit of Acme Aero Limited is scheduled for the period June 9 - 20, 1997. This audit will include the main facility at MacDonald-Cartier International Airport as well as the two sub-bases at Toronto (Pearson) and Montreal (Dorval) airports.

The objective of this audit is to conduct an analysis of Acme Aero Limited's policies and procedures to ensure that legislative requirements are met and an acceptable level of aviation safety is maintained. Standard audit procedures will be used, including interviews with key personnel, facility inspections and a review of your company's approved programs and manuals. Attached you will find details of our audit plan which includes a list of audit team members and their areas of responsibility.

An entry meeting is scheduled with your management personnel at 10:30 Monday morning, June 9, 1997 at your facilities located at MacDonald-Cartier Airport. The purpose of this meeting is to introduce the audit team to company management, review the audit process and ensure that company personnel are familiar with Transport Canada's audit follow-up process and regulatory responsibilities.

Should you require any further information or clarification, please contact Inspector Terry Smith, the Audit Manager, at (416) 952-0002. An exit meeting is scheduled for 14:00 on Friday, June 20, 1997, at the company's facilities at MacDonald-Cartier Airport.

Yours truly,

R. Jonson Convening Authority

### Sample Entry Meeting Notes

#### Acknowledgements

Thank the company officials for their attendance, co-operation and use of their facilities.

#### Purpose

Explain the purpose of the meeting:

- 1. introduce the audit team members;
- 2. define the objective and scope of the audit;
- 3. define the methodology used during the audit; and
- 4. co-ordinate staff and facilities.

#### **Introductions**

Introduce the audit manager, team members, specialists and observers; and company representatives.

#### Objective and Scope

The objective and scope of this audit is:

- (b) to ensure compliance with the Aeronautics Act, CARs, CASS and company operations manual (COM).

#### Depth

The audit will

- (a) encompass, but not be limited to, the functional audit areas identified, as covered by the appropriate audit checklists; and
- (b) cover the period from \_\_\_\_\_ (date) to \_\_\_\_\_ (date).

#### **Communications**

The following communication protocols will be observed:

(a)	initial communication in each audit area will be l	between the auditor for that area and the
	company official specified by	(company) as the contact for that area;

- (b) where problems or questions arise, team members will advise me and I will contact \_\_\_\_\_\_(company representative); and
- (c) if the company has a problem or questions, it is to contact the audit manager, who will meet daily with the team leaders to discuss the day's findings and address any questions.

#### Methodology

Standard audit procedures are those set out in the MRA and will include:

- (a) interviews with personnel to discuss the areas of responsibility;
- (b) the examination of records, such as those for training, CCP and flight documentation;
- (c) in-flight inspections;
- (d) aircraft inspections; and
- (e) the review of manuals and directives.

In every case, we are trying to determine the company's level of conformance to regulations and standards, primarily the COM, CARs, CASS and CCP manual. The audit process will help determine the adequacy of these standards and assist us in making recommendations as necessary.

Our concern is adherence to standards. These standards have been developed so that compliance should ensure that the carrier is operating at an acceptable level of flight safety. If I or team members determine that an examined area appears to be in order, we will move on to the next area.

When the company appears to be violating a known statute, it is said to be in non-conformance;

If questions arise regarding potential or definite non-conformances:

- (a) approach the company to determine whether we are interpreting the data correctly (there may occasionally be ambiguities);
- (b) direct the company to provide missing data within a specific timeframe;
- (c) where it is determined that our perception is correct, or where the company does not respond adequately to our queries within the specified timeframe, these items will be drawn up as audit findings;

- (d) where it is determined that our interpretation of the data is correct and that flight safety is being jeopardized, the audit manager will approach the director of flight operations or designate to obtain the authorization to take appropriate action immediately; and
- (e) should the need arise, the convening authority will be approached for further guidance on appropriate action.
- (f) Queries regarding the audit should be addressed to the audit manager as well;
- (g) Two things must be remembered:
  - a) all activities are to be conducted in a professional manner; this is not a witch hunt; and
  - b) CASS 722, 723,724 and 725 specify the minimum acceptable standards for an air operator.

We will undoubtedly find areas in which the company far exceeds the minimum acceptable standards.

#### **Tour of Facilities**

It may be possible to arrange a tour of the facilities after the briefing. This will include directing us to our workspaces, identifying the location of records and doing anything else that will facilitate the audit process (such as providing access to photocopiers, fax machines and telephones).

Exit	Me	eting
------	----	-------

A 11	•			1.0	4	/ 1 \	/· \
Th	a avit i	meeting	10	proposed for	(location) on	(date) at	(time).
1 1 1 1		пссину	1.5	DIODOSCO IOI	HOCALIOITI OIT	TUAIL AL	ULITIE/.

#### General

Every effort will be made to conduct all audit activities with minimal disruption to the company. The fact that flight operations are ongoing will be respected. Should an interview be requested, for example, it will be conducted at a mutually satisfactorily time. We will tailor our hours to the company's normal working hours and team leaders will inform their staff of the protocol discussed at this meeting, with regard to communications in particular.

#### **Question Period**

A question period will follow.

Sample Sizes Appendix 9

## Sample Sizes

# Confidence Level of 95% (Reliability of Sample Size $\pm$ 5%)

Population	Sample	Population	Sample
400	153	1 150	203
450	159	1 200	204
500	165	1 250	206
550	170	1 300	207
600	175	1 350	208
650	179	1 400	209
700	182	1 450	210
750	185	1 500	211
800	188	1 550	212
850	191	1 600	213
900	193	1 650	214
950	195	1 700	215
1 000	198	1 750	216
1 050	199	1 800	217
1 100	201	1 850	218

Reference Material Matrix Appendix 10

## Reference Material Matrix

	Operations	Airworthines s	Licensing	Enforceable	Information
Aeronautics Act	3	3	3	3	
Canadian Aviation Regulations	3	3	3	3	
Commercial Air Service Standards	3	3	3	3	
Aircraft Equipment & Maintenance Standards	3	3	3	3	
Engineering & Inspection Manual		3		3	
Airworthiness Manual	3	3	3	3	
Company Operations Manual*	3	3		3	
Maintenance Control Manual		3	3	3	
Aircraft Flight Manual or Minimum Equipment List	3	3	3	3	
A/C Repair, Overhaul & Maintenance Manuals		3		3	
Aircraft Engine Propeller TA/TC		3		3	
Airworthiness Directives & Service Bulletins		3		3	
Transportation of Dangerous Goods Regulations	3			3	
Regulatory Compliance Procedures Manual	3	3	3		3
Aeronautical Information Publication	3	3	3		3
Manual of Regulatory Audits	3	3	3		3
Certification Manual	3	3			3
Air Carrier Inspector Manual	3	3			3
Company Check Pilot Manual	3				3
Policy Letters, Notices, Staff Instructions	3	3	3		
Maintenance Control Manual Guide		3			3
Applicable Federal Aviation Regulations (FARs)	3	3		3	
Cabin Safety Manual or Technical Directives.	3				3

<sup>\* (</sup>Applicable Sections)

# Company Manuals and Publications (Operations)

Publication	Latest Amendment
Company Operations Manual	
Training Manual	
Flight Attendant Manual	
Route Catalogue	
Minimum Equipment Lists	
Aircraft Flight Manual	
Aeronautics Act	
Canadian Aviation Regulations	
Commercial Air Service Standards	
Aircraft Equipment and Maintenance Standards	
LO/HE Charts	
Canada Air Pilot/Instrument Approach Procedure Charts	
AIP Canada	

# Company Manuals and Publications (Airworthiness)

Publication	Latest Amendment
Aeronautics Act	
Canadian Aviation Regulations	
Commercial Air Service Standards	
Aircraft Equipment and Maintenance Standards	
Type Approvals	
Type Certificates	
Supplemental Type Approvals	
Supplemental Type Certificates	
Advisory Circular 43-13-1A and 2A	
Foreign Airworthiness Directives	
Manufacturers' Maintenance, Parts and Overhaul Manuals	
Manufacturers' Service Bulletins and Service Letters	
Maintenance Policy Manual	
Maintenance Control Manual	

# **Company Check Pilot Audit Summary**

Name	Туре	Aircraft	Last Monitored		

Training Records Appendix 14

# **Training Records**

#### **Audit Summary Checklist**

Company Name	Date							
Name of Pilot	Licence Number			Medical Valid To				
Crew Status	Aircraft Type	PF	C Valid	To	Instrument Valid To			
	_							

#### Ground Training (Dates)

Re		l or rent te	Time		Compai loctrina		Т	A/C				gency Servicing and Handling		Surface Contamination			CRM		[	MEL				
	Initial Flight Training Recurrent Flight Training																							
	A/C or Date Simulator Flight Time Registration					Date Simulator Flight T					Tiı	ne												

Line Indoctrination				Line Check				Upgrade Training or CCP Monitoring						
	Date	;	A/C Registratio n	Flight Time				CCP/ DOT	Date		te	A/C Registratio n	Flight Time	

Appendix 14 Training Records

### **Training Form Checklist**

Area Action

A-1	Company Name	This is self-explanatory.
A-2	Date	This is self-explanatory.  This is self-explanatory.
A-3	Pilot's Name	Ensure that the name on the licence is the same as that on the training file.
A-4	Licence Number	Copy the licence number and determine whether the licence is endorsed for the aircraft type and applicable for the crew position in accordance with the company operations manual.
A-5	Medical	Obtain a copy of the medical certificate on file and record the "Valid To" date.
A-6	Crew Status	Determine whether the individual in question is the captain or first officer.
A-7	Aircraft Type	List the types of aircraft for which the individual is certified. If he or she is certified on two types, put one at the top of the column and one halfway down so that the other required information will line up with the type
A-8	PPC Valid To	Obtain a copy of the PPC card on file, a copy of the last ride report on file for review, and a copy of the extension, if applicable
A-9	Instrument Valid To	Record this date from a copy of the licence. Obtain and review a copy of the last ride report on file. Obtain a copy of the extension, if applicable. Single-engine aircraft fall into instrument rating group III, while multi-engine aircraft fall into group I.
A-10	Initial or Recurrent	Record whether the training was initial or recurrent.
A-11	Date	Record the date of training. Determine whether the training was certified. Verify that the candidate was not flying on the dates in question.
A-12	Time	Verify that the actual training time was in accordance with that set out in the training manual.
A-13	Company Indoctrination	Record the dates of training. Verify that the candidate was not flying on the dates in question. Determine whether the initial training new hires received on the operations manual, weather, and so on was conducted in accordance with the company operations manual, and whether the required amount of time was spent and the training certified.
A-14	A/C Technical Training	Record the dates of training. Determine whether the training was certified. Note the type of aircraft. Ascertain whether the training was completed

Training Records Appendix 14

	Area	Action
		annually. Verify that the candidate was not flying on the dates in question. Determine whether aircraft technical exams are kept on file and dated and whether they are marked.
A-15	Emergency Procedures Training (EPT)	Determine whether this training was done annually. Check for certification and exams on file. Ascertain whether procedures such as ditching and evacuation were taught in accordance with the company operations manual and CASS. If the training was conducted above 10 000 ft., determine whether procedures for dealing with a lack of oxygen were taught. Verify that EPT was done for each type of aircraft flown.
A-16	Aircraft Servicing and Handling	Record the dates of training. Ascertain whether the training was certified. Note the type of aircraft and determine whether training was completed yearly. Verify that the candidate was not flying on the dates in question.
A-17	Surface Contamination	Determine whether there is an exam on file and whether the training was certified and done annually.
A-18	CRM Training	Record the dates of training. Determine whether the training was certified. Note the type of aircraft. Ascertain whether the training was completed annually. Verify that the candidate was not flying on the dates in question.
A-19	MEL Training	Determine whether MEL training was provided, whether such training was certified and whether an exam was done.
A-20	Initial Flight Training	Record the dates and aircraft registration and time for cross-checking with the log books. Determine whether the training times were in accordance with the training manual. Verify that the training was not done on revenue flights. Determine whether the training was certified. If the training was performed in a simulator, ascertain whether there is authority for that simulator. Determine whether night training was done during the initial training.
A-21	Recurrent Flight Training	Record the dates and aircraft registration and time for cross-checking with the log books. Verify that the training times were in accordance with the training manual and that the training was not done on revenue flights. Determine whether the training was done every six months or annually, whether the training was certified and, if the training was done in a simulator, whether there was authority for that simulator. If the ride was done by the CCP, verify that he or she did not do the training.

Appendix 14 Training Records

	Area	Action
A-22	Line Indoctrination	Record the dates and aircraft registration and time for cross-checking with the log books. Verify that the training times were in accordance with the training manual. Determine whether there was compensation for landings and whether it was done correctly. Ascertain whether there was a CCP on board and verify that he or she had authority at that time. Verify that line indoctrination was done on each applicable aircraft and whether the line indoctrination was certified.
A-23	Line Check	Determine whether the line check was properly certified for the crew position. If candidate flew in both seats, two line checks are required. Determine whether the line check was done yearly and whether the CCP was valid.
A-24	Captain Upgrade	Determine whether the training was conducted in accordance with the training manual and whether it was certified.
A-25	CCP Monitor	Use the area for captain upgrade. Type A CCPs must be monitored annually. Instrument rides must be done by DOT.

## Journey Log - Load Sheet Analysis

Ala On antan			177	1-				
Air Operator			F	File				
Date Base		Inspector						
Aircraft Type and Registration								
Journey Log Number								
Date (Year-Month-Day)								
Flight Number								
Crew (lb.)								
Passengers (lb.)								
Fuel and Oil (lb.)								
Baggage (lb.)								
Cargo (lb.)								
Operating Empty Weight (lb.)								
Log Book Take-off Weight (lb.)								
Calculated Take-off Weight (lb.)								
Difference of Line 12-11								
Certificated Gross Take-off Weight (lb.)								
Difference of Line 13-12								
Name of Captain								

Note: Co

Complete the form as indicated above. The calculations will reveal whether an aircraft has been operated over gross according to the log book calculations. If the calculations for Line14 give a positive result, then the aircraft gross takeoff weight has not been exceeded. If the result is negative, then the opposite is true.

Appendix 15	Journey Log - Load Sheet Analysis
Inspector's Name and Signature	Date

# Aircraft Inspection Report

	For Ope	ratio	ns/	Airwortl	nines	s I1	nspec	tor				
1.Operator	•						•					
Name and Address												
Inspection Location										-		
mopeedon Boeddon										Date	T	
0 A :	1	<b>O</b>	• .								<u> </u>	
2.Aircraft Regist	tration and			ion			D	1.0				
Aircraft Type		Registration					Registered Owner					
Leased From												
								Ter	m	1 1	<u> </u>	
Fuel Capacity (lb.)							om	Aimlane N	ne Maximum Gross			
r der Gapacity (ib.)	Main or No	rmal	rmal Auxiliary			Tot	al	Weight				
Airplane Certification			Helicopter Maximum Gross Weigl				t	Intern	nal	Exter	nal	
□ VFR □ IFR	R 🔲 Nigl	nt										
Helicopter Certification	<u> </u>											
□ VFR □	] IFR	□ N:	ight		Category	Α		☐ Vertic	cal Ca	tegory A		
3.Aircraft Docur	nentation											
Certificate of Airworthine	ss			С	ategory							
Certificate of Registration					Categor	est						
Certificate of Registration			_	Transferred	Categor	Ly						
El: 1 . M 1		1 4 1		T 1			0 1	. (6, 5		`		
Flight Manual	Amendment Number					Supplements (Configuration)						
Weight and Balance Confi	Supplemental Type Certificate				Supplements (Configuration)							
Radio Licence	Radio Licence Valid To			Aircraft Last Weight and Balance				Pitot-Static Test Date				
4.External Inspe	ection	•					•	1		•		
Airplane Certification												
Wheels	Floats	☐ Sk	is									
Helicopter Certification												
Wheels	Floats	☐ Sk	is		lmergen	су Б	loatation	n Equipm	ent			
Cargo Hook or Ho	ist Capacity											
External Lights	<u> </u>											
☐ Rotating Beam	☐ Strobes		] Nav	rigation	Lanc	ding		Гахі [	Sea	archlight		

Appendix 16 Aircraft Inspection Report

5.Cabin													
Maximum Number o	f Passengers	s N	Number of Seats			Flight Attendant Seat/Shoulder Harness  Jumpseat Seatbelts Ash Trays							
Safety Feature	es Card	. [	Eq	uipmen	t Decal	s Cabin Lights				Exit Marki	ngs		
Exit Lighting			Cal	oin Inte	ercom	F	Emerg	gency l	Exit N	Markings			
☐ Emergency Exit Lighting ☐ Exit/Emergency Exit Opening Instructions													
Carry-on Baggage Restraints  Equipment Restraints													
6.Flight Deck Instrumentation or Equipment													
Flight Instruments PIC FO Comments													
ASI													
Press Altimeter													
Radar Altimeter													
Turn and Bank													
VSI or IVSI													
DG													
Gyro Compass													
RMI or HSI													
Attitude Indicato	r												
Flight Director													
☐ Third Gyro H	Iorizon		Pov	wer Sou	ırce	Aeropl	lane			Auto Pilot	FN	ЛS	
Helicopter SAS AFCS Stab Aug Coupled													
Navigation Equipment													
Magnetic Compass Swung					DG								
Power Source	2	Nur	Number			Swung				Radar (Type)			
6.Flight Decl	k Instru	ment	atior	or E	quipn	nent (Cont	inue	ed)	,				
C						`		,					
Naviga	ation 5	yste	ms -	· Nui	mber	ξService	abie	•					
ADF	VC	)R				ILS		1	MLS/	'GPS			
RNAV	VL	F or Omega				Loran C		I	Marker Beacons				
Communication Systems - NumberξServiceable													
VHF	HF	7		FM		Intercom			Tr	ansponders			
Other Equipment - NumberξServiceable													
OAT	Clo	ocks	s			Altitude Alert			F	DR or CVR			
TCAS	Wij	pers				Checklis	ts		[	Jumpseat	1	.1	

☐ Flight Manual F	laca	rds [	Operations Manual		] Joi	arney Log	MEI	-	ELT:	Placa	rds	
Anti-Icing or De-Icing Systems - NumberξServiceable												
Pitot Heat			Alternate Static Source			Windshield			Engine			
Ice Detector			Propeller or Rotor			Wing or Tail						

Appendix 16 Aircraft Inspection Report

7.Emergency E	Equipm	ent				
ELT Land		ELT Sea		Survival Equipment		
Rations		Life jackets		Life Rafts		
Life Raft Capacity	Versus	Maximum Number of P	assengers Ca	arried		
First Aid Kits		Fire Extinguishers		Flashlights		
8.Comments						
Inspector's Signature				Date		

Flight Inspection Appendix 17

## Flight Inspection

					Air Carrier		File Numb	er		
	Flight	Deck		☐ Cabin			5258-			
	D	ate		Flight No.	From	Pilot-In-Command	Aircraft & Identification	Dep	Arr	Flight Time
1.										
2.										
3.										
4.										
5.	of Ins	pection								
	Routin		□ R	oute $\square$ A	ircraft	s Crew Equi	ipment or Proce	lures		
			٠ بي			Recommendations and Fo				
							☐ A. Fligh	: Preparati	Ort.	
									eck and Ca	ıbin
								ation of Fl		
							☐ D. Aircr	aft and Eq	uipment	
								ute Faciliti		
							A. Othe on lis		n Items no	ot covered
								Routing	Instruc	ctions
							1.			
							2.			
							3.			
Th	ne abo	ve flig	hts w	ere conducted	in a satisfactory man	ner, except as noted.				
					,	, 1				
Date	:					Air Carrier Inspector (Pr	int and Sion)			
						III Same mopeetor (11	01811)			

Appendix 17 Aircraft Inspection Report

A. Flight Preparation		C. Operation of Flight		D. Aircraft and Equipment
1. Weather Briefing		Pre-Start Safety		1. "No Go" Items
2. Dispatch		2. Starting Engine		2. C of A and C of R
a. Personnel Hours of Operation Operational Control		3. After Starting Checks	$\overline{\Box}$	3. Deferred Snags
b. Communication and Flight Watch		4. Radio Procedures and ATC Clearance		4. Maintenance Release
c. Ground Communication		5. Pre-T/O Checks & Cabin Security		5. Manuals and Log Books
d. Flight Planning Information		6. Taxiing and Take-Off		6. Engines - Function
e. NOTAMS		7. Departure Sequence		7. Systems - Function
3. Flight Planning	$\overline{}$	a. Engine Handling	一一	8. Instruments
a. Route Analysis		b. ATC Procedures	Ħ	a. Minimum Required
b. Fuel Computations		c. Noise Abatement	一一	b. Function
c. Alternates		d. Lookout		9. Radios - Naval and Communication
d. Weights and Allowances		e. After Take-Off Checks	Ħ	a. Minimum Required
4. Weight and Balance Control		f. Radio Procedures		b. Function
5. Aircraft Servicing and Ramp Safety		8. Climb Procedures	퓜	10. Intercom and Public Address System
a. Fuelling Procedures		9. Cruise		11. Radar Transponder, Sextant, Dopler, Loran,
b. Load Security		a. Enroute Communications	퓜	Flight/Voice Recorder, Inertial Guidance
c. Ground Equipment and Handling		b. Navigation Accuracy	퓜	12. Emergency
d. Aircraft Parking		c. Altitude and Track		a. Exits - Number, Access and Lighting
6. Pre-Flight Checks	ᅢ	d. Seatbelt Sign	퓜	b. Fire Extinguishers
a. Arrival at Aircraft		e. Management of Flight	퓜	Number Required
b. External Checks		Power and Speed Control		Weighed and Checked
c. Cabin and Flight Deck		2. Fuel Management	Ħ	c. Fire Axe
d. Emergency Drills		3. Weather Monitoring	Ħ	d. Oxygen
		4. Turbulence Procedures		e. First-Aid Kits
B. Crew Flight Deck and Cabin		5. Revision of Flight Plan	퓜	f. Survival Equipment
Reporting for Duty		10. Approach Procedures	Ħ	Minimum Required
2. Minimum for Aircraft Type		a. Organization of Approach		2. Last Inspected
3. Licences		b. Descent	$\exists$	13. Seatbelts
4. Evidence of Competency		c. Final Facility Approach		14. Souls on Board (including No. of Infants)
5. Manuals and Equipment		Preloading Check & Cabin	퓜	15. Carry-On Baggage
6. Crew Techniques		Security 2. Coupled Approaches		16. Passenger Cargo Configuration
7. Crew Management and Discipline		3. Category I and III Approaches	퓜	E. Enroute Facilities
8. Flight and Duty Times	ᅢ	d. Landing and Taxiing	퓜	Company Communication & Flight Watch
9. Rest Facilities		11. Shutdown		ATC - Coverage and Clearances
10. Cabin Attendant Form	ᅢ	12. Use of Charts and Check Lists	긤	3. Tower - Communication and Control
Inspectors Comments	ш	13. Fod - Fog	ᅢ	4. Navigation and Approach Aids: VOR/DME-
-F >		14. Flight Logs and Records	퓜	NDBILS Markers Radar-Loran C-INS- Omega-GPS-Other
		15. Snags - Recording and Clearing		Airport - Approaches - Marking - Lighting     Programs
				Runways and Condition - Taxiways - Ramp/PAX Control
		16. Weather Reporting		Refuelling - Procedures and Facilities

PAX Briefing or Safety Features Card

F. Other Inspection Items Not Covered

1. Dangerous Goods

### **Aircraft Inspection Form - Cabin Safety**

Air Carrier			Inspecti	on Site			Date	
							Date	
Aircraft Type	Aircraft Registration							
	Alliciait Registration	Wheels	Skis	☐ Floats	☐ Amphibious	☐ Flying Boat	<u> </u>	
Configuration								
Passenger	☐ Cargo	Combi	☐ Otl	ner (Specify)				
				, , , , , ,				
<b>S</b> Satisfacto	•	atisfactory (Cor uired)*	nments	NC	Not Checked	NA Not A	pplicable	
Aircraft E	xterior							
Exits Outlined	l				5. ELT Location Pla	ncarded		
2. Exit - Openin	g Instructions				6. Exterior Emerger	ncy Lights		
3. Slip-Resistant	Route on Wing				7. Propeller Restrair	nt or Fitting		
4. Escape Tape of	or Rope Fittings							
Aircraft Ir	nterior							
8. Exit - Openin					39. First Aid Kits No			
9. Exit Signs./Li					40. Medical Kit/Resu	scitator		
	ty Lights/Emergency Li	ghting Switch			41. Life Vests - No.:	Туре:		
<ol><li>Exit Accessibility</li></ol>	,				42. Life Vest Stowage	e/Location		
12. Number of Pa	0				43. Fixed Oxygen Sys			
	nt - Forward/Aft/Side				44. Fixed Oxygen Sys		ion	
	Fold-Forward Feature				45. First Aid Oxygen			
15. Table Stowage					46. Portable Oxygen			
16. Table Stowage	e - Other				47. Portable Oxygen			
17. Ashtrays					48. Portable Oxygen	with Full Face Ma	sk	
<ol><li>Carry-On Bag</li></ol>	0.0				49. Smoke Hood			
19. Passenger Sea					50. Smoke Goggles/l		ves	
20. Seatbelt Exter					51. Megaphones - No	).		
21. Seatbelt Anch					52. Crash Axe			
22. Shoulder Harr					53. ELT Type			
23. Access to Flig		601:			54. ELT Location			
	t - Location/Type/View	of Cabin			55. Lift Raft Type:	Location:		
25. F/A Seatbelt					56. Life Rafts - Capac			
	t - Exit Accessibility				57. Floatation Device			
27. Flashlights					58. Slides - Non-infla	table		
28. PA System 29. Intercom Syst					59. Slides - Inflatable			
,					60. Slides/Rafts	/T .:		
30. Galley Equipm					61. Survival Kits - Co			
	es/Circuit Breakers	condo			62. Other Equipment Re			
33. Safety Feature	nts/Latches/Weight Pla	carus			63. All Equipment Ro 64. All Equipment Pl			
34. Lavatory/Ash					65. Cargo/Closet Res		carde	<del>                                     </del>
	ke Detector/Extinguish	2 <b>f</b> *			66. Overhead Bins - V		carus	
36. Fire Extinguis		Type			67. Ordinance Signs	w cigitt i facatus		-
37. Fire Extinguis		. ypc			68. Curtain Tiebacks			$\vdash$
0	Extensions/Fire Kits/Sn	noke Barriers			oo. Gurtain Tiebacks			
Distribut 1.		2.		3.	ı		DCIT	
_10011000 1.		<i>-</i> ·		J.			PSIT	

Appendix	18	Aircraft Insp	ection Form - Cabin Safety	
ion				
				Letter Sent? Yes

All items noted as U - Unsatisfactory o	on the	checklist	require a	comment.
---	--------	-----------	-----------	----------

Comments	
Description desired	
Recommendations	

Cabin Safety Inspections Appendix 19

## **Cabin Safety Inspections**

File No.	Air Carrier					Flight No.	Air	craft	Registra	tion			
Airport of Inspection	•					Date of Ins	spec	ction (Y-M-	Route				
							D)	(					
							•						
Delayed by Inspection				I	Passen	ger Load			C	Crew			
_			Ī	7 г. г		750/ 🗆 50	0.7	Pilot-in-Com	mand				
∐ Yes	All Passeng	ers	L	_ Ful		75% 📙 50	%						
□No			B	ase				Flight Attend	ant in Cha	arge			
N. I. CELL.	Passengers/Fre		1:6 1					M 1 II	ъ.				
Number of Flight Atter	ndants	Qua	lified					Manuals Up t	o Date				
☐ Pre-Flight Insp	ection	Ir	ı-Flig	ht Ins	pectio	n	] Sc	heduled		] Char	rtered		
Checklist													
S Satisfactory	U Unsatisfacto	.,, Г	N.	ot Cho	alrad	N Not A	mli	cable Vio	deo 🔲 :	Live D	lomon	atvoti	ion
Satisfactory	U Unsatisfacto	Jry L	N IN	ot Che	eckeu	IN NOT IN	ppm	cable vic		ыче Б	emon	strati	1011
A. Cabin Inspecti	on	S	U	NC	NA	C. Pre-Tak	e-o	ff		S	U	N	N
Doors, Chutes, Gauges, Car	nvas					Service During I	Demo	anstration/Video			$\overline{\Box}$	C	A 
Fire Extinguishers						Baggage Stowed							
Portable Oxygen Bottles		=				No Smoking Tir		nd Areas					
Safety Features Card						4. Seatbelts - How					$\frac{\square}{\square}$		
5. First-Aid Kits						5. Tables	, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	in to put them on					
6. Megaphones		=		_=		Chair Backs				-=			<u> </u>
7. Life Jackets						7. Safety Features	Cards						
8. Life Rafts						Emergency Exit						<u> </u>	<u> </u>
9. Axe						Oxygen Locatio						<u> </u>	<u> </u>
10. Smoke Mask/Gloves			<u> </u>			10. How to Activate		gen			<u> </u>		<u> </u>
11. Smoke Detectors			<u> </u>			11. Place over Mour					<u> </u>	<u> </u>	
12. Seatbelt Extensions						12. Use of Head Str		111030					
13. Radio Beacons						13. Use by Children							<u> </u>
14. Window Exits		=				14. Refrain from Sn		σ					
15. FA Station						15. Life Jacket Loca					<u> </u>		<u> </u>
16. Passenger Seat						16. How to put on :		djust Life Jackets					
17. No Smoking/Seatbelt Signs						17. When to inflate							
18. Closet Placards						18. How to inflate I							
19. Closet Restraints						19. How to inflate I		•					
20. Magazine Restraints						20. How to activate		,			<u> </u>		<del>-</del>
21. Lavatory Placards						21. Visual Checks							
22. Galley Equipment						22. Doors Armed							
23. Demonstration Equipment						23. Notice of Take-	Off						
24. Cabin Log Books						24. F/A Seats Taker					<u> </u>		
25. PA System			<u> </u>			25. F/A Silent Revi					屵	ᆜ	_ <u> </u>

A. Cabin Inspection	S	U	NC	NA	C. Pre-Take-off	s	U	N C	N A
26. Medical Kits					D. In-Flight	S	U	N C	N A
27. Resuscitators					Seatbelt Announcement				
28. Flashlights					2. Service with Seatbelt Sign On				
29. Floor - Proximity Light					3. Seatbelt/Turbulence Announcement				
30. Crew Baggage Stowage					E. Top of Descent	S	U	N C	N A
31. Carry-On Baggage Restraint					Seatbelt Announcement				
32. Fire Extinguisher for Washroom					2. Service Continued/Stopped				
33. Survival Kit					3. Tables				
34. Exit Placards and Instructions					4. Chair Backs				
35. Emergency Briefing					5. Baggage Stowed				
B. Boarding/Cabin Baggage	S	U	N C	NA	6. No Smoking				
1. F/A at Stations					7. Visual Checks				
2. Pre-Boarding Briefing					8. F/A Seats Taken				
3. Pre-Boarding Seat Location					9. F/A Silent Review				
4. Service on the Ground					F. After Landing	S	U	N C	N A
5. Carry-on Baggage					1. Announcements to Remain Seated				
6. PA					2. F/A at Stations				
7. Ramp Safety					3. Did passengers remain seated until a/c stopped?				
8. Cabin Check					4. Doors Disarmed				
9.					5. F/A at Station During Deplaning				
Comments									
A1-35 Cabin Inspection									
B1-8 Boarding/Cabin Baggage									
C1-25 Pre-Takeoff									
D1-3 In-Flight									
E1-9 Top of Descent									
F1-5 After Landing									
Recommendations									

Cabin Safety Ins	pections			Appendix 19
				AES
				Book
				Letter
	Signature of In	spector	R	egion
Distribution	1.	2.	3.	

Ramp Check Appendix 20

# Ramp Check

spector <b>Date</b>			Loca	Location			ype/Flig	ght No	o. AC R	egistra	ion		
		Date											
Company							Regis	tered Ov	ered Owner				
Pilot-In-Command	Licence	Number		Tvı	ne En	dorsed	Med	lical Va	alid	PPC	/Insti	umen	t
				- 71	PC 211	401004	11200				, 11100		
Co-Pilot	Licence	Number		Ty	pe En	dorsed	Med	lical Va	alid	PPC	/Inst	umen	t
Flight Attendant or Name Purser				ı				<u> </u>		Current		I	
Yes No										☐ Yes	[	□No	)
•							1						
Aircraft			A	men	dmer	nt				Ame	endm	ent	
Documentation													
		Board AC	Num	ber	D	ate	On Bo	oard A	C 1	Number		Date	
Aircraft Flight Manual	☐ Ye No	s 🗌					☐ Yes	□ No	•				
Cabin Attendant Log	☐ Ye	s 🗌					☐ Yes	□ No	,				
Certificate of Airworthiness	☐ Ye No	s 🗌					☐ Yes	□ No	,				
Certificate of Registration	☐ Ye	s 🗌					☐ Yes	□ No	,				
Journey Log Book	☐ Ye	s 🗌					☐ Yes	□ No	,				
Minimum Equipment Lists	☐ Ye	s 🗌					☐ Yes	□ No	,				
Baggage Check (Tie Downs or Strape					<u>                                     </u>						<u> </u>	<u>                                     </u>	
Cabin Check (Seatbelts, Safety Featu Galley Restraints, Close							ning Instr	uctions,	Carry	-on Bagga	ge Res	traints,	
Emergency Equipment (First-Aid Ki	ts, ELTs,	Fire Extir	nguishers,	, Oxyge	en Cylin	nders, Lif	e Vests, l	Life Raft	is)				
Dangerous Goods	Carri	ied: 🗌	Yes			No	Auth	orizeo	1:	Yes		No	
Notes	•												

Sample Parallel Report

Inspector's Signature

Appendix 34

Follow-up Required

Date

### **Audit Information Report Summary**

### Approved Maintenance Organization

Organization							File							
Base							Region							
Functions		10	9	8	7	6	5	4	3	2	1	N,		
. Maintenance Control Manual												13		
. Technical Publications/Library														
. Personnel														
. Maintenance Training Standards														
. Technical Records														
. Fuel/Defuel														
. De-Icing Procedures/Equipment														
. Service Difficulty Reporting														
. Defect Control (Deferral/Rectification)														
0. Ramp Procedures														
Facilities General														
2. Sample Aircraft for Conformance														
3. Sub-Bases														
4. Company Quality Audits														
5. Airworthiness Control Committee														
6. Engineering														
7. Receiving Inspection														
8. Maintenance/Inspection Programs														
9. Reliability Program														
0. Support/Overhaul Shops														
Parts/Material Control														
2. Test/Measuring Equipment														
3. Maintenance Contracts														
4. ADs/Bulletin Compliance														
5. Corrosion Control/Aging Aircraft														
6. Non-Destructive Testing														
7. Weight and Balance Control														
8. Parts Borrowing/Pooling														
9. Other Specialized Work														
0. Licensing Certification Standards														
Certification of Components														
2. Ground Support Equipment														
3. Storage Facilities														
4. Flight Authorities														
Remarks														
udit Manager	Date	<u> </u>		Rea	ional D	trector	Airwort	hiness		Date				

### **Audit Information Report Summary**

#### **Air Carrier**

Organization							File					
Base							Reg	on				
Functions		10	9	8	7	6	5	4	3	2	1	N/ A
Maintenance Control Manual												
2. Technical Publications												
3. Personnel												
4. Maintenance Training Standards												
5. Technical Records												
6. Fuel/Defuel/Fire Prevention												
7. De-Icing Procedures												
8. Mandatory Defect Reporting												
9. Defect Control (Deferral/Rectification	1)											
10. Ramp Procedures												
11. Facilities General												
12. Sample Aircraft for Conformance												
13. Sub-Bases												
14. Minimum Equipment Lists												
15. Category II/III Maintenance Program	s											
16. Extended Twin Operations												
17. Maintenance Dispatch												
18. Test/Ferry Flight Procedures												
19. Enroute Inspections												
Audit Manager	Dat Distributio		ARDFI	_		irector, Intario		thiness		Date		

# **Audit Information Report Summary Approved Training Organization**

Organization							File					
Base							Reg	ion				
Functions		10	9	8	7	6	5	4	3	2	1	N/ A
Training Control Manual												
2. Quality Control												
3. Curriculum												
4. Record Keeping												
5. Attendance												
6. Examination												
7. Graduation Certificate												
8. Instructors												
9. Organization Chart												
10. Facilities (General)												
11. Prerequisites and Curriculum												
12. Equipment												
13. Facilities (Specific)												
14. Reference Material												
15. Class Size												
16. Advisory Committee												
Audit Manager	Dat Distribution		RUE	_	ional D			thiness		Date		
	Distribution: AARDFR, Ottawa, Ontario											

# Audit Information Report Summary Manufacturing

Or	ganization							File						
								Paris						
Bas	se e							Region						
	Functions		10	9	8	7	6	5	4	3	2	1	N/ A	
1.	Quality Control Manual													
2.	Bonding Process													
3.	Cadmium Plating													
4.	Chemical Milling of Aluminum Alloys													
5.	Chem. Conversion Coatings for Alum Alodine													
6.	Chronic/Sulphuric Acid Anodizing													
7.	Copper Plating													
8.	Dichromat Treatment													
9.	HT: Aluminum Alloys (Air Furnace)													
10.	HT: Aluminum Alloys (Salt Bath)													
	Heat-Treatment: Steel													
12.	Sulphuric Acid/Sodium Dichromat Etch													
13.	Vapour Degreasing Specification													
14.	Aluminum Brazing													
15.	Fusion Welding													
16.	Metallic Arc Welding													
	TIG Shielded Arc Welding													
18.	Certification/Qualification of NDT Personnel													
19.	Eddy Current Inspection													
20.	Liquid Penetrant Inspection													
21.	Magnetic Particle Inspection													
22.	Radiographic Inspection													
	Ultrasonic Inspection													
24.	NC Material Review Board													
25.	Special Processes													
26.	Sub-Contractor and Supplier Control													
27.	Tool and Gauge Control													
Re	emarks													
Au	dit Manager Date			_			Airwo	rthine	SS	D	ate			
	Distribution: AARDFR, Ottawa, Ontario													

# Audit Information Report Summary Distributor

Organization	File	File										
Base							Reg	ion				
Functions		10	9	8	7	6	5	4	3	2	1	N/ A
Product Control System manual												
2. Receiving Inspection												
3. Parts/Material Control												
4. Technical Records												
5. Recertification of Components												
6. Storage Facilities												
7. Facilities/General												
Remarks												
Audit Manager	Date	e		Reg	ional D	irector,	Airwor	thiness		Date		
<u> </u>	Distributio		ARDF	_								
	Distribute	,,,, 1 <b>1</b> 1		, 011	O		•					

3<sup>rd</sup> Edition September 1997

### **Audit Information Report Summary**

### Airworthiness Engineering/Design Approval Organization

Organization	File	File											
Base							Region						
Functions		10	9	8	7	6	5	4	3	2	1	N/A	
1. Procedures Manual													
2. Technical Publications													
3. Personnel													
<ul><li>4. Records</li><li>5. Quality Audits</li></ul>													
Remarks													
Audit Manager	Date	2		Reg	ional D	irector,	Airwor	thiness		Date			

Distribution: AARDFR, Ottawa, Ontario

Transport Canada Trans Safety and Security Sécur	sports Canada rité et sûreté		Confirmation Request Form
CRF No. Company Name			
Name of Auditor	Area of Audit		
Company Representative	Title		
	Subject	Matter	
Auditor's Signature			Date and Time
Company Response Req	uired By:	Date and Time	
	Company	Respons	e
Company Representative's Signatur	e		Date and Time
For Transport Canad	•		
Company Response Accepted	Company Res	sponse Reject	Audit Finding: Yes No
Auditor's Signature			Date and Time

## Confirmation Request Control Page

Numbe r	Subject	Submitted By	Pr	Date	ed	R	Date equir	ed	R	Date	ed
_											

	1	ı			1	1	1	

## Non-Conformance Evidence Log

Area of Audit		Audit Finding Number
Non-Conformance To		
Evidence Obtained Originals		
Certified Copies Provided To	Certified By	Date
Certified Copies		
Certified By		
Section 2)		Date

Audit Finding Form Appendix 25

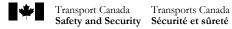
Transport Canada Safety and Security Transports Canada Safety and Security and Security and Security and Security and Security Security and Security	Audit Finding Forn	1	
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Audit: Non-Conformance With:  Examples  Name and Signature of Auditor  Date  Company Corrective Action: Immediate, Short and/or Long Term  Signature/Title  Date	Company Name	Base Location	File
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Signature/Title Date	Company Corrective Action: Imme	diate, Short and/or Lo	ong Term
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ransport Canada Response			Date
	ransport Canada Response		

OPI		
Target Completion Date	Date Item Completed	Responsible Manager

Appendix 25

Audit Finding Form

Audit Finding Form Appendix 25



### **Audit Finding Form**

Page 2

No.

Appendix 25	Audit Finding Form
Examples (Continued)	
,	

### Sample Exit Meeting Notes

#### Acknowledgements

Thank the company officials for their co-operation and assistance.

#### Purpose

- 1. Explain the purpose of the meeting:
- Summarize the audit report; and
- 3. Ensure that there are no surprises.

#### **Audit Findings**

- 1. Explain that there will not be a discussion on findings.
- 2. The company will have the opportunity to address these findings in its CAP.

#### Post-Audit

- 1. Explain the next stage of the audit.
- 2. Inform the attendees that the audit report will be completed in ten working days.
- 3. State that the company will have thirty working days to respond.
- 4. Explain that the audit team's role is to make a report, and that we will meet with the Convening authority and Regulatory Compliance for further action.
- 5. Explain that the company can expect a follow-up after the audit is completed.

#### Report Format

Review the audit report format in terms of content.

#### **Questions and Comments**

#### Open

# Sample Covering Letter for Large Combined Audit



Government of Canada du Canada

Toronto, Ontario M5F 7J9

#### Registered

5258-1-23456

July 3, 1997

Mr. I. Stravinski President, Acme Aero Limited MacDonald-Cartier International Airport Ottawa, Ontario K1P 5L6

Dear Mr. Stravinski:

Attached please find two copies of the Audit Report, together with an electronic copy of the Audit Findings. These come as a result of the regulatory audit of Acme Aero Limited which was conducted by Transport Canada (Civil Aviation) during the period June 9-20, 1997.

Audit Findings are related to the Canadian Aviation Regulations, associated standards, the Acme Aero Limited Company Operations and Maintenance Control Manuals, as well as the conditions and approvals found on the Acme Aero Limited Air Operator Certificate. Audit Findings require a written response from you and a follow-up from Transport Canada.

I request that the Audit Finding Forms which comprise part of this report be completed and returned to my office not later that August 18, 1997.

The co-operation extended to the audit team by you and your staff during the audit was appreciated.

Yours truly,

R. Jonson Convening Authority

Attachments (3)

# Sample Large Combined Audit Report

#### Part IGeneral

## **Company Overview**

Acme Aero Limited is an aviation company which was formed in 1984. It offers both a scheduled and non-scheduled domestic air service from the main base at MacDonald-Cartier International Airport, with sub-bases in Toronto/Lester B. Pearson International Airport and Montreal International (Dorval).

Acme Aero Limited operates one PA31 and two amphibious DHC-2 aircraft from its main base, one HS-748 from each sub-base, plus one PA31 from the sub-base in Toronto.

The DHC-2 aircraft are used to support Call of the Wild Vacations, a subsidiary of Acme Aero Limited which operates three fly-in fishing camps in Quebec. The HS-748s offer a scheduled service between Toronto and Windsor, Ontario and between Montreal and Val D'Or, Quebec. The PA31s operate on a charter basis and are available for med-evac under a standing offer with the Ministry of Health for the Province of Ontario. The operator is transporting certain dangerous goods by air.

Aircraft maintenance is performed in-house at all three bases. There is a full-time staff of six Aircraft Maintenance Engineers, five apprentices and two technicians. The Aircraft Technical Records are kept at the main base in Ottawa.

The company has experienced steady growth and now employs nearly one hundred people. The company is currently in the process of adding two DA20 type aeroplanes which it intends to operate under contract to a major courier company.

## Company Management

Name	Title	Telephone No.
I. Stravinski	President, Acme Aero Limited	(613) 974-2300
B. Mathers	Director, Flight Operations	(613) 974-2301
N. Schaffer	Chief Pilot	(613) 974-2302
C. Roberts	Safety Officer	(613) 974-2303
M. Tellier	Chief, Dispatch	(613) 974-2304
S. Lavallee	Director, Inflight Services	(613) 974-2305
J. Anderson	Director, Maintenance	(613) 974-2306
T. Baynes-Armstrong	Quality Assurance Manager	(613) 974-2307
D. McIntyre	Manager, Dangerous Goods	(613) 974-2308

## Scope and Depth

The scope of the audit encompassed all activities that could affect the safe operation of the company, including, but not limited to:

- (a) Airworthiness and related programs,
- (b) flight operations and the operational control system,
- (c) cabin safety,
- (d) training, simulators and flight training devices, and
- (e) the transportation of dangerous goods.

The audit covered the period from October 10, 1996 to June 20, 1997.

## Approach

The audit of Acme Aero Limited was a combined audit (of both airworthiness and operations functional areas) and was conducted in accordance with the Manual of Regulatory Audits.

#### **Aviation Enforcement**

Audit Findings related to non-conformance with a regulatory requirement may result in Aviation Enforcement action being taken.

#### Corrective Action Plan

The company is required to submit a corrective action plan to Transport Canada within 30 working days of the receipt of this report. A nil or unsatisfactory response may result in the suspension of the Company Operating Certificate.

#### **Audit Team**

Name	Function/Specialty	Region	Telephone No.
R. Jonson	Covening Authority	Ontario	(416) 952-0001
T. Smith	Audit Manager	Ontario	(416) 952-0002
J. Reynolds	Team Leader, Operations	Ontario	(416) 952-0003
F. Lalonde	Team Leader, Airworthiness	Ontario	(416) 952-0004
K. McLean	Ops Team Member PA31 and DHC-2	Ontario	(416) 952-0005
V. Bruce	Ops Team Member, Cabin Safety	Ontario	(416) 952-0006
M. Michaels	Ops Team Member, HS-748	Ontario	(416) 952-0007
P. Gagnon	Ops Team Member, Dangerous Goods	Ontario	(416) 952-0008
D. Jacobson	Airworthiness Team Member	Ontario	(416) 952-0009
W. Preston	Airworthiness Team Member	Ontario	(416) 952-0010
S. Wallace	Airworthiness Team Member	Ontario	(416) 952-0011

## Part IIExecutive Summary

#### Part IIIGeneral

## Approved Maintenance Organization

#### 3.5Scope of Approval

The company presently holds an approval for all non-specialized work of the Beech 100 series aircraft but does not have the Technical Library nor the tools required for this approval.

#### 3.5.2Technical Publications/Library

Numerous technical and regulatory publications were either not available or not up to date.

#### 3.5.3Personnel

The Quality Manager failed to carry out his duties as described in the Maintenance Control Manual and as a result a number of technical and regulatory publications were either not available or up to date and the training requirements have not been met.

#### 3.5.4 Maintenance Training

The company's training program has not followed the initial training requirements as mentioned in the Maintenance Control Manual. Also, the recurrent training records for some of the employees were missing.

#### 3.5.5Technical Records

The Technical Records Clerk failed to transcribe all the pertinent entries and maintenance events to the appropriate Aircraft Technical Record and, on one occasion, the Conformity Certificate (24-0045) was neglected after the completion of a major repair to one of the company's aircraft.

#### 3.5.9Defect Control (Deferral)

Company personnel are not entering all defects into the Aircraft Journey Log. Further to this, where defects did get entered into the journey log, they occasionally did not get rectified or deferred as per the procedures outlined in the Maintenance Control Manual. As a result, aircraft were flown with defects entered in the Aircraft Journey Log and no rectification being carried out.

#### 3.5.12Sample Aircraft for Conformance

During the period of the audit all six company aircraft were inspected. Of these, four were found not to meet the conditions for the issuance of a Certificate of Airworthiness and the certificates were suspended.

#### 3.5.18Maintenance Schedule

Two of the approved Maintenance schedules did not include inspection forms and/or lifted items.

#### 3.5.21Control of Parts/Materiel

The company was not following the stores and quarantine procedures as specified in the Maintenance Control Manual.

#### 3.5.24Airworthiness Directives/Service Bulletin Compliance

The Director of Maintenance failed to ensure the applicability of ADs on company aircraft. As a result, various ADs were either not carried out at their prescribed times, or improperly complied with.

## Part IVOperational Functional Summaries

## **Operations Functional Areas**

#### **OP-2Air Operator Certificate and Operations Specification**

The Air Operator Certificate shows a sub-base at Forde Lake (N123). This base was closed in November 1996 without the required notification to Transport Canada being made (reference AF OP-2)

#### **OP-3Company Manuals**

Revisions to meet the new regulatory requirements for the Company Operations Manual are generally complete. There are two areas that will need work to bring the manual to an acceptable standard; however, these are the PA31 pre-take-off passenger briefing procedure which is missing directives pertaining to emergency equipment, and the passenger briefing form for the DHC-2, which is missing (reference AF OP-3).

#### **OP-7Flight Crew Training Program**

The Flight Crew Training Program meets the required standard yet is not being followed for initial flight crew training wherein three pilots were allowed to complete their initial training without acquiring the required night experience (reference AF OP-7).

Pilot interviews revealed a weakness in knowledge on the location and operation of emergency equipment even though the required Emergency Procedures Training (EPT) was certified as being complete. This observation shall be brought to the attention of the Regional Manager Commercial and Business Aviation with the recommendation that the next EPT training be monitored by the principal operations inspector to ensure that the standard of training is acceptable.

#### **OP-8Flight Crew Training Records**

The training records of 22 pilots were reviewed and numerous errors and omissions were noted. Acme Aero was requested to provide documentation indicating that the recurrent technical and surface contamination training for three HS74 flight crew was in fact completed. The company

was unable to do so (reference AF OP-8-1 and OP-8-2). Further to this, company senior management was unaware that training had not been completed and that an extension had been granted by the TC Regional office.

#### **OP-9Operational Control System**

The transition to the Type B Operational Control System has been handled very well. Qualified flight dispatch personnel are now in place and are exercising the necessary procedures to meet the required regulatory requirements. The only weakness to the system is the lack of operational facsimile systems in Windsor and Val D'Or. This has led to flight crew departing these locations with Operational Flight Plans that have not been approved by the flight dispatcher (reference AF OP-9).

#### **OP-14Cabin Safety**

During the audit, ramp inspections were conducted at Toronto, Windsor, Montreal and Ottawa. With the exception of first aid kits not meeting the required standard for the PA31 and DHC-2 aircraft (reference AF OP-14), all items were found to be satisfactory. Two in-flight inspections were conducted on the HS74; these were satisfactory with all procedures contained in the Flight Attendant Manual being followed.

## **Appendix AAirworthiness Audit Findings**

**Appendix BOperations Audit Findings** 

# Sample Small Combined Audit Report



Government of Canada

Gouvernement du Canada

Ottawa, Canada K1A 0N8

#### Registered

5258-1-23456

January 31, 1995

Mr. A.C. Matthews President ABC Aviation Hampton, N.B. E1C 8K6

Dear Mr. Matthews:

From January 16-21, 1995, ABC Aviation underwent a Transport Canada audit. The audit examined the company's operations and maintenance facilities to determine the degree of conformance to regulatory standards. The report consists of findings made during the audit. This process is intended to assist the auditee in identifying problem areas, implementing a corrective action plan to address immediate concerns, and modifying existing systems to prevent recurrence of the problems. The audit findings relate to compliance with Transport Canada legislation, delegated authorities and approved and/or accepted company manuals, and require a written reply by the company, which must include immediate, short- and/or long-term corrective action.

The audit examined the following areas [this may include just one specialist area]:

#### Airworthiness

(list the areas examined); and

#### **Operations**

(list the areas examined).

The audit was conducted in accordance with conventional audit practices pursuant to current legislation, in particular the Canadian Aviation Regulations and Commercial Air Service Standards

.../2

- 2 -

The audit revealed compliance in the following areas: (list the satisfactory areas and compliment where warranted).

The audit revealed deficiencies that require corrective action in the following areas: (list the subtitles of the areas and summarize the findings).

The audit revealed regulatory deficiencies that may result in Regulatory Compliance action: (list the areas and summarize the findings).

A copy of all of the audit findings is attached for your review and resolution. You are required to submit a corrective action plan, indicating target completion dates, within 30 working days of your receipt of this report.

Yours truly,

R. Jonson Convening Authority

Attachment

Audit Report Distribution Appendix 30

# **Audit Report Distribution**

## **National Audits**

	Combined Audit	Specialist Audit (Operations)	Specialist Audit (Airworthiness)
CA	1	1	1
DGCA	1	1	1
DAC/DMM	1	N/A	1
DCBA	1	1	N/A
DGA	1	1	1
Auditee	2	2	2

## **Regional Audits**

	Combined Audit	Specialist Audit (Operations)	Specialist Audit (Airworthiness)
CA	1	1	1
RDCA	1	1	1
RMCBA	1	1	N/A
RMA	1	N/A	N/A
RMAE	1	1	1
Auditee	2	1	1

# **Corrective Action Plan Tracking Forms**

## **Operations**

- P	ations		_							
					Αι	ıdit I	Findi	ng		
	Functional A	Area	1	2	3	4	5	6	7	8
OP-1	Previous Transport Canada Audits									
OP-2	Air Operator Certificate & Operat	ions Specifications								
OP-3	Company Manuals									
OP-4	Publications Library									
OP-5	Management Personnel & Operations Coordination									
OP-6	Company Check Pilot Program									
OP-7	Flight Crew Training Program									
OP-8	Flight Crew Training Records									
OP-9	Operational Control System									
OP-10	Flight Documentation									
OP-11	Aircraft Inspection									
OP-12	Aircraft Documentation									
OP-13	Minimum Equipment List									
OP-14	Cabin Safety									
OP-15	Flight Attendant Training Program	1								
OP-16	Flight Attendant Training Records									
OP-17	Dangerous Goods									
OP-18	Flight Inspection and Route Check	ζ								
OP-19	Aircraft Performance & Operating	Limitations								
OP-20	Flight Safety Program									
CA	P Action Completed }	Date	Initials							

 $\begin{array}{lll} \textbf{U} & - & \text{CAP Under Development} \\ \textbf{A} & - & \text{CAP Approved} \end{array}$ 

C -CAP Complete

## 3.5Approved Maintenance Organization

					A	udit l	Findi	ing		
	Functional Area	1		2	3	4	5	6	7	8
3.5.1	Maintenance Control Manual (or MPM)									
3.5.2	Technical Publications Library									
3.5.3	Personnel									
3.5.4	Maintenance Training Standards									
3.5.5	Technical Records									
3.5.6	Fuelling/Defuelling									
3.5.7	De-Icing Procedures/Equipment									
3.5.8	Service Difficulty Reporting									
3.5.9	Defect Control (Deferral/ Rectification)									
3.5.10	Ramp Procedures									
3.5.11	Facilities General									
3.5.12	Sample Aircraft for Conformance									
3.5.13	Sub-Bases									
3.5.14	Company Quality Audits									
3.5.15	Airworthiness Control Committee									
3.5.16	Engineering									
3.5.17	Receiving Inspections									
3.5.18	Maintenance/Inspection Programs									
3.5.19	Reliability Program									
3.5.20	Support/Overhaul Shops									
3.5.21	Control of Parts/Material									
3.5.22	Testing/Measuring Equipment									
3.5.23	Maintenance Contracts									
3.5.24	ADs/Bulletin Compliance									
3.5.25	Corrosion Control/Aging Aircraft									
3.5.26	Non-Destructive Testing									
3.5.27	Weight and Balance Control									
3.5.28	Borrowing/Pooling of Parts									
3.5.29	Certification of Components									
3.5.30	Storage Facilities									
3.5.31	Flight Authority									Ì
CA	AP Action Completed \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \	In	itial	s	•			•		

 $\begin{array}{ccc} \textbf{U} & - & \text{CAP Under Development} \\ \textbf{A} & - & \text{CAP Approved} \end{array}$ 

C -CAP Complete

## 3.6Air Operator

			Audit Finding							
	Functional Area	1	1	2	3	4	5	6	7	8
3.6.1.	General									
3.6.2.	MELs/CDLs/Deferred Maintenance Procedures									
3.6.3.	Category II/III Maintenance Program									
3.6.4.	Extended Twin Operations (ETOPS)									
3.6.5.	Maintenance Program									
3.6.6.	Maintenance Test and Ferry Flights									
3.6.7.	Enroute Inspection									
CA	CAP Action Completed \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \		Initial	İs	•	•	•	•	•	•

## 3.7Approved Training Organizations

				Audit Finding						
	Functional Area			2	3	4	5	6	7	8
3.7.1	Common Requirements									
3.7.2	Basic Training Requirements									
3.7.3	3.7.3 Type Training Requirements									
	CAP Action Completed } Date			ls						

U - CAP Under Development

A - CAP Approved

 ${\bf C}\;$  -CAP Complete

## 3.8Manufacturing Processes

				A	udit ]	Findi	ng		
	Functional Area	1	2	3	4	5	6	7	8
3.8.1	Quality Program Manual (QPM)								
3.8.2	Bonding Process								
3.8.3	Cadmium Plating								
3.8.4	Chemical Milling of Aluminum Alloys								
3.8.5	Chemical Conversion Coatings for Aluminum Alodine								
3.8.6	Chromic/Sulphuric Acid Anodizing of Aluminum								
3.8.7	Copper Plating								
3.8.8	Dichromate Treatment of Magnesium Alloys								
3.8.9	Heat Treatment of Aluminum Alloys (Air Furnace)								
3.8.10	Heat Treatment of Aluminum Alloys (Salt Bath)								
3.8.11	Heat Treatment of Steel								
3.8.12	Sulphuric Acid/Sodium Dichromate Etch								
3.8.13	Vapour Degreasing Specification Materials								
3.8.14	Aluminum Brazing (Dip Brazing)								
3.8.15	Fusion Welding								
3.8.16	Metallic Arc Welding								
3.8.17	Tungsten Inert Gas (TIG) Shielded-Arc Welding								
3.8.18	Certification/Qualification of NDT Personnel								
3.8.19	Eddy Current Inspection								
3.8.20	Liquid Penetrant Inspection								
3.8.21	Magnetic Particle Inspection								
3.8.22	Radiographic Inspection								
3.8.23	Ultrasonic Inspection								
3.8.24	Non-Conforming Material Review Board (MRB)								
3.8.25	Special Purposes								
3.8.26	Sub-Contractor and Supplier Control								
3.8.27	Tool and Gauge Control								
CA	AP Action Completed \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \	Initi	als	•	•	•	•	•	

 ${f U}$  - CAP Under Development

A - CAP ApprovedC -CAP Complete

## 3.9Distributors

					Audit Finding						
	Functional	Area		1	2	3	4	5	6	7	8
3.9.1	3.9.1 Production Control System Manual (PCSM)										
3.9.2 Receiving Inspection											
3.9.3	Control of Parts/Material										
3.9.4	Technical Records										
3.9.5	Recertification of Components										
3.9.6	Storage Facilities										
3.9.7	3.9.7 Facilities										
	CAP Action Completed }			Initia	•						

## 3.10Airworthiness Engineering Organization

			Audit Finding							
	Functional Area	1		2	3	4	5	6	7	8
3.10.1	Engineering Procedures and Design Approval Manuals									
3.10.2	Technical Publications/Library									
3.10.3	Personnel									
3.10.4	Records									
3.10.5	Quality Audits									
3.10.6	Data Review									
CAP Action Completed } Date Initials		•	•							

 ${f U}$  - CAP Under Development

A - CAP ApprovedC -CAP Complete

## 3.11Design Approval Organizations

See 3.10 Airworthiness Engineering Organization

## 3.12Delegated Authorities

				A	udit F	indir	ıg		
	Functional Area	1	2	3	4	5	6	7	8
3.12.1	Airworthiness Inspection Representative (AIR)								
3.12.2	Design Approval Representatives (DARs)								
CA	P Action Completed } Date	Initia	ls						

U - CAP Under Development

A - CAP Approved

 $\boldsymbol{C}\;$  -CAP Complete

## 3.13Avionics (AMOs and Manufacturers)

			Audit Finding						
	Functional Area	1	2	3	4	5	6	7	8
3.13.1	Maintenance Policy Manual (MPM)								
3.13.2	Engineering - Design, Development and Review								
3.13.3	Personnel								
3.13.4	Technical Data Control								
3.13.5	Control of Parts/Material								
3.13.6	Receiving Inspections								
3.13.7	Sub-Contracting and Supplier Control								
3.13.8	Testing								
3.13.9	Sample Units for Conformance								
3.13.10	Sample Aircraft for Conformance (if applicable)								
3.13.11	Storage/Quarantine								
3.13.12	Inspection Records								
3.13.13	Workshop - General								
3.13.14	Battery Shop Lead/Acid CAA EEL/1-1								
3.13.15	Battery Shop Nicad CAA EEL/1-3								
3.13.16	Shipping								
3.13.17	Technical Publications Library								
3.13.18	Software Quality Assurance (SQA)								
3.13.19	Electrostatic Sensitive Device (ESD)								
3.13.20	Testing and Measuring Equipment/Special Tools								
3.13.21	Mandatory Reporting of Defects								
3.13.22	Technical Training Standards								
3.13.23	Company Quality Audits								
3.13.24	ADs/Service Bulletins Compliance								
CA	P Action Completed \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \	Initi	als						

 ${f U}$  - CAP Under Development

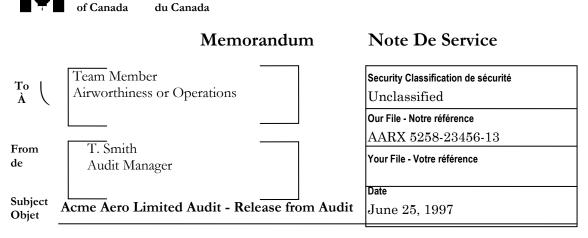
A - CAP Approved

C -CAP Complete

Gouvernement

Government

# Sample Notice of Release from Audit - Team Member



I would like to take this opportunity to thank you for your participation in the audit of Acme Aero Limited. Your co-operation and efforts have been greatly appreciated.

Since the physical audit of Acme Aero Limited is now complete, you are released from your responsibilities as an audit team member.

Thank you once again,

T. Smith Audit Manager

# Sample Letter to Company - Audit Close-Out



Government of Canada Gouvernement du Canada

Ottawa, Canada K1A 0N8

5258-1-23456

January 28, 1998

Mr. I. Stravinski President, Acme Aero Limited MacDonald-Cartier International Airport Ottawa, Ontario K1P 5L6

Dear Mr. Stravinski:

Attached are the final Transport Canada responses to the audit findings from the combined audit of your company in June 1997. As all corrective action regarding the findings has been taken, the audit is now closed.

I would like to take this opportunity to thank you and your staff for your co-operation during this process.

Yours truly,

R. Jonson Convening Authority

Attachments (2)

# Sample Parallel Report

## Part IObservations, Comments, Recommendations

#### **Audit Executive**

Due to the heavy workload on Regional inspectors, the audit manager and team leaders were not given sufficient time to prepare for the audit. Much of the preparatory work had to be completed during the pre-audit phase and indeed during the physical audit itself. This resulted in the need to make numerous changes to the audit plan which detracted from the overall professional conduct of the audit.

**Recommendation:** The audit management team should be given sufficient time to plan

for audits well in advance of the actual audit dates.

## **Administrative Support**

No administrative support was available to the audit team during this audit. Much overtime was required by audit team members simply to prepare audit report materials and correspondence with the auditee. These tasks could be handled much more efficiently by administrative support at a considerably lower cost.

**Recommendation:** All audits should have access to administrative support. Audits of

larger organizations and especially combined audits, should have a support person assigned to the audit team during the full audit period.

# Part IIExecutive Summary of Parallel Findings

In addition to the points raised in Part I which detracted considerably from the professional conduct of this audit, the Region was found to be functioning contrary to established policy for the certification of an air operator in the areas of OP-2, Operating Certificate and Operations Specifications, OP-3, Company Manuals and AW-3.5, Pre-audit Activities-Certificate of Approval.. Two of the three findings are primarily administrative in nature, however, the OP-3 finding has safety implications and will require immediate corrective action.

#### **OP-2Operating Certificate and Operations Specifications**

Acme Aero Limited has been approved for the operation of HS74 aircraft into a number of bases that cannot accommodate this type of aircraft. This approval was granted when the operating certificate was renewed following implementation of the CARs.

#### **OP-3Company Manuals**

The company's HS74 Training Manual states that the six month recurrent circling approach requirement in the PPC need only be completed annually. This is contrary to the regulatory requirement for operators who are approved for circling minima below 1000 foot ceiling and three mile ground visibility.

#### **OP-7Flight Crew Training Program**

Pilot interviews revealed a weakness in knowledge on the location and operation of emergency equipment even though the required Emergency Procedures Training (EPT) was certified as being complete. It is recommended to the Regional Manager Commercial and Business Aviation that the next EPT training be monitored by the principal operations inspector to ensure that the standard of training is acceptable

#### AW-3.5Pre-audit Activities-Certificate of Approval

The company was issued the authority for non-specialized maintenance of Beech A-100 series aircraft during the initial stages of AMO approval. The company has not and does not intend to maintain this type of aircraft. Further to this, the authority was granted while the necessary manuals and support equipment were not available as required for such certification.

## Part IIIParallel Report Findings

(Attached)



# **Parallel Finding Form**

Acme Aero Limited	June 9-20, 1997
Company Name	Date of Audit
<b>Area of</b> OP-2 Operating Certificate and Operations Specifications <b>Audit:</b>	<b>No.</b> OP-2-1
Description of Finding	
Acme Aero Limited's Air Operator Certificate No. 23456, Part IV lists bases aut aircraft type. These bases do not correctly represent the company operation as a suitable for all aircraft types.	
Examples  1. Forde Lake (N123) and Lovell Cove Airport (N321) are not suitable for use 1  2. Forde Lake (N123) is not suitable for use by PA31 aeroplanes.	by HS74 aeroplanes.
M. Michaels	June 27, 1997
Name/Signature of Auditor	Date
OPI's Response or Corrective Action Plan	
Name/Title/Signature	Date
Convening Authority's Response	

Sample Letter to Company - Audit Close-Out	Appendix 33
Name/Title/Signature	Date

Date Item Completed

**Target Completion Date** 

Responsible Manager

Transport Canada Transports Canada Safety and Security Sécurité et sûreté	Parallel Finding Form
Acme Aero Limited	June 9-20, 1997
Company Name	Date of Audit
Area of Pre-Audit Activities - Certification Audit:	icate of Approval No. AW-3.5-1
Description of Finding	
The Air Operator was given authority for non-specific the initial stages of the AMO approval.	pecialized maintenance of Beech A-100 series aircraft during
Examples  The Air Operator does not operate or maintain manuals required to maintain this type of aircraft	BE-100 type aircraft. They do not have the equipment or ct.
W. Preston	June 27, 1997
Name/Signature of Auditor  OPI's Response or Corrective Action	Date n Plan
Name/Title/Signature	Date
Convening Authority's Response	
Name/Title/Signature	Date

Sample Letter to Company - Audit Close-Out	Appendix 33
	_

Date Item Completed

Target Completion Date

Responsible Manager

	asport Canada Transports Canada ety and Security Sécurité et sûreté	Parallel Finding Form
	Acme Aero Limited	June 9-20, 1997
	Company Name	Date of Audit
Area of Audit:	OP-3 Company Manuals	<b>No.</b> OP-3-1
Description	on of Finding	
	Limited's HS74 Training Manual, page 12, states the nual line check in lieu of the six-month PPC requ	
Examples	<b>:</b>	
M. Michaels		June 27, 1997
	Name/Signature of Auditor	Date
OPI's Res	sponse or Corrective Action Plan	
	Name/Title/Signature	Date
Convenin	g Authority's Response	
_	Name/Title/Signature	Date

Target Completion Date	Date Item Completed	Responsible Manager

## **Appendices**

- 1. Sample Audit Plan for ABC Airlines
- 2. Sample Letter of Audit Notice to Company
- 3. Sample Entry Meeting Notes
- 4. Sample Sizes
- 5. Confirmation Request Form
- 6. Audit Finding Form
- 7. Sample Exit Meeting Notes
- 8. Sample Covering Letter for an Audit
- 9. Sample Audit Report
- 10. Sample Letter to Company Audit Close-Out
- 11. Sample Parallel Report

# Sample Audit Plan for ABC Airlines

## **Objective**

A routine conformance audit will be conducted on ABC Airlines during the period of August 17 - 21, 1998.

## Company - General

ABC is an aviation compar	ny formed in 1958.	It offers both a sched	uled and non-scheduled
domestic and international	air service from the	main base at	_ International Airport
with sub-bases in			

ABC operates two A310, 8 HS748 and one DHC-6 aircraft from its main base, and some HS748 from the sub-base.

## Scope and Depth

The scope of the audit will encompass all activities that could affect the safe operation of the company, including, but not limited to:

- (a) Airworthiness and related programs,
- (b) flight operations and the operational control system,
- (c) cabin safety,
- (d) training and flight training devices, and
- (e) the transportation of dangerous goods.

The audit will cover the period from August, 1997 to the present.

## Approach

The audit of ABC will be a combined audit (of both airworthiness and operations functional areas) and will be conducted in accordance with standard auditing practices.

#### **Audit Team**

Name	Function/Specialty	Telephone No.
S. K. Singh	Covening Authority	123456

A.P. Shah	Audit Manager	444321
Capt. P. Hussin	Team Leader, Operations	490642
U.B. Singh	Team Leader, Airworthiness	990895
Capt. R. Nagpal	Ops Team Member	9876542
Capt. P Smith	Ops Team Member	654642
L.K. Joshi	Ops Team Member	876642
T.M. Dogra	Ops Team Member	490642
G.R. Kapur	Ops Team Member	262416
B.K. Gautam	Airworthiness Team Member	232098
R. Saeed	Airworthiness Team Member	348675
B.R. Kasa	Airworthiness Team Member	548765
Capt. John Doe	Advisor	324219

# Company Management

Name	Title	Telephone No.			
Mr. R.R. Shrestha	Managing Director				
Capt. S. Rao	Director, Flight Operations				
Capt. V.K. Anwar	Chief Pilot A310				
Capt. S.B. Casey	Chief Pilot DHC-6				
Capt. Y.K. Forkan	Chief Pilot HS-748	Chief Pilot HS-748			
Capt. K. Lama	Safety Officer				
Mr. O.R. Hussain	Manager, Inflight Services				
Mr. M.D. Senaratne	Director, Engineering				
Mr. V.M. Saud	Director, Quality Assurance				

# Airworthiness Audit Plan Legend

SPA		Pre-Audit - August 13-14, 1998		
UBS				
BKG		13 14		
RS				
BRS		Pre-Audit Team Meeting All All		
		Physical Audit - August 17-21, 1998		
		17 18 19 20 21		
Admin	istrative	Ongoing		
Entry 1	Meeting	All		
3.5.1	Maintenance Control Manual	All		
3.5.2	Technical Publications/Library	BKG/RS/BRS		
3.5.3	Personnel	BKG/RS		
3.5.4	Maintenance Training	RS/BRS		
3.5.5	Technical Records	BKG/RS		
3.5.6	Fuelling/Defuelling	BKG/RS		
3.5.7	De-Icing Procedures/Equipment			
3.5.8	Service Difficulty Reporting	BKG/RS/BRS		
3.5.9	Defect Control (Deferral)	BKG		
3.5.10	Ramp Procedures	RS/BRS		
3.5.11	Facilities/General	All		
3.5.12	Sample Aircraft for Conformance			
3.5.13	Sub-Bases	BRS/RS		
3.5.14	Company Quality Audits	RS/BRS		
3.5.15	Airworthiness Control Committee			
3.5.16	Engineering	All		
3.5.17	Receiving Inspections	RS/BRS		
3.5.18	Maintenance Schedule	Ongoing		
3.5.19	Reliability/Maintenance Dvlpmt Prgms	RS		
3.5.20	Support/Overhaul Shops	BRS		
3.5.21	Control of Parts/Material	BKG		
3.5.22	Test/Measuring Equipment	Ongoing		
3.5.23	Maintenance Contracts	Ongoing		
3.5.24	ADs/SBs Bulletin Compliance	All		
3.5.25	Corrosion Control/Aging Aircraft			
3.5.26	Non-Destructive Testing	BKG		
3.5.27	Weight and Balance Control	RS		
3.5.28	Borrowing/Pooling of Parts	BRS		
3.5.29	Certification of Components	BKG/RS/BRS		

3.5.30	Storage Facilities	All
3.5.31	Flight Authority	All
3.6.16	Extended Twin Operations (ETOPS)	All
3.6.19	Enroute Inspection	All

# **Operations Audit Plan**

		Pr	Pre-Audit - August 13 -14, 1998			
		13	13 14			
OP-01	Previous Audit					
OP-02	Air Operator Certificate and Operations Specifications		All*			
OP-03	Company Manuals		All*			
OP-05	Management Personnel and Operations Coordination		All*			
OP-06	Company Check Pilot Program		All *	All*	All*	All*
OP-07	Flight Crew Training Program		All *	All*	All*	All*
OP-12	Aircraft Documentation		All*	All*	All*	All*
OP-13	Minimum Equipment List		All*	All*	All*	All*
OP-14	Cabin Safety					
OP-15	Flight Attendant Training Program					
OP-17	Dangerous Goods					

		Physical Audit - August 17-21, 1998						
		17	18	19	20	21		
OP-02	Air Operator Certificate and Ops Specifications	ALL						
OP-03	Company Manuals	ALL						
OP-05	Mgmt Personnel and Operations Coordination	SBS/PPG	/TMM					
OP-06	Company Check Pilot Program	RK/PPG						
OP-07	Flight Crew Training Program	RK/PPG						
OP-08	Flight Crew Training Records	RK/PPG						
OP-09	Operational Control System	RK/PPG/MMJ						
OP-10	Flight Documentation	SBS/RK/	PPG					
OP-11	Aircraft Inspection	SBS/RK/	PPG					
OP-12	Aircraft Documentation	SBS/MMJ						
OP-13	Minimum Equipment Lists	SBS/RK/PPG						
OP-14	Cabin Safety	GRA/RK						
OP-15	Flight Attendant Training Program	SBS/GRA	/MMJ					
OP-16	Flight Attendant Training Records	SBS/GRA	/MMJ					

F		
		Physical Audit - August 17-21, 1998
OP-17	Dangerous Goods	GRA/PPG/TMM
OP-18	Flight Inspection and Route Check	RK/PPG
OP-19	Aircraft Performance and Operating Limitations	SBS/MMJ/TMM
OP-20	Flight Safety Program	PPG/MMJ
OP-21	Simulator	RK/PPG
Exit Meeting (OPS and AW Team		
SBS/U	JBS	

Legend:	SBS - S.B. Shrestha	RK - R. Kansakar	PG - P Ghimire	GRA - G.R. Acharya
	MMJ – M.M. Joshi	TMM – T.M. Malla		

## **Company Information**

#### Personnel

ABC Airlines has a total staff of ...... people. The operational breakdown is as follows:

#### **Bases**

Main Base XYZ International Airport

Sub-Base QRS

#### Maintenance Bases

Main Base XYZ Sub-Base QRS

## **Ramp Inspection**

XYZ (International and Domestic)

#### **Company Aircraft**

9N-AAV - HS-748

9N-ABB

9N-ABM"

9N-ABO"

9N-ABP"

9N-ABQ"

9N-ABT"

9N-ABU"

9N-ABX"

9N-ACA - B757

9N-ACB - B757

9N-ABK – PC6 (Lease Contract)

## **Team Member Information**

#### Communications

Discussions of a "sensitive nature" shall take place at a location that assures confidentiality; this is especially true when discussions take place on ABC's premises. Do not discuss the audit with ABC's employees. Refer any company questions to the Audit Manager through the company representative. Contact the appropriate Team Leader or the Audit Manager prior to taking any immediate action such as grounding or detaining aircraft.

**Note:** The audit manager or team leader will cover this point in greater detail during the pre-audit meeting.

#### Methodology

Standard audit procedures will be used. In every case, we are trying to determine ABCs level of conformance to regulations and standards.

Where ABC appears not to be performing in accordance with the appropriate regulations, associated standards, directives or approved Company manual, they are said to be in non-conformance. Where we determine through our review that everything appears to be in order, we complete the functional summary for that area and go on to the next functional area that we are responsible for.

#### Areas of Non-Conformance

The following steps must be followed:

- (a) define the area of possible non-conformance
- (b) retain any clearly defined evidence
- (c) prepare Conformation Request Form(CRF) (if necessary) and present to Team Leader for vetting and discussion
- (d) complete the audit finding form (include 3 examples if possible) and attach any evidence that is collected
- (e) complete the functional summary for the applicable functional area, and
- (f) pass all documentation (audit finding form, CRF, evidence, functional summary) to the appropriate Team Leader.

# Sample Letter of Audit Notice to Company

Managing Director, ABC Airlines
Dear Sir;
A comprehensive regulatory audit of ABC Airlines Corporation is scheduled for the period August 17 - 21, 1998. This audit will include the main facility at Airport as well as the facilities at airport.
The objective of this audit is to conduct an analysis of ABC's policies and procedures to ensure that legislative requirements are met and an acceptable level of aviation safety is maintained. Standard audit procedures will be used, including interviews with key personnel, facility inspections and a review of your company's approved programs and manuals. Attached you wil find details of our audit plan which includes a list of audit team members and their areas of responsibility.
An entry meeting is scheduled with your management personnel at 10:30 Monday morning, August 17, 1998, at your facilities located at The purpose of this meeting is to introduce the audit team to company management, review the audit process and ensure that company personnel are familiar with the Civil Aviation's audit follow-up process and regulatory responsibilities.
Should you require any further information or clarification, please contact An exit meeting is scheduled for 14:00 on Friday, August 21, 1998, at the company's facilities at
You are requested to arrange personnel and to provide necessary documents, records, manuals and information as and when requested by the safety audit team.
Yours truly,
Director General Department of Civil Aviation

# Sample Entry Meeting Notes

### Acknowledgements

Thank the company officials for their attendance, co-operation and use of their facilities.

### Purpose

Explain the purpose of the meeting:

- 1. introduce the audit team members;
- 2. define the objective and scope of the audit;
- 3. define the methodology used during the audit; and
- 4. co-ordinate staff and facilities.

#### **Introductions**

Introduce the audit manager, team members, specialists and observers; and company representatives.

# Objective and Scope

The objective and scope of this audit is:

- (b) to ensure compliance with the Act, regulations, standards and company operations manual (COM).

# Depth

The audit will

- (a) encompass, but not be limited to, the functional audit areas identified, as covered by the appropriate audit checklists; and
- (b) cover the period from \_\_\_\_\_ (date) to \_\_\_\_\_ (date).

#### **Communications**

The following communication protocols will be observed:

- (a) initial communication in each audit area will be between the auditor for that area and the company official specified by \_\_\_\_\_\_ (company) as the contact for that area;
- (b) where problems or questions arise, team members will advise me and I will contact \_\_\_\_\_(company representative); and
- (c) if the company has a problem or questions, it is to contact the audit manager, who will meet daily with the team leaders to discuss the day's findings and address any questions.

### Methodology

Standard audit procedures are those set out in the MRA and will include:

- (a) interviews with personnel to discuss the areas of responsibility;
- (b) the examination of records, such as those for training, CCP and flight documentation;
- (c) in-flight inspections;
- (d) aircraft inspections; and
- (e) the review of manuals and directives.

In every case, we are trying to determine the company's level of conformance to regulations and standards. The audit process will help determine the adequacy of these standards and assist us in making recommendations as necessary.

Our concern is adherence to standards. These standards have been developed so that compliance should ensure that the carrier is operating at an acceptable level of flight safety. If I or team members determine that an examined area appears to be in order, we will move on to the next area.

When the company appears to be violating a known statute, it is said to be in non-conformance;

If questions arise regarding potential or definite non-conformances:

- (a) approach the company to determine whether we are interpreting the data correctly (there may occasionally be ambiguities);
- (b) direct the company to provide missing data within a specific timeframe;
- (c) where it is determined that our perception is correct, or where the company does not respond adequately to our queries within the specified timeframe, these items will be drawn up as audit findings;

- (d) where it is determined that our interpretation of the data is correct and that flight safety is being jeopardized, the audit manager will approach the director of flight operations or designate to obtain the authorization to take appropriate action immediately; and
- (e) should the need arise, the convening authority will be approached for further guidance on appropriate action.
- (f) Queries regarding the audit should be addressed to the audit manager as well;
- (g) Two things must be remembered:
  - a) all activities are to be conducted in a professional manner; and
  - b) Civil Aviation regulations and standards specify the minimum acceptable standards for an air operator.

We will undoubtedly find areas in which the company far exceeds the minimum acceptable standards.

#### Tour of Facilities

It may be possible to arrange a tour of the facilities after the briefing. This will include directing us to our workspaces, identifying the location of records and doing anything else that will facilitate the audit process (such as providing access to photocopiers, fax machines and telephones).

Exi	t Me	etır	$\mathbf{g}$		

The	evit m	eetino	10	proposed for	(location	no (i	(date)	\ at	(time).
1110	CAIL III	ccung	13	proposcu for	(10Cauoi.	1) OH	(uaic	1 at	(unit).

#### General

Every effort will be made to conduct all audit activities with minimal disruption to the company. The fact that flight operations are ongoing will be respected. Should an interview be requested, for example, it will be conducted at a mutually satisfactorily time. We will tailor our hours to the company's normal working hours and team leaders will inform their staff of the protocol discussed at this meeting, with regard to communications in particular.

### **Question Period**

A question period will follow.

Sample Sizes Appendix 4

# Sample Sizes

# Confidence Level of 95% (Reliability of Sample Size $\pm$ 5%)

Population	Sample	Population	Sample
400	153	1 150	203
450	159	1 200	204
500	165	1 250	206
550	170	1 300	207
600	175	1 350	208
650	179	1 400	209
700	182	1 450	210
750	185	1 500	211
800	188	1 550	212
850	191	1 600	213
900	193	1 650	214
950	195	1 700	215
1 000	198	1 750	216
1 050	199	1 800	217
1 100	201	1 850	218

Audit Finding Form Appendix 5

# Confirmation Request Form

CRF No. Company Name	
Name of Auditor	Area of Audit
Company Pagagantative	Title
Company Representative	Title
	0.11
	Subject Matter
Auditor's Signature	Date and Time
	Date and Time
Auditor's Signature  Company Response	Date and Time
	e Required By:  Date and Time
	e Required By:  Date and Time
	Date and Time
	e Required By:  Date and Time
	e Required By:  Date and Time
	e Required By:  Date and Time
	e Required By:  Date and Time
	e Required By:  Date and Time
	e Required By:  Date and Time
Company Response	e Required By:  Company Response
	e Required By:  Company Response
Company Representative's	Company Response  Signature  Date and Time
Company Response  Company Representative's	Company Response  Signature  Date and Time
Company Response  Company Representative's  For Inspector Use	Company Response  Signature Date and Time  Date and Time
Company Representative's	Company Response  Signature Date and Time  Date and Time
Company Response  Company Representative's  For Inspector Use	Company Response  Signature Date and Time  Date and Time
Company Response  Company Representative's  For Inspector Use	Company Response  Signature Date and Time  Date and Time
Company Response  Company Representative's  For Inspector Use	Company Response  Signature Date and Time  Date and Time

Appendix 6 Audit Finding Form

Auditor's Signature	Date and	Time
<b>A</b> udit Finding	Form	
Audit Filluling	101111	
ABC Airlines	XYZ	
Company Name	Base Location	File
Area of Audit:		No.
Non-Conformance With:		
Examples		
r		
Name and Signatu	re of Auditor	Date
Company Corrective Action	on: Immediate, Short and/or Lor	ng Term
Signature/	Title	Date
Department of Civil Aviation	on Response	

Audit Finding Form Appendix 5

# Audit Follow up

Target Completion Date	Date Item Completed	Inspector

Appendix 6 Audit Finding Form

Page 2

No.

Examples (Continued)

# Sample Exit Meeting Notes

#### Acknowledgements

Thank the company officials for their co-operation and assistance.

#### **Purpose**

- 1. Explain the purpose of the meeting:
- 2. Summarize the audit report; and
- 3. Ensure that there are no surprises.

#### **Audit Findings**

- 1. Explain that there will not be a discussion on findings.
- 2. The company will have the opportunity to address these findings in its CAP.

#### Post-Audit

- 1. Explain the next stage of the audit.
- 2. Inform the attendees that the audit report will be completed in twenty working days.
- 3. State that the company will have thirty working days to respond.
- 4. Explain that the audit team's role is to make a report, and that we will meet with the Convening authority concerning any further action.
- 5. Explain that the company can expect a follow-up after the audit is completed.

#### Report Format

Review the audit report format in terms of content.

#### **Questions and Comments**

# Sample Covering Letter for Audit

Managing Director,
ABC Airlines
Subject: Safety Audit
Dear
Attached is a copy of the Audit Report, together with a copy of the Audit Findings. These come as a result of the regulatory audit of ABC Airlines which was conducted by the Department of Civil Aviation during the period to, 1998.
Audit Findings are related to the Flight Operations Requirements, associated standards, the Company Operations and Maintenance Control Manuals, as well as the conditions and approvals found in the Air Operator Certificate. Audit Findings require a written response from you and a follow-up from the Department of Civil Aviation.
I request that the Audit Finding Forms, which comprise part of this report, be completed and returned to my office within 30 days.
It is our intention to conduct a Special Purpose Audit in six months time to ensure that all deficiencies noted have been rectified.
The co-operation extended to the audit team by you and your staff during the audit was appreciated.
Yours truly,
DGCA

Sample Audit Report Appendix 9

# Sample Audit Report

#### Part IGeneral

#### **Company Overview**

ABC is an aviation company formed in 1958. It offers both a scheduled and non-scheduled domestic and international air service from the main base at XYZ International Airport, with sub-bases in QRS.

ABC operates two A310, 8 HS748 and one PC-6 aircraft from its main base, and some DHC-6 from the sub-base.

Aircraft maintenance is performed in-house at all bases. There is a full-time staff of ??? Aircraft Maintenance Technicians, ?? apprentices and ?? technicians. The Aircraft Technical Records are kept at the main base at the XYZ hanger.

## Scope and Depth

The scope of the audit encompassed all activities that could affect the safe operation of the company, including, but not limited to:

- (a) Airworthiness and related programs,
- (b) flight operations and the operational control system,
- (c) cabin safety,
- (d) training and flight training devices, and
- (e) the transportation of dangerous goods.

The audit will cover the period from August, 1997 to the present.

# Approach

The audit of XYZ was a combined audit (of both airworthiness and operations functional areas) and was conducted in accordance with standard auditing practices.

# Company Management

Name	Title	Telephone No.
I. Stravinski	Managing Director, ABC Airlines	(613) 974-2300
B. Mathers	Director, Flight Operations	(613) 974-2301
N. Schaffer	Chief Pilot	(613) 974-2302
C. Roberts	Safety Officer	(613) 974-2303
M. Tellier	Chief, Dispatch	(613) 974-2304

Appendix 9 Sample Audit Report

S. Lavallee	Director, Inflight Services	(613) 974-2305
J. Anderson	Director, Maintenance	(613) 974-2306
T. Baynes-Armstrong	Quality Assurance Manager	(613) 974-2307
D. McIntyre	Manager, Dangerous Goods	(613) 974-2308

#### Corrective Action Plan

The company is required to submit a corrective action plan to Civil Aviation within 30 working days of the receipt of this report. A nil or unsatisfactory response may result in the suspension of the Company Operating Certificate.

#### **Audit Team**

Name	Function/Specialty	Region	Telephone No.
R. Jonson	Covening Authority	Ontario	(416) 952-0001
T. Smith	Audit Manager	Ontario	(416) 952-0002
J. Reynolds	Team Leader, Operations	Ontario	(416) 952-0003
F. Lalonde	Team Leader, Airworthiness	Ontario	(416) 952-0004
K. McLean	Ops Team Member PA31 and DHC-2	Ontario	(416) 952-0005
V. Bruce	Ops Team Member, Cabin Safety	Ontario	(416) 952-0006
M. Michaels	Ops Team Member, HS-748	Ontario	(416) 952-0007
P. Gagnon	Ops Team Member, Dangerous Goods	Ontario	(416) 952-0008
D. Jacobson	Airworthiness Team Member	Ontario	(416) 952-0009
W. Preston	Airworthiness Team Member	Ontario	(416) 952-0010
S. Wallace	Airworthiness Team Member	Ontario	(416) 952-0011

Sample Audit Report Appendix 9

# Part IIExecutive Summary

#### Part IIIGeneral

#### Approved Maintenance Organization

#### 3.5Scope of Approval

The company presently holds an approval for all non-specialized work of the Beech 100 series aircraft but does not have the Technical Library nor the tools required for this approval.

#### 3.5.2Technical Publications/Library

Numerous technical and regulatory publications were either not available or not up to date.

#### 3.5.3Personnel

The Quality Manager failed to carry out his duties as described in the Maintenance Control Manual and as a result a number of technical and regulatory publications were either not available or up to date and the training requirements have not been met.

#### 3.5.4 Maintenance Training

The company's training program has not followed the initial training requirements as mentioned in the Maintenance Control Manual. Also, the recurrent training records for some of the employees were missing.

#### 3.5.5Technical Records

The Technical Records Clerk failed to transcribe all the pertinent entries and maintenance events to the appropriate Aircraft Technical Record and, on one occasion, the Conformity Certificate (24-0045) was neglected after the completion of a major repair to one of the company's aircraft.

#### 3.5.9Defect Control (Deferral)

Company personnel are not entering all defects into the Aircraft Journey Log. Further to this, where defects did get entered into the journey log, they occasionally did not get rectified or deferred as per the procedures outlined in the Maintenance Control Manual. As a result, aircraft were flown with defects entered in the Aircraft Journey Log and no rectification being carried out.

#### 3.5.12Sample Aircraft for Conformance

During the period of the audit all six company aircraft were inspected. Of these, four were found not to meet the conditions for the issuance of a Certificate of Airworthiness and the certificates were suspended.

Appendix 9 Sample Audit Report

#### 3.5.18Maintenance Schedule

Two of the approved Maintenance schedules did not include inspection forms and/or lifted items.

#### 3.5.21Control of Parts/Materiel

The company was not following the stores and quarantine procedures as specified in the Maintenance Control Manual.

#### 3.5.24Airworthiness Directives/Service Bulletin Compliance

The Director of Maintenance failed to ensure the applicability of ADs on company aircraft. As a result, various ADs were either not carried out at their prescribed times, or improperly complied with.

## Part IVOperational Functional Summaries

#### **Operations Functional Areas**

#### **OP-2Air Operator Certificate and Operations Specification**

The Air Operator Certificate shows a sub-base at Forde Lake (N123). This base was closed in November 1996 without the required notification to Civil Aviation being made (reference AF OP-2)

#### **OP-3Company Manuals**

Revisions to meet the new regulatory requirements for the Company Operations Manual are generally complete. There are two areas that will need work to bring the manual to an acceptable standard; however, these are the B200 pre-take-off passenger briefing procedure which is missing directives pertaining to emergency equipment, and the passenger briefing form for the PC-6, which is missing (reference AF OP-3).

#### **OP-7Flight Crew Training Program**

The Flight Crew Training Program meets the required standard yet is not being followed for initial flight crew training wherein three pilots were allowed to complete their initial training without acquiring the required night experience (reference AF OP-7).

Pilot interviews revealed a weakness in knowledge on the location and operation of emergency equipment even though the required Emergency Procedures Training (EPT) was certified as being complete. This observation shall be brought to the attention of the local office with the recommendation that the next EPT training be monitored by the principal operations inspector to ensure that the standard of training is acceptable.

#### **OP-8Flight Crew Training Records**

The training records of 22 pilots were reviewed and numerous errors and omissions were noted. Acme Aero was requested to provide documentation indicating that the recurrent technical and surface contamination training for three HS748 flight crew was in fact completed. The company was unable to do so (reference AF OP-8-1 and OP-8-2). Further to this, company senior

Sample Audit Report Appendix 9

management was unaware that training had not been completed and that an extension had been granted by Civil Aviation.

#### **OP-9Operational Control System**

The transition to the Type B Operational Control System has been handled very well. Qualified flight dispatch personnel are now in place and are exercising the necessary procedures to meet the required regulatory requirements. The only weakness to the system is the lack of operational facsimile systems in XYZ and QRS. This has led to flight crew departing these locations with Operational Flight Plans that have not been approved by the flight dispatcher (reference AF OP-9).

#### **OP-14Cabin Safety**

During the audit, ramp inspections were conducted at XYZ and QRS. With the exception of first aid kits not meeting the required standard for the PA31 and DHC-2 aircraft (reference AF OP-14), all items were found to be satisfactory. Two in-flight inspections were conducted on the HS748; these were satisfactory with all procedures contained in the Flight Attendant Manual being followed.

**Appendix AAirworthiness Audit Findings** 

**Appendix BOperations Audit Findings** 

# Sample Letter to Company - Audit Close-Out

September 28, 1998

Mr. I. Lama Managing Director, ABC Airline

Dear Mr. Lama:

Attached are the final Civil Aviation responses to the audit findings from the combined audit of your company in April 1998. As all corrective action regarding the findings has been taken, the audit is now closed.

I would like to take this opportunity to thank you and your staff for your co-operation during this process.

Yours truly,

A. K. Shah Civil Aviation

Attachments (2)

# Sample Parallel Report

# Part IObservations, Comments, Recommendations

#### **Audit Executive**

Due to the heavy workload inspectors, the audit manager and team leaders were not given sufficient time to prepare for the audit. Much of the preparatory work had to be completed during the pre-audit phase and indeed during the physical audit itself. This resulted in the need to make numerous changes to the audit plan which detracted from the overall professional conduct of the audit.

**Recommendation:** The audit management team should be given sufficient time to plan

for audits well in advance of the actual audit dates.

#### **Administrative Support**

No administrative support was available to the audit team during this audit. Much overtime was required by audit team members simply to prepare audit report materials and correspondence with the auditee. These tasks could be handled much more efficiently by administrative support at a considerably lower cost.

**Recommendation:** All audits should have access to administrative support. Audits of

larger organizations and especially combined audits, should have a support person assigned to the audit team during the full audit period.

# Part IIExecutive Summary of Parallel Findings

In addition to the points raised in Part I which detracted considerably from the professional conduct of this audit, the local office was found to be functioning contrary to established policy for the certification of an air operator in the areas of OP-2, Operating Certificate and Operations Specifications, OP-3, Company Manuals and AW-3.5, Pre-audit Activities-Certificate of Approval.. Two of the three findings are primarily administrative in nature, however, the OP-3 finding has safety implications and will require immediate corrective action.

#### **OP-2Operating Certificate and Operations Specifications**

ABC Airlines has been approved for the operation of HS748 aircraft into a number of bases that cannot accommodate this type of aircraft. This approval was granted when the operating certificate was renewed following implementation of the revised regulations.

#### **OP-3Company Manuals**

The company's HS748 Training Manual states that the six month recurrent circling approach requirement in the PPC need only be completed annually. This is contrary to the regulatory requirement for operators who are approved for circling minima below 1000 foot ceiling and three mile ground visibility.

#### **OP-7Flight Crew Training Program**

Pilot interviews revealed a weakness in knowledge on the location and operation of emergency equipment even though the required Emergency Procedures Training (EPT) was certified as being complete. It is recommended to the local office that the next EPT training be monitored by the principal operations inspector to ensure that the standard of training is acceptable

#### AW-3.5Pre-audit Activities-Certificate of Approval

The company was issued the authority for non-specialized maintenance of Beech A-100 series aircraft during the initial stages of AMO approval. The company has not and does not intend to maintain this type of aircraft. Further to this, the authority was granted while the necessary manuals and support equipment were not available as required for such certification.

# Part IIIParallel Report Findings

(Attached)

ABC Airlines	June 9-20, 1997
Company Name	Date of Audit
Area of OP-2 Operating Certificate and Operations Specifications Audit:	No. OP-2-1
Description of Finding	
ABC Airline's Air Operator Certificate No. 23456, Part IV lists bases authorized type. These bases do not correctly represent the company operation as a numberall aircraft types.	
Examples	
1. Forde Lake (N123) and Lovell Cove Airport (N321) are not suitable for use	by HS748 aeroplanes.
2. Forde Lake (N123) is not suitable for use by PA31 aeroplanes.	7 1
M. Michaels	June 27, 1997
Name/Signature of Auditor	Date
OPI's Response or Corrective Action Plan	
N. (IT) 1 (0)	D :
Name/Title/Signature	Date
Convening Authority's Response	
Name/Title/Signature	Date

	ABC Airline	June 9-20, 1997
	Company Name	Date of Audit
Area of Audit:	Pre-Audit Activities - Certificate of Approval	<b>No.</b> AW-3.5-1
Description	n of Finding	
	ator was given authority for non-specialized maintenances of the AMO approval.	nce of Beech A-100 series aircraft during
Examples		
	ator does not operate or maintain BE-100 type aircrafted to maintain this type of aircraft.	t. They do not have the equipment or
W. Preston		June 27, 1997
	Name/Signature of Auditor	Date
OPI's Res	ponse or Corrective Action Plan	
	Name/Title/Signature	Date
Convening	Authority's Response	
	Name/Title/Signature	Date

No. OP-3-1  uch will be conducted as part of
ch will be conducted as part of
ch will be conducted as part of
June 27, 1997
Date
Date
Date